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# FINANCIAL TIMES

Europe's Business Newspaper

SUNDAY WEEKEND OCTOBER 30/NOVEMBER 1993

## Nippon Steel to shed 7,000 jobs in move to cut costs

Nippon Steel, the world's largest steelmaker, is to shed 7,000 jobs in a further blow to Japan's employment market, which hit its weakest level for six years last month. The cuts, to be spread over three years, are the heaviest so far among Japan's top industrial companies as they seek to cut costs amid the worst recession for 20 years. Nippon Steel blamed the cuts on the rising yen and a reduction in domestic demand for steel caused by a shift of production overseas by its car and consumer electronics industry customers. Page 2

**Nissan Motor**, Japanese carmaker, reported a drop in first-half sales and forecast that it would not make a profit in the year to March. The group aims to cut 5,000 jobs over three years. Page 10

**British Gas wins pipeline contracts** British Gas and US energy group Tenneco won a contract to operate a \$1.68bn (£1.1bn) project to pipe natural gas 750 miles from Argentina to Chile. Page 2

**Malaysia budgets for expansion** Malaysia has unveiled a mildly expansionary budget for next year, with substantial increases in development spending. Page 2

**Footsie retreats 28 points on week**

**FT-SE 100 index** The FT-SE 100 index, which has seen-sawed all week, influenced in turn by bouts of profit-taking by UK and then European and US institutions, moved up eight points yesterday to close at 3,171.0. Over the week the index retreated 28 points, 0.8 per cent, from its all-time closing high of 3,193, as UK institutions began to lock in profits from the record strong performance of the market. London stocks, Page 13; Lex, Page 22; Markets, Page 2

**Hopes of interest rate cut dampened** Bank of England governor Eddie George damped speculation about an imminent cut in UK interest rates by suggesting it could jeopardise the goal of price stability. Page 22; Editorial Comment, Page 6

**European plug plan could cost £20bn** Makers of standard square-pin UK electrical plugs and sockets are trying to kill a proposal for a common round-pin European system, which they say could cost as much as £20bn to introduce - about £1,000 for each UK household. Page 5

**First skyscraper for Russia** Russian construction company Twentieth Trust Corporation plans to build Russia's first skyscraper in St Petersburg. The \$40m cost will be financed through Russia's fledgling securities market.

**Hungarian TV staff complain of bias** About 300 employees at Hungary's state television demanded the resignation of its president, claiming he had endangered democracy by suspending a news editor and replacing him with a pro-government journalist.

**Pay rise for British MPs** British Members of Parliament are to be offered a two-stage pay rise that would increase their salaries by nearly 5.5 per cent. Page 5

**Stolen works of art recovered** Italian police recovered more than 1,000 works of art valued at £25m in Turin and Cuneo and arrested two people suspected of trafficking in stolen goods.

**Police chiefs back Howard's decision** The Association of Chief Police Officers said it welcomed the decision of UK home secretary Michael Howard not to implement the most controversial proposed reforms of police pay and conditions in the Sheeby report. Page 5

**Bank freezes small business tariff** Midland Bank stepped up competition for small business clients in the UK by freezing its tariff for the sector for a year. Page 4

**Face of fortune** Turkish businessman, pioneering in the former Soviet republic of Turkmenistan gave the country's president, Saparmurat Niyazov, a gold mask cast in his likeness. The president has become the subject of orchestrated adoration since the country's independence two years ago.

**STOCK MARKET INDICES**

	STERLING	DOLLAR	LONDON MONEY
FT-SE 100: Yield	4,171.0 (4.0)	3,200 (3.7)	5.5%
FT-SE Eurotrack 100	1,374.51 (5.13)	1,365.51 (5.13)	5.5%
FT-SE All Share	1,663.37 (22.32)	1,670.27 (22.32)	5.5%
Nikkei	18,702.57	18,702.57	5.5%
New York futures			
Dow Jones Ind Ave	3,865.90 (1.96)	3,865.90 (1.96)	5.5%
S&P Composite	467.00 (0.07)	467.00 (0.07)	5.5%
US LUNCHTIME RATES			
Federal Funds	3.75	3.75	5.5%
5-10 Treas Bill Yld	3.085%	3.085%	5.5%
Long Bond	104.4	104.4	5.5%
Yield	5.556%	5.556%	5.5%
EUROPEAN LUNCHTIME RATES			
Federal Funds	3.75	3.75	5.5%
5-10 Treas Bill Yld	3.085%	3.085%	5.5%
Long Bond	104.4	104.4	5.5%
Yield	5.556%	5.556%	5.5%
EUROPEAN MONEY			
3-10 Interbank	5.5%	5.5%	5.5%
Libor 1 month future	Dec 114.2 (Dec 144)	Dec 114.2 (Dec 144)	5.5%
EUROPEAN SEA OIL (Argus)			
Brent 15-day (Dec)	\$15.92 (16.29)	\$15.92 (16.29)	5.5%
Gold	563	563	5.5%
New York Comex Dec	356.8 (370.2)	356.8 (370.2)	5.5%
London	356.8 (369.79)	356.8 (369.79)	5.5%

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## Catalogue of mistakes at Queens Moat

Hotel group brought to its knees by £1.2bn debt

By Maggie Urry and Peggy Hollinger

A CORPORATE horror story was unfolded yesterday when Queens Moat Houses published a 34-page catalogue of mistakes and mismanagement with its results for

of rights issues, few were pre-prepared for yesterday's revelations.

One shareholder said yesterday,

"there was no way you could have discovered what was going on from previous sets of accounts".

The once high-flying hotel

group formerly run by Mr John

Hirstow, a typically aggressive

1980s entrepreneur, has been

brought almost to its knees

under nearly £1.2bn of debt.

Though some investors had

become concerned by the company's rapid expansion, funded by

high levels of debt and a number

of reporting systems, a scarcity of management information and no monthly consolidated accounts. There was no clearly defined treasury function.

These revelations could lead to an investigation by the department of trade and industry, although the company has not requested one.

Legal action against the group's former advisers, and directors is under consideration by the new management team - probably over the question of the

dividend payments.

The former advisers included Bird Luckin, the auditors, Charterhouse Bank, the merchant bank, Beeson Gregory and De Zoete & Bevan, the joint stockbrokers. All either failed to return calls or refused to com-

ment. Mr Bairstow admitted the group had got out of control but defended himself yesterday blaming the spirit of the times. "The sheer size of the growth in the 1980s was such that it would take care of any mistakes," he said.

He said he was "perplexed" by

the £1.2bn difference between a property valuation by Weatherall Green and Smith at the end of 1981 and that by Jones Lang Wootton at the end of 1992.

"With so much at stake and with such a vast difference in the valuations the issue should go to arbitration," he said.

Mr Andrew Coppell, QMII's new chief executive, said he could not comment on the differences, but said the JLW valuation had been subjected to lengthy and detailed

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Reports and background, Page 8

Lex, Page 22

London stocks, Page 13

- DTI and Stock Exchange told of more than £20m in unlawful dividends paid in 1991, 1992 and 1993
- 1992 pre-tax loss of £1.04bn. Exceptional losses of £939m including £803.9m write down
- 1991 profit £90.4m pre-tax restated as £56.3m loss
- 1993 interim loss £48.4m before tax
- Balance sheet July 4 1993 - net debt of £1.18bn, negative net assets £435.5m
- Legal action being considered against former advisers and directors
- Restructuring to be finalised by January 31, 1994, at a cost of £32m

Site chosen for central bank as summit settles wrangle over institutions

## EC revives spirit of unity

By Lionel Barber and David Gardner in Brussels

EC LEADERS yesterday restored a semblance of unity to the European Community with a decision to base the future European Central Bank in Frankfurt as part of a wide-ranging agreement on the location of EC institutions.

But the deal struck at a special European summit in Brussels followed an acrimonious battle over the division of Euro-spots which included veto threats by the UK and Spain.

The summit chaired by the Belgian presidency of the EC was called to revive Europe's faltering progress toward greater political and monetary integration after the near failure to ratify the Maastricht treaty.

The choice of Frankfurt as the location for the European Monetary Institute - the forerunner of the European Central Bank - was seen as a minimum step towards rebuilding credibility in European Monetary Union after the August 2 currency crisis which led to the suspension of the ERM.

Germany, which stands to suffer the D-Mark under the Maastricht treaty at the end of the century, fought tenaciously for the EMI. Chancellor Helmut Kohl's argument that the choice of Frankfurt was necessary to reassure Germans about the loss of their symbol of post-war stability carried the day over reservations from France and the UK.

The Bank of England said last night the decision was "a pity, not for the City but for the EMI."

The EMI, whose president will be Mr Alexandre Lamfalussy of Belgium, is the institutional anchor for the second stage of EMU due to begin on January 1, 1994 under the Maastricht treaty.

With the treaty set to enter



Meeting of minds: UK prime minister John Major (right) talks with Irish prime minister Albert Reynolds in Brussels yesterday

Page 3

- Treaty celebrations give way to sober talks
- European Bank a boost for Frankfurt
- Man in the News Page 6

force on Monday, EC leaders used the one-day summit to pledge closer co-operation in foreign policy and the fight against organised crime, as well as a broad endorsement of the goal of a European monetary union by the end of the decade.

EC leaders steered clear of any new initiatives to tackle mass unemployment in Europe, preferring to wait for the European Commission's White Paper on competitiveness, employment and growth which will presented at the next summit in December.

They also avoided a damaging row over the Uruguay Round world trade talks in which France is holding out for more concessions on farm trade.

Despite relief that the logjam over the location of more than 10 new institutions had been broken, there was also an air of contrition among EC leaders and a general admission that mistakes had been made before and after

the agreement on the Maastricht.

Mr Jacques Delors, president of the European commission, said: "In future, all the EC's institutions must be careful to be more transparent. This is a pre-condition for the progress of Europe."

During protracted luncheon

haggling yesterday, both the UK and Spain threatened to veto the sites package unless they got the

European Agency for the Evaluation and Safety of Medicinal Products.

After several hours, the prize went to the UK which immediately praised the deal as creating several hundred jobs and confirming Britain as a world leader in the pharmaceutical industry.

Spain was given two sites as the consolidation prize - the EC trademark office and a new institution responsible for monitoring health

and safety.

## Leaders in new drive for Ulster peace plan

By Philip Stephens, Political Editor, in Brussels

THE British and Irish governments last night responded to the escalating violence in Northern Ireland with a new drive towards a political settlement.

Mr John Major and Mr Albert Reynolds agreed during talks in Brussels to speed up work towards a framework agreement to persuade Ulster's constitutional parties to return to the negotiating table.

They rejected as a basis for peace the conclusions of recent talks between Mr John Hume of the SDLP and Mr Gerry Adams of Sinn Féin. There could be "no question" of the two governments adopting or endorsing Mr Hume's report of the dialogue. That report was passed yesterday for the first time to Mr Major by Mr Reynolds.

A joint communiqué, however, released by the British and Irish prime ministers after their meeting, left open the possibility of Sinn Féin being brought into the peace process if and when "a renunciation of violence had been made and sufficiently demonstrated". In those circumstances "new doors could open".

At the end of a week of the worst sectarian violence for two decades, the two leaders condemned the tit-for-tat

Continued on Page 22

## Go-ahead for Jubilee Line extension into Docklands

By Charles Batchelor and Andrew Baxter

THE government gave the go-ahead yesterday for the £1.9bn London Underground Jubilee Line extension following a High Court ruling which released Canary Wharf, the Docklands property development, from UK insolvency legislation.

The announcement was accompanied by the award of orders worth more than £800m to GEC Alsthom, the Anglo-French engineering group, to supply rolling stock and power systems for the line. This is the first of the equipment orders to be announced.

A second order for £150m of construction work for BICC and AMEC was also signed yesterday.

Further orders will be signed over the next week taking the total "awarded and confirmed" to £900m, said Sir Wilfrid Newton, London Transport chairman.

The decision to build the Jubilee Line ends four years of negotiations. The government had

insisted that the private sector contribute £400m to the line but for the past 18 months Canary Wharf has been in administration and the development project's bankers said they would provide the funds only when Canary

by 4 per cent for 3½ years.

## NEWS: INTERNATIONAL

# Russian deputy PM milks poverty ticket

By John Lloyd in Moscow

MR SERGEI SHAKHRAI, a deputy prime minister and one of Russia's leading political figures, has sought to steal a march on other candidates in the forthcoming parliamentary elections - by declaring his poverty on the front page of the country's leading daily.

It is a move calculated to win support from a population

deeply cynical about their politicians' ability to enrich themselves through office.

It comes as the Central Electoral Commission has declared 25 parties or groupings registered for the election so far - with many of the established and aspirant names in Russia's political scene evident among their leading candidates for the 450-seat State Duma, or lower house of

the proposed new parliament.

The key groups are Russia's Choice, led by Mr Yegor Gaidar, the deputy prime minister; the Yavlinsky-Lukin-Boldyreva bloc, led by Mr Grigory Yavlinsky, the prominent economist; the grouping Civic Union in the name of Stability, Equity and Progress, headed by Mr Arkady Volosky, the industrialists' leader; the August party headed by Mr Konstantin Borovoi, the entrepreneur; the Russian All-People's Union, led by Mr Sergei Baburin, the nationalist leader; the Movement for Democratic Reform, headed by Mr Gavril Popov, the former mayor of Moscow; and Mr Shakhray's own Party of Russian Unity and Agreement - which, however, is not yet registered.

Mr Shakhray's initiative appears to be an attempt to

distinguish himself from candidates compromised by as yet unproven charges of corruption.

In a declaration which Izvestiya published as its lead story yesterday Mr Shakhray revealed that he earns £18,000 (about £187) a month as deputy premier; that he has two young children and a non-working wife who live in a three-room flat (but expect to

move to a five-room flat); that he shares a Volga saloon with relatives and that "each member of the family has a bicycle," that he has £14,000 (£7,500) in the savings bank.

Mr Shakhray admits that he has the use of a four-room state dacha, but adds that it lacks "sauna, swimming pool, cook and servants." Just in case anyone thought he was enjoying himself.

## French jobless at record level

By John Riddick in Paris

FRENCH unemployment hit a record in September, rising to 11.8 per cent of the workforce from 11.7 per cent in August, according to figures announced yesterday by the labour ministry. The number of unemployed rose by 26,400 to 3.24m.

The rise in unemployment, which is forecast to breach 12 per cent by the end of the year, is the biggest problem facing the government of Mr Edouard Balladur. It has prompted demands for a more expansionary economic policy and has weakened the government's ability to implement restructuring of public sector industry.

The situation is moving in the right direction but we have not yet had lift-off'



AFTER THE INFERN: A cyclist in Laguna Beach, California, passes debris of a house and car destroyed in the fires which recently engulfed parts of the state

## US personal income, spending edge up

By Jurek Martin in Washington

US personal income and spending rose modestly in September, but by sufficient amounts to suggest that the current consumer-led economic recovery is in no immediate jeopardy.

Additionally, the Chicago purchasing

managers' index rose to 57 per cent this month, compared with 54.4 per cent in September, pointing to further steady growth in manufacturing.

The 0.2 per cent rise in personal income and the 0.3 per cent advance in personal spending were much in line with market expectations.

Personal income had risen sharply by 1.3 per cent in August, but that in good measure represented the recovery from the midwestern floods of the previous month. Both figures are reasonably good auguries for the coming Christmas shopping period.

On Thursday the government

reported an encouraging 2.8 per cent real annual advance in gross domestic product in the third quarter, a figure that would have been 0.6 per cent higher but for the dislocation of the floods. Economists are now predicting growth in the 4 per cent range for the final quarter.

## Malaysia to cut company taxes

By Kieran Cooke in Kuala Lumpur

The weak state of the French economy was confirmed by trade figures released yesterday which showed a surplus of FFr10.4bn (£1.19bn) in July, reflecting the low level of demand for imports. But the statistics also brought encouragement for Mr Balladur's government, demonstrating that French industry remains competitive in international markets.

The seasonally adjusted trade figures included a surplus of FFr1.6bn with Germany and were within a shadow of the record FFr10.6bn surplus recorded last May.

The unemployment and trade statistics come amid a series of indicators which suggest that the economy is stabilising and heading towards recovery from the recession which it had suffered since the end of 1992.

"The number of favourable signs are increasing," said Mr Alphandery, the economy minister, referring to a 0.7 per cent rise in consumption in September and a 1.3 per cent rise in industrial production in July and August compared with June. But Mr Alphandery remained cautious about the prospect for the economy.

"The situation is moving in the right direction but we have not yet had lift-off," he said.

Such caution was justified by the composition of the trade figures. The total value of imports in July was FFr86.5bn, a fall of about 15 per cent on the same period in 1992. Imports of capital goods had been particularly weak.

Exports, however, continued their upward trend of the past few months, rising from FFr94.9bn in June to FFr96.5bn in July. "The trade figures show that the external sector is doing much better than the rest of the economy and that French industry is competitive," said Mr Jean-François Mercier, economist at Salomon Bros. Mr Mercier forecast a surplus in excess of FFr45bn for the full year.

which has never been achieved before," said Mr Anwar.

But fast growth had put serious strains on infrastructure. Mr Anwar said that to overcome infrastructure bottlenecks, developmental expenditure would be increased by 35 per cent to M\$13.35bn (£3.5bn).

"The present infrastructural constraints, especially in power and transport, have occurred too often and are now being addressed as a matter of urgency," said Mr Anwar.

In spite of this increase in spending a rise in government revenues meant there would be only a marginal bud-

get deficit, said Mr Anwar.

The growth of both domestic

and foreign investment in Malaysia has slowed over the past 18 months.

Mr Anwar announced a 2 percentage point cut in corporate tax to 32 per cent in 1994, with a further reduction to 30 per cent in 1995. "Our company income tax will be more comparable to those of neighbouring countries and this will improve the investment climate of our country," said Mr Anwar.

While there were no reductions in income tax, Mr Anwar announced measures to help

lower income groups, including a multi-million dollar plan to build low cost urban housing.

Others measures include a financial package to encourage the development of more skills, further moves towards the introduction of a sales and service tax and the reduction or abolition of import duties on many items.

The worst news in the budget was for Malaysia's growing numbers of big motor cycle riders.

Import duty on superbikes of engine capacity of 500cc and above will be doubled from 60 to 120 per cent.

## Malaga council seeks debt help

By Tom Burns in Madrid

THE CITY council of Malaga, the principal town on Spain's Costa del Sol, is believed to be seeking government assistance to avoid defaulting on its debts.

Malaga authorities were yesterday reported to be negotiating a refinancing package with the central government to avert defaulting on principal of Pta23.5bn (£17.5m), which is underwritten by Spain's leading corporate lender, Banco Bilbao Vizcaya.

The city's problems highlight dangerously high borrowing levels of other city councils in Spain, but do not appear to have had any effect on Spain's public debt market, where Spanish long-term bonds yesterday outperformed Italy's.

Seven major city councils, including Madrid and Barcelona but not Malaga, held a meeting earlier this week to lobby the central government for tax rebates to help meet their deficits. Barcelona, which staged the 1992 Olympic games, has the largest debt with a total of Pta241bn. Spain's city councils owe a total of Pta2.200bn.

Deficits have risen steeply in all levels of government, but they have risen most of all among local councils, many of which have borrowed heavily on the capital markets.

"This is a big problem for the councils and it is not going to be easy for them to place paper from now on - but it is not a problem for Spain's main bond and equity market," said Mr Robert Maxwell, a senior partner at Madrid securities house Maxwell and Espinosa.

It is in line with Fiat's

declared strategy of concentrating on designing, developing and assembling vehicles while buying in key components from partners with which it can form long-term relationships.

An agreement would be of considerable importance to GKN.

The components are a basic requirement for all front-wheel drive vehicles and Fiat is Europe's second-largest carmaker, with output approaching two million vehicles a year.

GKN has been supplying constant velocity joints to Fiat from its Brunico plant, in northern Italy, for about 15 years.

The agreement could be in place early next year with production likely to start in 1995.

It is in line with Fiat's

## Länder leaders in plea to save jobs

By Quentin Peel in Bonn

THE leaders of four German states (Länder) are to meet the chief executives of Daimler-Benz and its subsidiary Deutsche Aerospace (Dasa) to try to head off mass redundancies and plant closures by Germany's principal aerospace contractor.

The meeting, at the initiative of Mr Edmund Stoiber, the Bavarian prime minister, is on November 12. It will bring together Mr Edzard Reuter of Daimler-Benz, Mr Jürgen Schrempp, his colleague at Dasa, as well as Mr Gerhard Schröder, the premier of Lower Saxony, Mr Stoiber, and the mayors of the city states of Bremen and Hamburg.

All the states have important Dasa plants, several involved in manufacture of the European Airbus and now threatened with closure in the dramatic rationalisation programme announced by Mr Schrempp last week. The company is to shed 16,000 jobs from its 80,000-strong workforce by the end of 1996, and close six plants, while seeking outside buyers for three further plants.

The biggest plants affected are the Airbus Lemwerder works outside Bremen, with 1,150 expected redundancies, and the Airbus factory at Munich-Neuburg, with 1,200 job losses.

Both Bavaria and Lower Saxony have offered subsidies to keep the plants open, but Dasa insists it has no plans to amend its cuts.

## Japanese steel group to shed 7,000 jobs

By William Dawkins in Tokyo

Sumitomo Metal Industries, which is to shed 3,000 jobs.

A fall in new employment in manufacturing industry was a big factor in the reduction in the number of job offers in September, which hit its weakest level for six years last month.

The job cuts, spread over the next three years, are the heaviest so far among Japan's top industrial companies, as they seek to cut costs amid the worst recession for 20 years.

Nippon Steel said yesterday it aims to cut white-collar staff by 4,000 on top of the already planned loss of 3,000 workers' jobs, totalling 18 per cent of parent group employees.

Numbers will be cut through reduced hiring, non-replacement and job transfers to affiliates. There will be no redundancies. Annual production costs will be cut by Y300bn (£1.85bn) during the three years, the group said. Nippon Steel is expecting to lose at least Y15bn before tax this year.

Nippon Steel blamed the rising yen and a permanent reduction in domestic demand for steel caused by a shift of production overseas by its car and consumer electronics industry customers.

Similar factors were behind recent job cuts announced by two other Japanese steelmakers, NKK, which is to reduce its workforce by 3,200, and

## NEWS IN BRIEF

### Bonn MPs probe blood scandal

THE German parliament yesterday set up an inquiry into a growing scandal over HIV-infected blood products. Quentin Peel reports from Bonn. Two directors of a blood plasma laboratory, UB-Plasma of Koblenz, were arrested and charged with criminal negligence yesterday following evidence that infected blood had been delivered to hospitals and clinics in Germany and Austria.

### Venezuela agrees bank reforms

The Venezuelan cabinet has approved reforms for the country's banking system, including provisions allowing foreign banks to own controlling interests in local banks. Joseph Mann writes from Caracas. The reforms, opposed by some bankers, represent the last big element in an economic adjustment programme initiated in Venezuela in 1992.

### Central Americans in trade pact

The pending North American Free Trade Agreement has helped push central American nations into a trade pact of their own, David Scanlon reports from San Jose, Costa Rica. Signatories are Costa Rica, Nicaragua, Honduras, El Salvador and Guatemala.

### Georgian rebels repulsed

Georgia said yesterday its troops had won back territory from rebels in the west, and diplomats said the civil war in the former Soviet republic looked headed towards a final showdown. Reuter



### Ciampi survives vote

Prime Minister Carlo Azeglio Ciampi won a confidence vote in the Italian parliament yesterday but politicians said he would probably have to face several more to win approval for his crucial 1994 budget. Reuter reports from Rome. Opposition parties object to its cost-cutting measures and Mr Ciampi's supporters now seem set to use the budget to help delay a general election, which would almost certainly cripple them.

### Air France strikers go back

Striking Air France freight workers at Paris' main Roissy-Charles de Gaulle airport yesterday voted to suspend a 16-day stoppage, signalling an end to a crippling protest at the French national flag-carrier. Reuter reports from Paris.

## Aristide's opponents call strike

By William Spindler in Santo Domingo

OPPONENTS of Haiti's exiled President Jean-Bertrand Aristide called an armed general strike yesterday which left the streets of the capital, Port-au-Prince, almost deserted.

The strike came the day before Mr Aristide was due to return to the country under the terms of a United Nations-brokered peace deal.

Yesterday's action was called by extreme rightists with close links to the military. The stated aim of the strike is to force Haiti's pro-Aristide civilian government to reopen petrol stations, which have been closed as a result of a UN embargo imposed because of the military leaders' refusal to give up power.

Army chief Lt Gen Raoul



of the army high command and police chief Joseph Michel Francoise.

The impasse over Mr Aristide's return and deteriorating conditions in the country have led many ordinary Haitians to try to flee the country. Ships enforcing the embargo have intercepted two refugee boats this week carrying a total of 43 people. Fifteen people sent back were promptly arrested by armed men.

The Dominican Republic, with which Haiti shares a border, has traditionally offered an avenue of escape in times of crisis. This week, however, the Dominican government has been repatriating thousands of Haitians, including people who have lived there for decades, and even black Dominicans suspected of having Haitian descent. Although President

Joaquin Balaguer of the Dominican Republic has said that the deportations would stop, the message to prospective Haitian refugees is clear: they are not welcome.

The deportations might serve another purpose. According to Mr Ruben Silie, an expert on Haitian-Dominican relations at the Technological Institute of Santo Domingo, they are a clear signal to the Clinton administration that the Dominican Republic is not prepared to pay the costs of US policy in Haiti.

With traditional channels of escape being closed, desperate Haitians can be expected to seek refuge in other shores. Britain could soon find itself drawn into the crisis. The Turks and Caicos Islands, a British protectorate, has been also receiving Haitian refugees.

## British Gas and Tenneco win Chilean pipeline deal

By David Pilling in Santiago

British Gas will take responsibility for the 8,000km distribution network.

The British and US companies beat off stiff competition from other international companies, including Enron, Lonestar Gas and Utilicorp of the US, and Transcanada Pipelines and Novacorp International of Canada.

The two companies, which would take out an equity stake in the project, will undertake feasibility studies before going ahead with construction in 1994.

British Gas's share of the study costs will be less than \$2.25m. Securing financing may be

difficult given the estimated six years of negative cash flows involved and the 20-year payback period.

The transmission and distribution elements of the contract, not including three thermo-electric generators, are likely to cost between \$350m and \$1.2bn.

There is also political risk. Although Chile was awarded an investment grade rating last year, Argentina's economic stability is still to be tested.

# Treaty celebrations give way to sober talks

Europe is settling down to the task of finding ways to create jobs and boost growth, writes David Gardner

"IT WAS our kind of talk," a senior British official said of the summit's debate on how to rekindle economic growth in Europe and respond to the EC-wide unemployment crisis.

Asked whether this special summit was to celebrate the entry into force of the Maastricht treaty on Monday, Mr Poul Nyrup Rasmussen, the Danish prime minister, said soberly that "there is one thing to celebrate: that is that now we start on solving pressing economic and employment problems. That is our major issue."

But beyond stating that the 20m unemployed the EC will shortly have is "inflatable", the 12 heads of government

were vague on what to do about it. "Concrete conclusions" are awaited at the December summit in Brussels, when Mr Jacques Delors, the European Commission president, presents his White Paper on growth, competitiveness and employment.

Mr Delors, and Mr John Major, the British prime minister, made what there was of the running yesterday.

Mr Delors acknowledged that the economies of the Twelve had ceased to converge. To counteract this, he called for a beefing up of the "growth initiative" agreed at the Edinburgh summit in December 1992 and upgraded at Copenhagen in June; a labour market

reform to cut the cost of employing workers; an increase in investment from 18 per cent next to 24 per cent to boost average growth to 3 per cent and cut jobless levels from 11 per cent now to 6 or 7 per cent; and an investment drive in information and communications technology which he said required Ecu135bn (£105bn) over the next five years.

The Commission president was searching about the progress of the much-trumpeted "growth initiative". Only Ecu135bn of the Ecu75bn agreed at Edinburgh has actually been allocated. One of the few concrete measures likely to emerge yesterday was a widen-

ing of the eligibility criteria, so that more "national" projects could apply to a facility designed for trans-European infrastructure networks. Energy projects, transport equipment and urban renewal were singled out in the summit's draft conclusions.

Mr Delors noted acidly that finance ministers "are not interested" in making use of Copenhagen's upgrading of Edinburgh: a bridging facility to bring on stream faster the Ecu45bn in EC regional and structural funds earmarked for 1994-95, soft loans for small industry, and an ambitious European investment fund. In the draft conclusions at least, finance ministers who earlier

this week rebuffed Mr Delors' call for an expanded growth initiative were to be instructed by their bosses to stop dragging their feet on the plagues of the last two summits.

There was little discussion of the labour market reforms emphasised in a recent draft of the Commission White Paper. This calls for more part-time work and job-sharing, greater wage flexibility including possible dilution of minimum wage norms, a reduction in non-wage costs on lower skilled jobs, and shifting part of the social security burden on employment onto eco-taxes on pollution and energy.

But the tone of most debate across Europe over labour mar-

kets enabled Mr Major to devote most of his speech to hammering home the UK's recipe without much demur from his colleagues. The UK prime minister said that whereas long-term unemployment in the US was 6 per cent of the jobless total, and 18 per cent in Japan, in the EC it was 45 per cent of all unemployment. "A better climate for enterprise" and jobs required: improved flexibility in working hours; relaxed minimum wage legislation reduced employers' social security contributions; pricing the unemployed into work; and improved education and training.

Mr Major also made the strongest of the few summit

references to the Uruguay Round world trade reform negotiations, threatened by French intransigence over farm trade. "Completion of the Uruguay Round must be our highest priority over the next six weeks," he said, referring to the December 15 deadline for concluding the talks.

The absence of real discussion on the trade talks reflected the desire of France's partners not to push Paris into a corner - at least not yet. Nevertheless, the draft conclusions stated prominently "it is now more than ever necessary to make every effort, within the agreed timetable, for a global, balanced and durable Uruguay Round accord."

## United stand in fight against crime

By Andrew Hill in Brussels

EC LEADERS yesterday threw their weight behind common efforts to fight organised crime, drug trafficking and terrorism.

Chancellor Helmut Kohl of Germany and President François Mitterrand of France both stressed the importance of a co-ordinated effort, taking advantage of the new framework provided by the Maastricht treaty, which comes into force on Monday.

According to the summit's draft conclusions, made available before the end of yesterday's meeting, the new European Union should aim to reinforce its co-operation in justice, immigration and police matters.

The draft said member states should reassure European citizens that the removal of border posts and controls would not weaken security. Not only that, "the creation of a barrier-free space should guarantee even better security in the future, thanks to systematic and organised co-operation between member states."

In his opening comments to his summit colleagues, Mr Kohl placed particular emphasis on the fight against organised international crime.

Until the entry into force of the Maastricht treaty, such matters have been dealt with by loose co-operation between governments. But the treaty will set up an institutional framework for closer co-ordination of policies.

The treaty should also give new impulse to Europol - a central agency overseeing the pan-European fight against drug trafficking and terrorism.

Yesterday both Mr Kohl and Mr Mitterrand called for the Belgian presidency of the EC to consider formal proposals for putting this so-called "third pillar" of the Maastricht treaty into effect as quickly as possible.

The draft conclusions of yesterday's meeting suggest that the December summit of EC leaders in Brussels should examine specific action for the rapid establishment of Europol; effective measures against drugs; common action on asylum, including a list of third countries whose nationals have to carry visas in the Community; and reinforcement of judicial co-operation, particularly on extradition.



NEGATIVE REACTION: Belgian trade unionists protesting at government austerity measures marched through Brussels yesterday at the start of the summit

## Disunion greets birth of the European Union

By Andrew Hill in Brussels

The move was heralded as a first, modest step towards fulfilling the Maastricht treaty's provisions for a common European foreign and security policy.

EC leaders also identified four areas for similar "joint actions" including central and eastern Europe, the Middle East, South Africa, and the former Yugoslavia.

Joint actions is the Brussels code-word for something less than sending combat troops to trouble zones around the world, but something more than the reactive diplomacy characterised by the EC's so-called "political co-operation".

The EC has plenty of experience in supporting and monitoring democratic elections. Notable examples include recent polls in Nicaragua and Albania, a European Commission official said.

The UK, which jealously guards its sovereignty in matters of foreign policy, pushed hard for sending monitors to Russia. "This is something the EC can offer. It's urgent, time-limited, and it's cheap," said one British official.

Other diplomats noted that President Boris Yeltsin's government had expressed support for the move, despite some western criticism about his own opposition newspapers and media.

The UK has made £500,000 available for supporting democracy in Russia. This includes funds which officials said could be spent not just on election leaflets, but also news-sheets for alternative points of view to the Yeltsin government.

On the former Yugoslavia, EC leaders were cautious, calling for measures to restore a viable economy "if the peace process takes on concrete form," according to the draft.

Separately, Mr Douglas Hurd, UK foreign secretary, and Mr Alain Juppe, French foreign minister, were said to be close to agreeing new measures to ensure safe passage of UN aid convoys to Sarajevo this winter.

British officials said the UK was anxious to avoid an open-ended commitment to keep open supply routes, because of the risk to British, French and UN ground forces. "We don't want to be punching our way through," said one. "We are thinking more in terms of engineering works and rebuilding bridges."

On central and eastern Europe, the twelve expressed support for the Balladur plan for a stability pact in the region "to settle the problem of ethnic minorities and strengthen the inviolability of borders."

One objection to the Balladur plan is that it could be interpreted as an invitation to minorities to bring latent, or existing frontier disputes to the Community for resolution.

On the Middle East, EC leaders resolved to support the peace process by political, economic and financial means. This could include police training in the occupied territories, as well as engineering works such as drainage and telecommunications.

Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, is to visit Brussels early next month to discuss these measures, as well as the EC's five-year Ecu500m (£388m) aid plan for Jericho and the Gaza strip.

well, a little too federal for their liking.

What is more, the "old" EC was not quietly been put to sleep by Maastricht. The EC, set up by the Treaty of Rome, lives on, alongside new joint responsibilities for a common foreign and security policy, and a common policy on justice and immigration matters.

Confused? The EC Council of Ministers thought you might be, and some weeks ago set some of its keenest legal brains to work on a solution. So far, nobody has, and Community (or Union) officials were keen to play down the debate yesterday - presumably to avoid accusations that they are merely fiddling while the Treaty of Rome burns.

Still on the subject of unions, yesterday's summit was picketed by Belgian workers, protesting against Belgian government plans to freeze wages and cut the country's looming budget deficit. Union protest seems to be becoming a tradition for "special" summits: last year's Birmingham meeting was picketed by British miners.

Most Belgians, however, took predictions of traffic chaos as an excuse to enjoy a sunny day or ahead of the All Saints Day long weekend, leaving the roads emptier than usual. That did not prevent the unions drawing a parallel. "The newspapers were forecasting that we'd mess up Brussels today,"

one unionist said, "but the real mess isn't here but up at the European summit - a monolithic and social mess."

In fact, fog at Brussels airport was considered more of a problem for EC leaders than the traffic. Flown to Aschheim by helicopter early yesterday morning, Chancellor Kohl decided to forge on ahead of his motorcade. Drawing up 15 minutes late for the summit - after Mr Mitterrand, traditionally the last to arrive at such events - a shirt-sleeved Mr Kohl faced the Belgian protocol experts by emerging from a smallish police car at the head of the procession, rather than

the more appropriately ample diplomatic Mercedes behind.

Not much should be read into seating plans at European summits - they tend to follow the alphabetical rotation of EC presidencies - but yesterday's arrangement seemed calculated to irritate the British.

Mr John Major, the prime minister, and his foreign secretary, Mr Douglas Hurd, found themselves squeezed in between two smaller powers - Portugal and Luxembourg - staring across the table at the much wealthier triumvirate of Germany, France and Spain.

As a location for the European Monetary Institute, former runner of a European central bank, Frankfurt did not get everybody's vote. Some central bankers viewed the possibility of frequent trips to Germany's financial centre with ill-concealed distaste. "I have to admit that the idea of spending much time in Frankfurt fills me with horror," said one central bank governor. Some bankers seemed to prefer the candidacy of Bonn. "It only because it's more lively at night" - not a compliment usually paid to the sleepy German capital. But then central bankers do spend a lot of time in Basle.

## Wrangling ends as EC institutions are parcelled out among competing member nations

### EUROPEAN INSTITUTIONS

#### Who gets what?

Strasbourg	Brussels	London	Who?
European Parliament	European Commission	UK	France
European Court of Justice	European Court of Justice	EU	EU
European Central Bank	European Central Bank	EU	EU
European Monetary Institute	European Monetary Institute	EU	EU
European Investment Bank	European Investment Bank	EU	EU
European Bank for Reconstruction and Development	European Bank for Reconstruction and Development	EU	EU
European Bank for Agriculture and Rural Development	European Bank for Agriculture and Rural Development	EU	EU
European Bank for Small Enterprises	European Bank for Small Enterprises	EU	EU
European Bank for Economic Cooperation	European Bank for Economic Cooperation	EU	EU

## Medicine evaluation agency for London

By Clive Cookson, Science Editor

THE European Medicines Evaluation Agency, which will co-ordinate drug licensing and safety throughout the European Community, is due to start work in London in 1995 with a staff of 300.

Officials at the UK department of health say EMEA could indirectly create "several thousand" jobs.

Mr Jürgen Sartorius, head of Dresdner Bank, said it presented Germany with "the greatest responsibility of making a further step forward for Europe."

The agency will act as a magnet for the international pharmaceutical industry. "Mrs Virginia Bottomley, Britain's

health secretary, said yesterday. It would attract European head offices of American and Japanese drug companies and a host of consultants and lobbyists.

The UK government and drug industry lobbied hard for the agency to come to London. From 1995, the EC will have a twin-track approach to drug licensing. Companies will be able to submit a conventional medicine either to the EMEA (the "centralised" route) or to one of the 12 national regulatory agencies (the "decentralised" route).

Mr Avinash Persaud, economist with J P Morgan, the US bank, said: "Frankfurt as a location for the EMEA will give a

much-needed injection of credibility back to the European exchange rate mechanism.

"But it is clearly a disappointment for London. In the longer term, if the Maastricht process is put back together again, London will lose out as a major foreign exchange centre."

The UK Treasury said: "We thought all along London would be the best place for the EMEA on the grounds that it is the financial centre for Europe. But the decision is not a blow to London in terms of its standing in the financial markets. London will be able to survive the decision."

Mr Stephen Hannnah, head of research at IBB International, the Japanese Bank, in London said: "I don't think it comes as any surprise given the Bundesbank's decision to cut rates a week or two ago. It did itself no harm by cutting them rather surprisingly when it did."

He added that the location of the EMEA in Frankfurt was seen

as underpinning the credibility of a future European Central Bank, "but the idea of a central bank ever emerging is still remains a dream rather than a reality".

The Association of French Banks acknowledged last night that over the long term the choice of Frankfurt as the seat of the future European central bank would attract some business away from Paris and other financial centres.

In the meantime the Paris market is increasing its links with Frankfurt," said an AFP official.

No fewer than three French cities - Lyons, Lille and Strasbourg - had touted for the EMEA but none received official back-

ing from the French government which knew from the start that basing the central bank in Germany was the price to be paid for monetary union.

Where in Frankfurt the EMEA might set up headquarters has yet to be decided. One proposal has been to put it in the former headquarters of the IG Farben chemical combine, a gigantic, marble-clad building dating from the late 1920s, currently used as headquarters of the US Army in Germany. The disadvantage is the historical connotation of a company closely identified with the Nazi regime, and responsible for the deaths of thousands of slave labourers during the Second World War.



Among Frankfurt sites proposed for the European Monetary Institute is the IG Farben chemical combine now used by the US Army

Associated Press

# Lossmaking BR lines 'may attract most bids'

By Roland Rudd

BRITISH RAIL'S lossmaking lines are likely to appeal to the private sector more than the flagship InterCity services, thanks to public subsidies, according to the government.

Mr Roger Freeman, transport minister, said yesterday that he thought the subsidies would make loss-making Regional Railways and Network SouthEast attractive to bidders. Almost half their operating

costs will be met by the government over seven years.

The argument that bidders may be most interested in services which need big subsidies was one factor which helped defuse a potential Tory backbench revolt over the rail privatisation bill.

Mr John MacGregor, the transport secretary, this week outlined the government's response to the amendment passed in the Lords which would have allowed BR to bid

for franchises. Under the new rules BR will only be allowed to bid if there are no "credible alternatives" from the private sector or management buy-outs.

Labour has accused the government of negating the Lords' amendment.

Mr Freeman dismissed Labour fears that the private sector may "cherry-pick" the most profitable services. He said: "The franchising director will fix the subsidy for

seven years; half the operating costs will be underwritten by the government. This will give those interested in running the franchises an ability to plan over the long term."

BR now receives an annual subsidy and decides how to share it between its different services.

Mr Freeman said: "What we are proposing is a fundamental change in the way we subsidise our railways, which are making a loss, could become the most attractive franchises."

factors which swayed a number of potential rebels to support the government when the bill returns to the Commons for its third reading on Monday.

Mr Gary Waller, Tory MP for Keighley who had threatened to vote against the privatisation proposals, said: "The Labour party has overlooked the fact that so-called rump railways, which are making a loss, could become the most attractive franchises."

Mr Chris Green, who will run ScotRail from April as a "shadow franchise" said: "After we see the figures our team may well be interested in forming a management buy-out."

ScotRail relies on an annual government subsidy of £120m on a turnover of £300m. However, the East Coast line from London to Edinburgh and Glasgow, which is responsible for InterCity remaining in profit, has not yet attracted any serious potential bidders.

## Solicitors may face house fee probe

THE OFFICE OF Fair Trading may hold an inquiry into whether pricing cartels are being operated in the house conveyancing market. Sir Bryan Carsberg, director-general, signalled yesterday.

He told delegates at the annual conference of the Law Society that he wanted to "flag" the possibility of cartels as an issue of concern. "One does hear from time-to-time indications that there may be pricing cartels, for example in such areas as conveyancing," he said.

Later Sir Bryan said he was not in a position to say there were pricing cartels, but there had been complaints on the grounds that groups of solicitors might be charging a minimum price.

## BAe wins Seawolf missile contract

BRITISH Aerospace, the defence equipment and aircraft manufacturer, has won a contract from the Ministry of Defence worth "more than £100m" for its seaborne Seawolf missile.

Mr Jonathan Aitken, minister for defence procurement, yesterday said the order would "sustain some 100 jobs within the company, and many more at sub-contractors throughout the country".

BAe said: "The engineering order book is full but straightforward production contracts are quite welcome at the moment."

The contract, for 450 of the vertically-launched anti-aircraft and anti-missile missiles, is BAe's second from the Royal Navy. They will be built at BAe Dynamics' site at Luton, Bedfordshire, and be fitted to the Type 23 frigate.

## Credit card spending rises

SPENDING ON credit cards rose by £570m in the third quarter of this year compared with the same period last year figures from the Credit Card Research Group show.

The independent group said the rise in spending to £5bn reflected growing consumer confidence.

## MPs give support to women priests

MPs yesterday voted overwhelmingly in favour of the ordination of women priests in the Church of England, in spite of opposition from three government ministers.

If the measure is approved by the Lords it could come into force early next year.

Ministers who opposed the measure were Mr John Gummer, environment secretary, Mr Anthony Nelson, economic secretary to the Treasury, and Miss Ann Widdecombe, employment minister.

## Rise in visitors to tourist attractions

THE NUMBER of visitors to UK tourist attractions rose 1 per cent to 357m last year, with revenues up 6 per cent to £930m, the English Tourist Board says.

Numbers were boosted by nearly 100 new attractions. The most popular new attraction was Liverpool's Pleasure Island.

## Community care funds announced

LOCAL authorities are to get £1.27bn next year to spend on community care, £22m more than originally promised, Dr Brian Mawhinney, health minister, announced yesterday. He said the amount would rise to £1.33bn in 1995-96 and to £2.2bn in 1996-97.

Local authorities associations said the funding was at least £150m short of what was needed.

## Auditors told to inform on fraudsters

By Andrew Jack

AUDITORS MUST examine companies' accounts so as to have "a reasonable expectation" of finding any fraudulent statements, under draft guidelines issued by the Auditing Practices Board yesterday.

When they detect extreme cases of fraud they should notify the authorities without informing the company, according to the standards setting body.

SAS 110, the auditing standard on fraud and error, has been drafted based on a proposed international standard on auditing published in July this year.

The standard appears to place a relatively low burden on the auditor in detecting fraud, stressing that auditors are entitled to accept representations as truthful and documents as genuine unless the audit reveals evidence to the contrary.

But it stresses that auditors cannot assume that an instance of fraud or error is an isolated occurrence unless circumstances clearly indicate otherwise.

It says auditors should have higher standards of fraud and error detection for governmental entities.

The standard says auditors should qualify the accounts if necessary without regard to the consequences and even if corrections have been made since the balance sheet was signed.

It says if auditors can no longer have confidence in the integrity of directors and they believe a fraud is contrary to the public interest, they should report matters to the relevant authorities.

The draft has been circulated for public comments by 28 February 1994.

SAS 110: Fraud and error. Auditing Practices Board. Accountancy Books, PO Box 620, Central Milton Keynes. MK9 2JX. £1.50.

## Farming collective wants tenant reform

Alison Maitland on a general desire for new agricultural legislation

MRS JANE Jenner-Fust, a Gloucestershire landowner, would like her son to have the option one day of taking over the dairy farm she lets to a young tenant farmer on her 1,500-acre estate near the River Severn.

But her son is only 15 and has not yet decided on a career. If in the meantime she lets her tenant stay when his Ministry of Agriculture licence runs out in 2 years, the farmer will be entitled to tenure.

"He's a very good farmer and I'd like to be able to give him 15 years to get on with it uninterrupted, and without feeling the axe is going to fall," said Mrs Jenner-Fust. "But if I let him farm on a permanent basis, then I'm cutting our own throats."

Cases like hers prompted Mrs Gillian Shephard, the agriculture minister, to announce plans earlier this month to reform legislation on agricultural tenancies, which is seen throughout the farming industry as a mockery.

Under the 1986 Agricultural Holdings Act any tenancy longer than two years entitles the tenant to stay for life. As a result, landlords resort to a range of short-term arrangements, licences and loopholes - such as agreements of between 18 and 23 months - to get round the law.

Mr Marshall Taylor, who farms a 300-acre dairy enter-

prise on the Crown Somerset Estate in the Quantock hills and is vice-chairman of the Tenant Farmers' Association, said: "The current situation is just hand to mouth. Land is being farmed short-term, which is neither good for the land nor the farming business."

The legislation also means young farmers without a private income or a farm to inherit find entry into the business barred. Land is too expensive and tenancies are too few. Tenants farm 26 per cent of Britain's 213,000 agricultural holdings, covering about 15m acres, or 37 per cent of the agricultural land.

Both landlords and tenants want reform, but they will probably have to wait. Mrs Shephard made clear that her proposals were jostling for space in a busy parliamentary timetable this autumn, so the earliest that legislation is likely to be enacted is 1995.

She also needs to be sure her proposals will not split the government's supporters. In spite of consensus on the need for

change, her blueprint has not met universal approval.

Mrs Shephard's plan, which would affect only new tenants, are to create a new form of farm business tenancy to encourage diversification and to allow contracts to be freely negotiated between landowners and tenants, subject to three safeguards.

These would ensure tenants were fully compensated for improvements, that either side could settle compensation disputes by arbitration rather than through the courts, and that tenants received a minimum of one year's notice to quit.

Not surprisingly, the Country Landowners' Association, whose 50,000 members range from the Duke of Westminster and the Duchy of Cornwall to small landowners with less than 100 acres, fully supports the Shephard plan.

Mr Nick Way, the association's political adviser, said: "Landlords want flexibility. Some of the institutions will last for long periods. Some landowners will want to let for intervening periods if they've got a successor who will be ready to take over in a few years' time. Some will want to let a new entrant for a short period in case it goes wrong."

But the National Farmers' Union is sharply critical of the lack of protection for tenants against ever-increasing rents.

Mr Ian Gardner, the union's

policy director, said: "In an industry like agriculture, which has a staggering up and down record of profitability, we'd be very worried about the implications for rural society of one-way rent reviews." The union wants a statutory clause stating that rents should be reviewed according to prevailing market conditions, so landlords do not hold all the cards.

The union has recently softened its earlier insistence on 15-year minimum tenancies, which suggests the differences in the industry are more tactical than strategic.

But even if these differences

can be overcome the government will face demands for further reforms, which landowners say are crucial to encouraging more land on to the market. They want compensation for any fall in land value resulting from tenant farmers leaving and taking their European Community sheep quotas with them.

The Country Landowners' Association would also like the Treasury to extend 100 per cent relief from inheritance tax to landowners who let farms.

Given the state of government finances they may have to wait some time for that too.

## Employers' abuse of casual work laws attacked

By Richard Donkin

ABUSE OF employment law by employers was in danger of creating an "industrialised peasantry" of casual workers, the director-general of the Institute of Personnel Management said yesterday.

Mr Geoff Armstrong told the institute's annual conference in Harrogate that companies which dismissed workers just before they qualified for employment protection were abusing the law.

His fears were supported by a MORI

poll of conference delegates. Most of the senior personnel managers canvassed said their organisations had increased part-time working, temporary work and fixed-term contracts for individuals.

More than half of the managers believed that the desire to cut overheads by avoiding the legal terms and conditions due to full-time workers, might influence decisions to introduce flexible working patterns.

Mr Armstrong said that while flexibility in organisations should be encouraged there was a need to make

a stand against abuse. "The creation of a permanently casualised industrial peasantry, with little protection and no stake in the future, can't be in the interests of organisations or society," he said.

"Paying women less than men, when they are contributing equal value for the same employer can't be justified," he added.

His comments underlined recent findings by the National Association of Citizens' Advice Bureaux, which reported a big rise in the number of people complaining to its branches

about abuse of employment laws by the companies that employed them.

He urged a reduction in the threshold at which workers received employment protection from the current two years in most cases to six months. This would help to dispel the notion that when you have worked a year and 11 months you get fired.

Failure to introduce such reforms risked creating a permanent underclass of disaffected employees who had "no stake in anything", he said.

Employers were told to invest more

in skills training, to give workers the necessary skills to enable them to find alternative employment if they lost their jobs.

Mr Armstrong, a former group executive director of Standard Chartered, also criticised the government's funding squeeze on Acas, the conciliation service.

"Cutting Acas back to a level of penny-pinching which impedes its ability to operate as a respected, independent and authoritative defender of employment rights is short-sighted and counter-productive," he said.

## APPLICATIONS ARE INVITED FOR SENIOR LEVEL POSITIONS IN THE STATE BANK OF PAKISTAN

The State Bank of Pakistan has created three new departments intended to strengthen the analytical and technological base of the Bank. The department will play a central role in the formulation and implementation of macro economic and monetary policies. These departments are:

A. Monetary and Fiscal Research Department  
B. International Economic Research Department  
C. Computer Services Department.

Applications are invited for Directors of these departments in Senior Grade-I of the bank with good prospects of promotion in due course to the grade of Executive Director, which is a level next to that of Deputy Governor. The directors will provide leadership in building up the above departments as well as in the development of Bank policies.

Candidates should have a Ph.D in Economics/Computer Science from a Foreign University with specialisation in the fields for which they intend to apply. A minimum experience of 10 years in research/operations in a reputed organisation/university is required. Preference will be given to candidates in the age bracket of 40-50 years although younger persons with extra-ordinary academic standing and research experience will also be considered.

The position carries an attractive salary, including bonuses and several allowances and benefits including accommodation/house rent, car, telephone, utility charges, medical facilities, and an excellent retirement benefits package.

Interested persons who are citizens of Pakistan should apply to the Director, Personnel Department, State Bank of Pakistan, Central Directorate, I.I. Chundrigar Road, Karachi, Pakistan, by December 1, 1993 with the following material:

- CV that gives information such as date of birth, educational qualifications, experience, publications, present employment, address and any other material that may be helpful in the evaluation of a candidate etc.
- A sample of a major research paper/analytical work.
- Three references of persons who can give a report on the candidate.
- Three passport size photographs.

After the initial screening based on the information provided in the application, candidates will be called for interview at a time and place to be communicated to them individually.

## Plaid in PR bid to lift number of female MPs

By Alison Smith

MIDLAND BANK yesterday confirmed its intensified competition for small business clients by announcing the freezing of its small-business tariff for the coming year.

About 100,000 small businesses will continue to pay 60p for each credit and debit item and a monthly maintenance charge of £2.50, the level since December 1990. Charges have also been frozen for a further 200,000 on the standard business tariff, which is no longer available to new customers.

The move reinforces the bank's high-profile advertising campaign which emphasises that it has £2bn to invest in viable small businesses. It comes at the end of a week in which Lloyds said it was cutting transaction charges to small businesses and National Westminster announced a slight increase in its tariff.

In his address to the conference - which earlier this week launched a campaign to put independence back on the political agenda - Mr Wigley, MP for Caernarfon, gave his support to proposals for a two-stage drive towards self-government for Wales.

On the last day of the three-day conference today delegates will debate calls for a Welsh parliament with law-making and financial powers to take over responsibility for all functions which are currently undertaken by the Welsh Office and about 80 quangos - such as the Welsh Development Agency.

The second more controversial step, setting up a fully self-governing Welsh republic in Europe, would be put to Welsh voters five years later.

Lawyers working on personal injury cases were yesterday considering the implications of the judgment by Judge John Prosser in dismissing the case

brought against the Reuters news agency by Mr Rafiq Mughal, a journalist formerly with the company. The judge ruled that Mr Mughal's injuries, although genuine, had been caused by personal stress rather than his computer keyboard.

Mr Simon Allen, a solicitor with Rusell Jones and Walker, a law firm specialising in industrial injury claims, said more precision would be needed in proving a causal link between working conditions and RSI-type injuries.

But his firm would not drop any of the 200 RSI cases - almost all involving the use of keyboards - it is handling on behalf of white-collar unions.

## Customs traces £1.96bn of VAT

By Andrew Jack

## NEWS: UK

# Plugs plan prompts cost fears

By Andrew Baxter

UK MANUFACTURERS of plugs and sockets are trying to kill a proposal for a common European system, which they say could cost as much as £20bn to introduce - about £1,000 for each UK household.

The proposed round-pin plugs would be unsafe if used in existing square-pin sockets and could seriously damage the British manufacturing base, they warn.

Mr David Dossett, director of the Electrical Installation Equipment Manufacturers Association, said about half the £1.3bn of capital employed by UK plug and socket manufacturers and subcontractors could be made redundant if the system was introduced.

Smaller plug and socket manufacturers could be forced to cease trading, with their place in the market taken by importers.

At issue is the future of both the British plug and socket system, with its three rectangular pins, introduced in 1947, and the latest in a number of attempts over the past 20 years to introduce a European-wide standard.

Supporters of standardisation say it would benefit travellers and create economies of scale for plug and socket manufacturers, and for producers of household appliances.

But the UK plug and socket industry - 20 companies employing 10,000 people

directly and a further 10,000 in support jobs - says the proposal does not achieve genuine harmonisation, which it supports, and is unfair to the UK.

Under pressure from the European Commission, Cenelec, the European electrical standards setting body, has produced unpublished proposals for a system based on three types of round-pinned plug.

Mr Dossett said one of these - the existing 2.5 amp two-pin "Europeplug" - fits many UK three-pin sockets. This is potentially lethal, he warned, because it is possible to touch the live pins when inserting or removing it, and because the plug is unfused. The UK system depends on fused plugs.

The UK system would therefore have to be replaced, causing "massive expense with no obvious payback", according to the association. Mr Dossett said that using adaptors for the 800m sockets in the UK would have aesthetic drawbacks and possible safety implications because the number of electrical contacts would be doubled.

Plugging manufacturers, meanwhile, would have to invest heavily in lathes to produce round pins, while European manufacturers would need to make only modest changes.

One other option is for the UK to get a "derogation", meaning that it would not have to abide by the proposals. The Commons trade and industry committee is due to consider the issue next month.

## Canary discharged without a flap

By Andrew Jack

ONE OF THE most complex administrations under UK insolvency law ended successfully yesterday in the High Court in London with just seven words from the Chancellor's vice-chancellor, Sir Donald Nicholls.

"I approve the discharge with immediate effect," he said after a 35-minute presentation on behalf of the administrators by Mr Jonathan Mance, QC.

Approval from the courts was the final step required 28 days after creditors voted for a voluntary arrangement after Canary Wharf first entered administration in May last year.

It followed his provisional approval on October 19 subject to there being no objections or challenges to the plan.

It clears the way for payment of a first dividend to creditors by the end of January next year. The administrators, ultimately, forecast total dividends of £50.

This payment will go to an estimated 1,400 unsecured creditors who voted in favour of the exit strategy from administration.

A further 25p in the pound will be paid as dividends to the 130 construction trade creditors to provide warranties to them on work already done.

Yesterday's approval means that Sylvester Investments - named after the cartoon cat that pursued Tweety Pie, the canary - will become the holding company, with shares held by the 11 creditor banks.

Sylvester will control a separate vehicle called Canary Wharf Holdings, which will in turn own Canary Wharf Limited, the operating company for the Docklands development.

## Police chiefs back diluted reforms

THE ASSOCIATION of Chief Police Officers yesterday welcomed the home secretary's ditching of controversial proposed reforms of police pay and conditions.

Mr John Smith, association president, welcomed Mr Michael Howard's decision to reject recommendations in the Sheekey report that junior ranks be employed on fixed-term contracts, starting salaries cut and pension qualifications changed. Mr Howard also intends to water down the suggested formula for performance-related pay.

Mr Smith said: "The home

## Warehouses threaten the club

Neil Buckley on prospects for traditional retail profit margins

BRITAIN'S retailers are bracing themselves for the arrival of a new form of shopping, warehouse clubs, after a High Court ruling on Wednesday gave the go-ahead to the country's first such development at Thurrock in Essex.

The UK's three biggest supermarket chains, J Sainsbury, Safeway and Tesco, asked the court to quash planning permission granted to Costco, the US warehouse club operator, by Thurrock Borough Council. They argued that the project should have been assessed as a retail operation, rather than as a wholesale operation, and so have been subjected to tougher planning controls.

Mr Justice Schiemann rejected the supermarkets' application, clearing the way for Costco to open the club on November 30. Costco has two other projects under way, while Nurdin & Peacock, the UK cash-and-carry operator, is building two warehouse outlets and Littlewoods, the department store chain, has a joint venture with Price Club of Canada to open a warehouse club in Liverpool.

But while warehouse clubs are expected to expand quickly in the UK they seem unlikely to "revolutionise" UK retailing. It has also become apparent that Wednesday's ruling has not ended the debate about whether warehouse clubs should be treated as retailers or wholesalers. The supermarket chains are still considering further legal action.

Warehouse clubs have been the fastest-growing form of selling in the US for the past 10 years, achieving sales of \$34bn (£22.5bn) last year.

The clubs are huge and rather spartan out-of-town warehouses selling a selection of goods from cornflakes to camcorders at prices 25 per cent or more below the high street. But they sell in bulk, only to paying members.

Warehouse clubs undoubtedly offer big savings, but there are several factors which suggest their impact in the UK may be limited. One is that

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## FINANCIAL TIMES

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Saturday October 30 1993

## Monetarism in retreat

REMEMBER the days, not so very long ago, when fighting inflation was the sole aim of monetary policy, when fixed rules were thought the best guide to monetary policy and when fine-tuning demand by using fiscal policy was a cardinal sin? Times have changed. Slow growth is now the number one enemy for most policymakers, discretionary monetary policy has replaced fixed rules, and fiscal activism, where possible, is positively encouraged. Monetarism is out of fashion - Keynesianism is back.

US officials, in both the Bush and Clinton administrations, have led the new rhetoric, repeatedly calling for lower interest rates in Europe and tax cuts in Japan. And Federal Reserve chairman Alan Greenspan was one of the first to spot that slow growth and indebted banks, rather than inflationary pressure, were the main threats to economic stability. The Fed cut short-term interest rates early and sharply before the US recession began, dragging long-bond yields down to record lows. Mr Greenspan has also ignored the siren monetarist voices who argue that double-digit narrow money growth spelt inflationary dangers ahead.

But, for all its lecturing, the US has not been able to use fiscal policy to stimulate its sluggish recovery. With the US budget deficit expected to be nearly 4 per cent of gross domestic product this year, a further fiscal stimulus might well have provoked a rise in long-term bond yields and choked off America's still sluggish recovery. Instead, reversing the Keynesian logic, the promise of future fiscal tightening has been used to keep bond rates down.

Japan, not the US, has been most effective at translating the Keynesian rhetoric into reality. Blessed after years of restraint with a large structural budget surplus, the Ministry of Finance has sanctioned three successive fiscal packages to revive growth, switching a general government budget surplus of 1.8 per cent of gross domestic product last year to a deficit of 0.1 per cent next year.

## Risky strategy

Yet, so far at least, Japan has little to show for its efforts. Output and retail sales are still falling, the volume of bank lending continues to contract and the OECD has already downgraded its forecast for Japanese growth this year to zero. Not surprisingly, another fiscal package is rumoured to be in the pipeline: a Y5,000bn (£21bn) tax cut, to take effect next April, followed by a consumption tax rise in 1995.

This is a risky strategy: the negative effects of a prospective consumption tax increase could blunt

the stimulative effect of the income tax cut. In any case, it is doubtful whether fiscal policy alone can revive Japanese growth. No one can be sure whether Japan's sluggish credit growth is caused by low demand from its bloated, job-shedding companies, or by restricted supply of credit resulting from the parlous state of bank balance sheets. But so long as monetary growth remains sluggish, the outlook for economic recovery looks poor.

Germany, meanwhile, has experienced a huge and unexpected Keynesian boost, followed by high interest rates imposed by an unflinchingly monetarist central bank. As the growth effects of the fiscal boost have dwindled, so this tight monetary policy has bequeathed a recession which may yet deepen. Only five of Germany's six economic research institutes were able this week to predict a modest economic recovery next year. The Berlin-based, and Keynesian-leaning, Deutsches Institut für Wirtschaftsforschung (DIW) produced its own minority report predicting a further fall of 0.5 per cent in output in the western Länder, after a 3 per cent fall this year.

## Inflation-fighting

The DIW report called for lower interest rates and public investment to revive the economy. But, like the US, Germany does not seem to have room for a further Keynesian stimulus. This year's public sector borrowing requirement is already expected to reach 7.5 per cent of GDP, a third higher than the largest US deficit in the 1980s. More encouragingly for growth in Germany and Europe, the Bundesbank appears to be edging away from its earlier monetarist rhetoric. Bundesbank President Hans Tietmeyer used a speech this week to reaffirm his inflation-fighting credentials. But less than a week earlier, he justified a surprise half-point cut in German interest rates by emphasising the need to stimulate the German economy, while downplaying the fact that broad money growth is still running outside its target range.

There is one European capital which is defiantly refusing to enter the pro-growth era. Since the collapse of the exchange rate mechanism this summer, the French government has continued to link its monetary policy to that of Germany by trying to maintain a stable D-Mark-franc exchange rate. In so doing, it has refused the significant cut in interest rates that France's low inflation rate justifies. As a result it continues to pay a heavy price in terms of depressed growth and high and rising unemployment. In Paris, at least, monetarism lives on.

Many societies think that, in order to compete with banks, they will have to offer a range of products including credit cards, insurance and cheque books. An amalgamation between two societies that complement each other's branches and products offers each a way of developing a full service at a lower cost than doing so alone.

But the Leeds/N&P failure highlights a crucial weakness in this argument. Because societies are mutually owned by their borrowers

## Top 10 UK Building Societies by total assets in 1992 (£bn)

Halifax	62.76
Nationwide	34.97
Woolwich	23.26
Alliance & Leicester	20.53
Leeds Permanent	18.22
Chesham & Gloucester	16.07
Bradford & Bingley	13.05
National & Provincial	12.04
Britannia	10.82
Bristol & West	7.73

Source: LSC

and savers, there is little short-term pressure on them to merge. Indeed, the cost-cutting and rationalisation which might attract shareholders of public companies can put off savers from sympathising with local

identities under the same banner, pushing up the Nationwide's costs and producing limited benefits.

A study by Touche Ross management consultants last year concluded that mergers between equalised societies caused more difficulty than "takeovers" of small ones.

"You have got to have a senior partner, otherwise there are three years of struggle to find compromises," says Mr Donald Kirkham, chief executive of Woolwich, the third-largest society.

This lesson has been reinforced as several top 10 societies appear to be struggling to find a direction. Bristol & West, the 10th-largest society, which has suffered from poor lending in the south during 1989 and 1990, has said that it is looking for a merger after the departure last month of chief executive Mr Tony FitzSimons.

Mr Mike Blackburn, chief executive of Halifax, argues that there is "clear over-capacity" in retail financial services. "How many personal financial services providers of national stature is there room for?" he asks. Mr Peter White, chief executive of Alliance & Leicester, says that large mergers remain inevitable for this reason.

But the internal obstacles to society mergers - in spite of the general pressure to consolidate - have prompted questions over whether there is an alternative. The most obvious would be the takeover of a medium-sized society by a bank. Most speculation has focused on Lloyds, which tried to take over Midland last year to reduce industry over-capacity.

Other clearing banks have also cast covetous eyes on some societies. The chief executive of one high-street bank says that he has examined at least three societies. He says that the advantages would be access to cheap retail deposits, and an immediate share of mortgage lending.

Yet banks cannot simply launch hostile bids for societies. There are two obstacles. One is that societies can only merge if their members - consisting of their savers and borrowers - vote for it. The second is that the industry is regulated by the Building Societies Commission, which is widely seen as hostile to the notion of banks acquiring societies because of the complications it would create for supervision.

All this raises the prospect of a stalemate among banks and societies. Nearly all agree that there are too many suppliers of retail financial services, but the short-term pressures on societies may not be strong enough to force them to overcome the obstacles to big mergers. The issue will only come to a head when over-capacity has cut profits substantially.

For societies such as Bristol & West, it is not a happy prospect. They face struggling on in a difficult market, with no prospect of escape through a large merger. The Leeds/N&P failure has not put off forever the consolidation of societies, but it has shown there could be a painful wait for it to happen.

merger would have made us stronger and better able to compete against the Halifax."

At N&P, the staff association chairman, Ms Janet Wojtowicz, says "players" were relieved, although some were disappointed too, having seen in the merger the opportunity for career progression.

"We remained to be convinced the merger was in the interest of the staff," she adds. "Our feelings have been proved right."

For the N&P, the merger debacle has produced some unflattering comment on its management style. "Our customers don't see us as some kind of wacky organisation," said the company's spokesman.

The feeling that N&P was not "British" reflected, he suggested, the British wariness of change. "While the rest of the world is looking at new ways of working, we don't adopt them. N&P has implemented them successfully."

## Sense and sensitivities

John Gapper and Alison Smith on UK building societies' resistance to mergers



## A very British clash

Chris Tighe on two society cultures that refused to gel

used to characterise, respectively, the Leeds and the N&P.

But there is no disguising the glaring difference between the sober culture of the Leeds, said to be "hierarchical", by one employee, and the more innovative approach of N&P, where staff are "players", the executives are the "direction management team", the marketing department is called the "customer requirements process" and meetings are styled "events". N&P has three "role levels" of staff: Leeds has 15 grades.

N&P's unorthodox management style has even fostered a witticism. "At these events, they go on talking until there are no more challenges to proposed changes," says one insider. "It gives a new meaning to 'three-day eventing'."

"It's just not British. It's an American-based system of equality," says Mr David Holmes, Yorkshire Building Society's communications director. "A lot of the stuff seems like gobbledegook science fiction. We all know the realities of working for large organisations."

He adds, however, that Mr David O'Brien, N&P chief executive, "termed 'messianic' by some rivals

has created a strong body of disciples among his staff, committed to his approach. "The people who work there find it invigorating," says Mr Holmes.

At the Leeds imposing new headquarters, many employees include middle management - a level the N&P calls "managers of implementation" - were evidently not ready to follow a new messiah.

"There were a lot of people celebrating in the pub on Tuesday night," says a Leeds middle manager.

After the announcement, staff at both organisations were instructed not to talk to the media. But a few, anonymously, were willing.

"When I heard the merger had been called off, I had mixed feelings," says one Leeds HQ employee. "It was good news because it was 1,600 jobs saved, and that's 1,600 families. But on the other hand the

## MAN IN THE NEWS: Alexandre Lamfalussy

## Blueprint for a banking baron

In endorsing Mr Alexandre Lamfalussy to head the new European Monetary Institute, European Community leaders have chosen a man who shuns the limelight but who is not afraid to put forward trenchant views.

The EMI, which will have the job of preparing for European economic and monetary union at the end of this century and is expected to be a forerunner of the planned European central bank, will be headed by a firm believer in international monetary co-operation, and someone who has been a persistent advocate of greater European integration.

He will have little sympathy for the UK government's determinedly anti-federal European stance, and still less for London's view of the EMI as a low-key institution. From the Bank for International Settlements in Basle, where he is currently general manager, Mr Lamfalussy has been scathing of UK policy in the past. In the early 1980s he dismissed the first Thatcher government's adherence to dogmatic monetarism without regard to soaring unemployment, as being akin to an experiment in the natural sciences rather than a balanced economic policy.

Mr Lamfalussy was one of four outside experts appointed members of the Delors committee of central bank governors, which in 1988 and 1989 drew up proposals for the EC's move towards ECU that became the basis of the economic and monetary aspects of the Maastricht treaty.

He can claim to have invented the EMI. Mr Lamfalussy was a prolific contributor to the Delors committee's discussions, writing three special papers on aspects of ECU. In one, he proposed that EC central banks should create a joint subsidiary for the second stage of ECU



at the ECU.

Although he has never worked in a central bank, he has earned the central bankers' respect. "He is one of the tribe," says a senior European central bank official.

In a debate, says the official, he is able to accommodate and bring together the views of several factions. But Mr Lamfalussy does not believe that burying his own beliefs is a necessary part of diplomacy.

"If you look at successive ECU annual reports, you see someone who is willing to go significantly further than most international bureaucrats in giving an analysis which sticks its neck out, says something substantive rather than tired clichés and is sometimes quite imaginative," says Prof Richard Portes, director of the Centre for Economic Policy Research, London.

He combined the careers of a bank economist and academic until the mid-1970s, by which time he had become an executive director of the Banque de Bruxelles and chairman of its executive board, as well as a professor at Louvain. Shortly after Banque de Bruxelles merged with Banque Lambert, he moved to Belgium in 1986 to escape communism. He has been honoured with a barony by his adopted country.

In Belgium, he studied economics at the University of Louvain, Belgium's premier university for economic studies, until 1983, when he moved to Nuffield College, Oxford, as a research student.

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He has been in the forefront of those expressing concern that the fast-growing involvement of banks in derivatives could pose systemic problems for the banking system. In 1991, he warned of problems facing Britain from its membership of the European Exchange Rate Mechanism.

His willingness to stand up and be counted owes much to the fact that the ECU is not controlled by individual member states. Its ownership, with 84 per cent of the stock held by more than 30 central banks and the remainder by private shareholders, is sufficiently diffuse to keep carping governments at bay.

We have still to see how the ECU develops, if Mr John Major, UK prime minister, has his way, its future will be less than glorious. Other EC leaders are keen, however, to see it supervise and rehabilitate the European Monetary System in the second stage of ECU, starting on January 1, and pave the way for a European central bank.

Mr Lamfalussy is keeping his own counsel on his plans for the ECU. He intends to use the time between now and the end of the year to work out his strategy and priorities.

Some commentators have lamented the EC's failure to attract a senior central banker to head the ECU. But, according to Mr Portes, Mr Lamfalussy's experience in running the ECU could be an ideal apprenticeship for putting the EMI on its feet.

Since it was set up in 1980 to manage the transfer of German reparations after the first world war to allied governments, the ECU has seen great changes in its structure and functions. Mr Lamfalussy has succeeded in carrying on this tradition, putting the ECU at the centre of efforts to achieve common rules on prudential supervision for international banks, for example.

"For a long time he has faced the problem of finding roles in life for his present institution," Mr Portes says. Now he must find a role for the EMI over the next three years.

Peter Norman



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COMPANY INFORMATION TO ACT UP

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Rave parties flourish in the UK at the expense of other leisure industries, says Rachel Johnson

## Pounding sound of cash

**C**louds of smoke from dry ice parted to reveal Lisa, aged 16, on a concrete breeze-block, clad in hot-pants and platform boots, jerking her body to the beat that pumped from the sound system.

Her eyes were shut and in one hand she held a small bottle of Evian mineral water. It was 2am at the Ministry of Sound, the south London night club, and the Friday night rave had only just got going.

A decade ago, Lisa might have been sipping lager at a friend's house, or more probably at that hour tucked up in bed. But increasing numbers of her generation are spending their time and money in a new wave of clubs - of which the cavernous Ministry of Sound, run by James Palumbo, son of property-developer Lord Palumbo, is a thriving example.

The club has a no-alcohol, no-drugs, no-weapons policy, enforced by barking bouncers. The attraction is the rave culture of all-night dancing in a sweaty, intimate atmosphere induced by the stimulant Ecstasy which is taken by many dancers before they arrive, or surreptitiously when

It is about seven years since raves - which combines hedonistic Mediterranean discos and the electronic dance music of 1970s New York and Detroit - seized the imagination of Britain's 16 to 24-year-olds.

But it is only this week that its economic impact - in particular on the nation's pubs and off-licences - has been quantified.

According to estimates from the Henley Centre, the research institute, young people make 1m visits to raves each week. Each time, they spend as much as £35 and stay up to 24 hours.

The annual spending at raves is estimated at between £1.5m and £2m - five times more than total UK spending on cinema admissions, and equivalent to a quarter of spending on spirits. In addition, up to a third of those at a rave will have taken drugs such as Ecstasy - at about £15 a tab - speed (amphetamine) or cocaine.

The biggest losers have been pubs, where visits by young people fell by 11 per cent between 1987 and 1991. They are forecast by the Henley Centre to fall by a further 20 per cent by 1997.

The trend will hardly thrill Britain's publicans. But there is reason for them, and other traditional leisure venues, to relax a little. Rave has been a fast-changing culture in its short life, and today's fads may look outdated in a year.

Among the cognoscenti, the original concept of a rave is already old-fashioned. Asif Noorani, a 21-year-old who writes about popular culture for the *Modern Review* magazine, says young people are rejecting the large, expensive raves that mushroomed in the late 1980s to seek a cheaper rave experience in clubs.

"Rave" suggests hordes of 16-year-olds with bottles of Vick's VapoRub (which is inhaled to clear the head before taking Ecstasy). The first ravers were people who



# Bulls show no sign of tiredness

Peter Martin examines the dizzying rise in global share prices

Interest rates, with perhaps 2 more percentage points to go. Falling interest rates are good for stock markets because they will lead in time to higher corporate earnings, and because they make shares seem more attractive compared with cash or short-term bonds.

That moment is with us now. As the Dow-Jones Industrial Average reached a new record this week, briefly passing the 3,700 mark for the first time on Thursday, a straw poll of investors and analysts produced a striking consensus. The global bull market still has a way to run, they say: there are no real signs of danger.

"We've got this incredible situation where low interest rates make stock market investment almost a no-brainer," says Mr Martin Barnes, editor of the *Bank Credit Analyst*, a Montreal publication normally noted for its caution.

This confidence, widely shared, shrugs aside what in normal times would be clear signs of an over-extended market. Share prices have risen in a straight line almost everywhere for the past 12 months. Traditional measures of the value of stocks and shares are starting to flash warnings.

Smaller British companies sell at 30 times their most recent earnings. The dividend yield on the average US share represents a yield of less than 2% per cent, lower than at the peak of the 1987 boom. German shares have risen 37 per cent in the past year in spite of a worsening economic outlook.

The Japanese equity market, though deprived of the steady rise seen elsewhere, has stayed well above the 20,000 mark on the Nikkei index even though the country is heading, on some estimates, for a period of damaging deflation.

Despite these warning signals, three factors lead to continued optimism.

• First, much of Europe still stands to benefit from falling

interest rates, with perhaps 2 more percentage points to go. Falling interest rates are good for stock markets because they will lead in time to higher corporate earnings, and because they make shares seem more attractive compared with cash or short-term bonds.

• Second, though it is hard to see interest rates falling much further in the two other main economies of the developed world, the US and Japan, it is equally hard to see them rising in the near future. The classic credit cycle, in which falling interest rates lead to higher borrowing and ultimately to higher interest rates seems unaccountably delayed.

• Third, the third factor underpinning the optimism is the belief in a sea change in the outlook for world inflation. The rise in the Dow Jones Industrial Average on Thursday came about partly because the strong gross domestic product growth reported that day was accompanied by low US inflation figures: an annual rate of only 1.8 per cent in the third quarter, the lowest since 1986.

Inflation is low across Europe. Measured in terms of a basket of currencies, The Economist's commodity index shows prices 23 per cent below their 1988 level; food prices are 31 per cent lower than they were eight years ago; in nine of the 12 biggest industrialised countries, wages rose by less than 4 per cent in the past 12

months.

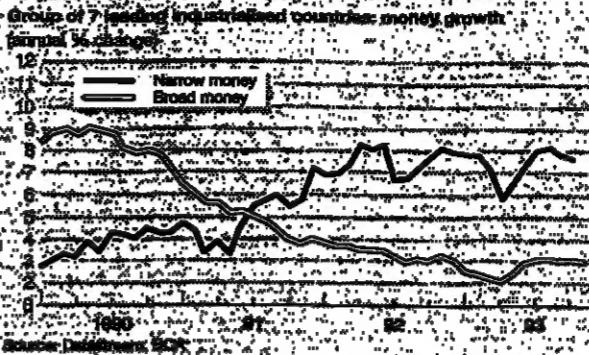
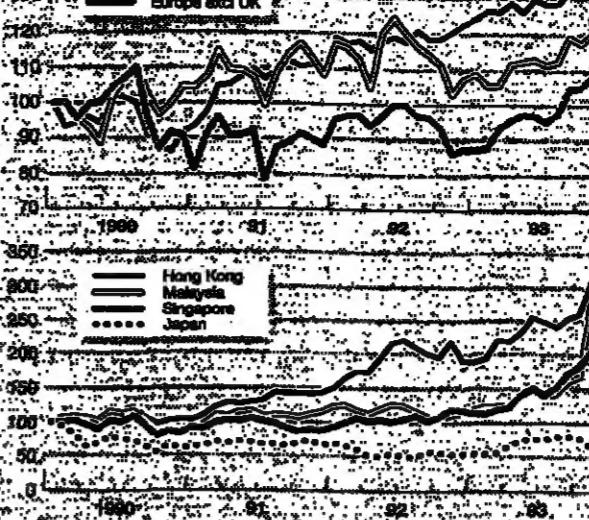
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months.

In this atmosphere of confidence a sign that the market is reaching an unsustainable peak? Worryingly, perhaps, few people seem to think so.

## Rally round the world

FT share price index



"Bull markets always last longer than people expect," says Michael Hart, joint manager of Britain's biggest investment trust, Foreign and Colonial.

That comment was repeated several times this week, as an indication that sentiment is shifting from detailed justification of the market's rise to a more general belief in its

self-sustaining properties.

Even if the broad global rally is set to continue, however, there is still potential vulnerability in a few specific areas.

The US market has appeared over-valued, in foreign eyes, for at least a year: to buy the shares in the Standard & Poor's 500 index you have to pay for 28 years of

current earnings.

US investors' growing feeling that their bull market is mature has been reflected in a rush to invest in emerging economies overseas, pushing these generally illiquid markets up so fast they are vulnerable to any sudden shift of mood.

Such specific risks aside, there are two more general uncertainties. What if US interest rates start to rise? After all, long-term interest rates in the US have been falling for six years, almost exactly as long as the rally of the early 1980s which ended in the short but steep bear market in bonds of 1987. Though the Federal Reserve expects US economic growth to slow in the fourth quarter, and there is still no sign of higher inflation there, the interest rate cycle will undoubtedly turn in time. When it does, equities will also look less attractive - and the signal could also mark a turn in sentiment elsewhere.

And what if Europe's recession is longer and deeper than currently feared? Though the consensus view is for a recovery starting some time in 1994 in Europe's German heartland, there is a strong minority view that next year will again bring bad news, with no real upturn likely till 1996. Share prices may not reflect the damage that such a sustained recession could cause to Europe's big companies and to its political and social stability.

Still, even people who say, like Henry Looser, that "the economic situation in western European economies is much worse than people think" are optimistic about the effect on share prices - because they believe it will lead to a faster, deeper cut in interest rates. This form of financial alchemy, transmuting bad news into gold, surely signals the hour when a bull market starts to rely on its own momentum.

## Hackneyed cabbies versus rank outsiders

FT writers on fare deals in taxis around the world



Competition drive: supporters of London's black cabs defend tough regulation

outside big airports and hard-currency hotels: these enforce high prices on the mafia members (and thus on the customers) with a ruthless ferocity. One distinguished visitor told of a taxi driver who was stopped as he left the airport, and his driver was led away and told to hand over his fee to the mafia leaders on pain of a beating.

Cabs can be in any condition, often outside big airports and hard-currency hotels: these enforce high prices on the mafia members (and thus on the customers) with a ruthless ferocity. One distinguished visitor told of a taxi driver who was stopped as he left the airport, and his driver was led away and told to hand over his fee to the mafia leaders on pain of a beating.

Lagos: The vital qualities for a Lagos cab driver are brinkmanship and skilled use of the horn. Although both driver and car show signs of the daily struggle, a good taxi driver will get through the traffic jams and road blocks in safety if not in comfort, and still manage a smile.

The official Lagos taxi is a bright yellow saloon, usually a Peugeot 504. The drivers must have an official certificate but are not examined on street knowledge. Taxis have fixed fares, about US\$3 for 5km, but you usually need to haggle.

Unlicensed operators, known as cab-cabs, are to be avoided.

TOKYO: The average white-gloved Tokyo taxi driver is confused not by a lack of street knowledge, but by a complex address system in which houses are distinguished by a three-tier number that jumps erratically out of sequence. This encourages the driver to leave passengers in the general vicinity of their destination.

Drivers are generally courteous, though they tend to prefer listening to baseball games or agony aunt-style radio programmes rather than their customers. The fare starts at Y600 (33.70), though the government has suggested that fares be liberalised to encourage competition.

BUENOS AIRES: One of the few bars

gains on offer in an otherwise expensive Buenos Aires are its taxis. A three-mile trip will set you back about \$3 - the price of a (small) beer.

Drivers are occasionally drunk, but the greatest threat comes from their disdain for the speed limit. They sometimes take offence at being told which way to go and dump their passengers there and then.

The taxi driver's favourite car is the Ford Falcon, production of which ended last year. Renault 12s are taking their place.

ROME: Italian taxi drivers are tested on their local knowledge and must obtain a certificate of good behaviour from the local prefecture. Then comes the hard part: would-be drivers must get a licence to operate.

For this he or she must wait for an existing driver to retire since the number of taxis is restricted. Rome has roughly 3,500 taxis for 4m inhabitants. A driver may unofficially lease a licence to someone else.

Local authorities fix standing minimum fares - in the case of Rome the metre fare starts at L4,400 (23.60). A 5km ride in average traffic would cost about L12,000.

FRANKFURT: On the ride from Frankfurt airport, the taxi drivers will do their best to accelerate to 200kmph within as short a time as possible and will invariably try to test the brakes system by driving his Mercedes to within centimetres of cars in front.

There are 1,700 taxis in Frankfurt and, while there is no rule specifying the make of the cab, 70 per cent are Mercedes. The cars must be painted light yellow. The driver must be at least 21, have had a driving licence for a minimum of two years, and have passed a test on city knowledge.

A ride costs an initial DM3.80 (21.50) plus DM2.15 or DM2.35 per kilometre, depending on the time of day. Drivers range from the garrulous and friendly to the taciturn and downright rude.

Reporting by Charles Batchelor in London, Karen Zapor in New York, Alice Roasthorn in Paris, John Lloyd in Moscow, Paul Adams in Lagos, Robert Thomson in Tokyo, John Barham in Buenos Aires, Robert Graham in Rome and David Waller in Frankfurt

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax: 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution.

## Government must heed public in local government changes

From Councillor Josie Farrington

Member of the Labour Party

Member of the Local Government

New management puts strategy to banks

## Queens Moat plans to form core hotel chain

By Maggie Urry and Michael Skapinker

THE ESSENCE of the business strategy Queens Moat Houses has put to its banks is a plan to form a core chain of 50 UK hotels, which will be rebranded and form a base for eventual expansion.

The new management expects to be ready to launch this chain by the first quarter of 1995. The 50 hotels are expected to contribute 80 per cent of budgeted trading profits for 1994.

The new chain, a name for which has yet to be chosen, will be "leading, three star plus" hotels, each with more than 100 rooms, located in or near city centres, and having a restaurant and bar.

Queens Moat believes these can achieve "substantial increases in both trading profits and cash flows". The operational gearing in hotels is such that profits can rebound sharply once occupancy and room rates are moving upwards.

The rest of the group's hotels, another 53 in the UK and 38 in continental Europe, will not be put up for sale immediately. They will run for

profit with the aim of maximising their value either through eventual sales or as additional security for the group's lenders.

Hotel sales in the present climate - with large numbers of UK hotels in receivership and the market in continental Europe worsening - are unlikely on a large scale although some, such as the Dutch hotels, are up for sale.

At the same time the financial restructuring will give the group a balance sheet more appropriate to its operations. This will involve a substantial debt for equity swap, cutting the interest charges QMH must service from its operation and giving the banks control of a majority of the equity. The exact size of the swap has yet to be decided but it is certain that QMH appears to be trading reasonably well but that room rates for the industry were still lower than last year.

The plan assumes some revival in hotel prices in the longer term, which could even repay the group's loans in full. One banker said yesterday, "The banks sit tight the restructuring has to be better than receivership".

Bankers who have seen the business plan say the new management team has put forward "sensible projections" which indicate a beginning of a recovery in UK profits in 1993 and 1994, with a larger rise later on. Profits from continental Europe are still under pressure.

Observers were stunned yesterday at news that Britain's third largest hotels group had incurred pre-tax losses of £1.04bn, and had been operating for at least two years with virtually no financial controls.

"We never had a whiff of it," the head of a rival hotel group said yesterday. While the industry knew the City had concerns about the group's debt, QMH's hotels had seemed operationally sound.

Mr John Bairstow, the former chairman who left after the group was plunged into crisis talks with its bankers in March, would have held the same view. "It was a growth company and was doing extraordinarily well," he said yesterday. "The thing that went wrong was insufficient profits in 1992."

Mr Bairstow, who created the south of England estate agents Bairstow Eves, is unashamed of his entrepreneurial habits, which some have blamed for QMH's troubles today. "When a company is run with an entrepreneurial flair, it is not the way accountants would run it... with everything done absolutely properly, and due diligence on every acquisition and disposal."

Mr Bairstow was unquestionably the driving force behind QMH. The story is well documented of how he built the company out of his front room, opting to run an 18-room hotel from his Tudor home in Essex.

Less well documented is just what happened within the company to bring it virtually to its knees. QMH was hailed as a doyenne of the leisure sector in the late 1980s when year after year it produced strong profits. Other leisure groups were puzzled by its achievements and attributed them to the lean central office.

Mr Trevor Ward, a director of the Horwath hotels and leisure consultancy, says the group's small head office and the management incentive scheme appeared to fit in with

## COMPANY NEWS: UK



Andrew Coppel (left), chief executive, with Stanley Metcalfe, chairman: the new management expects to be ready to launch the core 50 hotel chain by the first quarter of 1995

## Depth and complexity of the problems stuns City

By Peggy Hollinger, Michael Skapinker and Maggie Urry

"TAKE a map of the London underground, superimpose it on Network South East and you get some idea of the complexities." So Mr Andrew Coppel, chief executive, describes the challenges of sorting out the troubled hotels group Queens Moat.

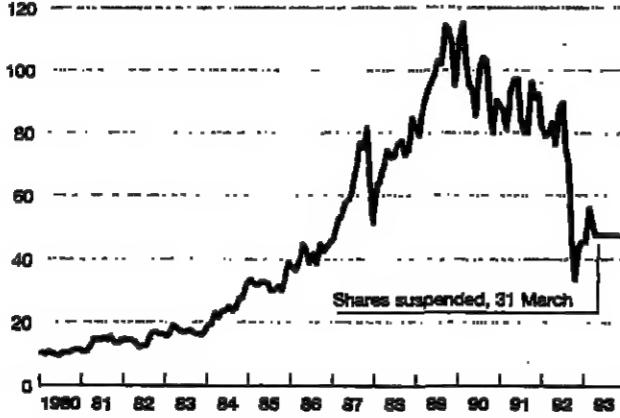
Observers were stunned yesterday at news that Britain's third largest hotels group had incurred pre-tax losses of £1.04bn, and had been operating for at least two years with virtually no financial controls. "We never had a whiff of it," the head of a rival hotel group said yesterday. While the industry knew the City had concerns about the group's debt, QMH's hotels had seemed operationally sound.

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### Queens Moat Houses

Share price (pence)



Source: Dataskew

**1968** John Bairstow begins hotel career  
**Apr 1982** Buys 26 hotels from Grand Metropolitan for £230m  
**Nov 1986** Buys Dutch Bilderberg Hotels for £15.5m  
**Aug 1987** Buys 8 Globana hotels for £73.8m and 16 Crest hotels for £73.7m  
**Oct 1988** Buys seven Crest hotels for £96m  
**Feb 1990** Wins control of Norfolk Capital for £157.5m  
**Aug 1990** Buys 49 per cent of HI Management of France for £30m  
**May 1991** £184m rights issue; paid £45m for 15 continental European hotels  
**Jun 1991** Issues £180m of convertible cumulative redeemable preferred shares  
**Aug 1992** Net debt of £790m revealed with interim results  
**Mar 1993** Shares suspended  
**May 1993** Martin Marcus, deputy chairman, and David Hersey, finance director, resign  
**Jul 1993** Bairstow to quit as chairman; eight other directors resign

the fashion for cutting central overheads and delegating responsibility. "They took it to extremes. They were delegating responsibility but retaining no control."

The latest revelations show that QMH's real achievement was in making a string of acquisitions which buoyed profits growth but were basically unmanageable with the group's resources.

It was also able to enhance profits by booking in early the earnings from hotels which were run on an incentive

scheme. Managers undertook to pay a proportion of forecast sales to QMH over a certain period of time. QMH booked the total fee up front instead of as they arrived.

The report issued to banks showed QMH had no monthly consolidated management accounts which would allow the board to monitor the group's progress or that of the hotels on the incentive scheme.

Board directors were generally kept ill-informed, claim insiders. Although given documents as they entered the

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## INTERNATIONAL COMPANIES AND FINANCE

# Nissan passes payout as sales slide

By Michiyo Nakamoto in Tokyo

NISSAN Motor, the Japanese carmaker, yesterday unveiled a drop in first-half sales and deeper pre-tax and operating losses. The result confirmed fears of a deteriorating business climate for Japan's automotive industry.

The second-largest Japanese carmaker passed its interim dividend and warned it would not make a profit in the year to March. The group is undergoing a restructuring programme and hopes to cut 5,000 jobs over the next three years.

Although Nissan is uncertain of when it will be able to return to the black, it is sticking to an earlier forecast of a break-even in the current year, and a return to profits in fiscal 1994.

However, Mr Heiichi

Hamaoka, an executive managing director, conceded "it is becoming extremely difficult to attain that goal".

"Whether or not we can return to profitability next fis-

cal year depends largely on the speed of recovery in domestic demand," he said.

The Japanese carmaker saw a 10 per cent decrease in total vehicle sales over the period. Much of this was due to the shift of production overseas. Domestic vehicle production fell 13 per cent, while overseas

production rose 22 per cent. However, the rise of the yen was also a significant reason for the decline in vehicle sales.

Nissan said during the first half, the impact of the yen's

cutting, which resulted in savings of about Y50bn.

It has, however, also been able to make non-operating income of Y13.2bn from sales of marketable securities.

Nissan's European operations are also under heavy pressure. The European market's weakness meant production at the UK plant would have to be reduced by about 9 per cent from 270,000 units to 246,000 units. The company was studying ways to reduce production without laying off people, Mr Hamaoka said.

"It is a very abnormal situation," he said.

Nissan is expecting to suffer an operating loss in the second half. This could force it to consider selling securities and fixed assets to break even at the pre-tax level.

## Wall Street turns to long bond engineering

By Richard Waters in New York

FACED with a shortage of long-term bonds issued by the US government, Wall Street has decided to create its own.

Or rather, re-create them. In the 1980s, investment banks made money by tearing Treasury bonds apart and selling the components for more than the value of the whole.

Now, led by Salomon Brothers, the banks are ready to start putting the bits back together to make whole T-bonds again.

The process has been spurred by the US Treasury's decision to issue fewer 30-year bonds. This has contributed to the bull market in so-called "long bonds", where yields have fallen to historic lows.

The dismantling, known as "stripping", involved separating the coupons (or interest payments) on the bonds from the underlying principal. Each part was then sold separately as a zero-coupon bond.

On Thursday, Salomon - Wall Street's pre-eminent bond trading house and the bank which first started stripping T-bonds back in 1983 - became the first to reverse the process publicly. It launched an offer to buy back \$10bn of zero-coupon bonds which it and other investment banks had created in 1984. The parts will be reassembled to create Treasury bonds which mature in 2014, Salomon said.

The economics underlying this feat of financial engineering remained a closely-guarded Salomon secret.

In return for their zero-coupon bonds, the bank is offering investors identical instruments issued by the US Treasury - which started its own "strip" programme in 1985 - or cash. These Treasury-created instruments are worth more than those of the investment banks because they are traded in a more liquid market, Salomon said.

Even after paying this premium, Salomon believes current market prices are sufficiently out of line to yield a profit by turning series of zero-coupon securities back into whole bonds.

Technical factors explain part of this: given their 20-year maturity and high coupon rates (the stripped bonds were issued when interest rates were at 12-18 per cent), the reconstituted bonds will prove cheap for investors looking to deliver bonds in settlement of futures trades, Salomon said.

See Lex, Page 22

# Volvo chairman moves to assuage Renault link fears

By Hugh Carnegy in Stockholm



holders spelling out its commitment to Renault's privatisation would be helpful.

The fate of the merger depends on a group of Swedish institutional shareholders who have yet to decide how they will vote at the shareholders meeting on November 9.

Yesterday the insurance group Stanfia, which holds 3.7 per cent of the voting capital, delayed its expected decision, saying it needed more time to analyse the merger deal.

Other fund managers said they were still probing Volvo for more information before making up their minds. A key participant, a government pension fund which is the second largest shareholder after Renault with 7.5 per cent of the votes, has retreated from its earlier positive position. It now says it will make its final decision next Wednesday.

Another state pension fund, with a 2.5 per cent stake, has already said it will vote against the merger.

# Singapore Telecom sells well

By Kieran Cooke in Kuala Lumpur

VOLVO, the Swedish vehicle manufacturer, yesterday stepped up efforts to persuade sceptical shareholders to support the proposed merger of its car and truck operations with France's Renault. The move came as uncertainty grew over the outcome of a shareholders meeting to decide the issue.

Mr Pehr Gyllenhammar, Volvo chairman, acknowledged the goal for the merged company, of achieving average operating returns of 7 per cent, was high in a tough industry.

However, he said: "That shows how beneficial we believe the merger will be."

Addressing concern that the 55 per cent stake to be held by state-owned Renault

amounted to a French government takeover of Volvo, Mr Gyllenhammar said the merger could not be delayed until after Renault was privatised.

He said this could delay the

privatisation because potential investors needed to know the extent of Volvo's commitment to the merger.

Mr Gyllenhammar and Mr Louis Schweizer, the Renault chief executive, told a Swedish newspaper that a letter or public statement from the French government to Volvo share-

holders campaign to encourage wider share ownership have resulted in hectic share buying.

It is believed slightly more than a third of the C category shares were taken up by foreigners.

The Singapore government had structured the ST offer to discourage bidding. It offered heavy discounts to Singaporeans who would keep their shares for a six years.

However, analysts say A and B shareholders might be tempted to take a quick profit. The Singapore stock exchange announced that, from Monday market hours will double to 12 to cope with the expected surge in trading volumes.

# Galerie Lafayette in retailer deal

By Alice Rawsthorn in Paris

GALERIES Lafayette, one of France's leading stores groups, is taking full control of Monoprix, the retail chain. It is buying a 37.7 per cent stake from the Malar family in a FFr500m (\$88.3m) deal.

The Monoprix deal, which increases the Galeries Lafayette holding from \$4.96 to 93.78 per cent, comes only two years after its last significant acquisition, the FFr2.87m deal for the Nouvelles Galeries retail concern.

Galerie Lafayette, still burdened by heavy debts due to

the Nouvelles Galeries deal and the cost of opening its troubled New York store, has negotiated to pay the Monoprix stake in a series of instalments until the end of 1996.

Monoprix is one of the largest and best-known retail chains in France selling general merchandise, such as clothing and household goods, as well as food. Galeries Lafayette has already installed Monoprix supermarkets in some of its own sites.

The Monoprix deal comes at a turbulent time for French retailing. Many retail groups have been badly

affected by the recession.

Galerie Lafayette reported a net loss of FFr14.6m for the first half of this year, having only just broken even in 1992.

The retail sector has also been destabilised by a series of mergers and acquisitions. Printemps is still selling assets in an attempt to reduce the debts incurred by its take-over of Au Printemps. FNAC, the music and books chain, was sold this autumn because of the financial problems of Gmf, its old parent company.

Tesco, the UK food retailing group, earlier this year bought Cateau supermarkets.

# Chicago

SOYABEAN OIL 5,000 bu min/cents/bbl bushel

COCOA 10 tonnes/tonnes

SOYABEAN OIL 60,000 lbs cent/bbl bushel

MAIZE 5,000 bu min/cents/bushel

WHEAT 5,000 bu min/cent/bushel

LIVE CATTLE 40,000 lbs carcasses

ORANGE JUICE 15,000 lbs cent/bbl

LIVE HOGS 40,000 lbs carcasses

CHICKEN 100 tonnes/tonnes

PORK BELLS 40,000 lbs carcasses

# Nikon blames drop in demand for Y799m loss

By Michiyo Nakamoto

NIKON, the Japanese photographic group, has blamed poor demand for cameras and optical glass for a loss in the first six months to September. A fall in exports due to the sharp appreciation of the yen also hit results, writes Emiko Terazono.

Nikon, which paid Y4.5 per share in interim dividends last year, said it would forgo dividends.

It reported a non-consolidated pre-tax loss of Y1.6bn (\$1.48m), against a Ybn pre-tax profit a year earlier. Sales declined 12.1 per cent to Y91.6bn, and the after-tax loss was Y799m.

The company expects to return to the black for the year to March.

# JAL forced to revise forecast

By Michiyo Nakamoto

JAL, Japan's largest airline, yesterday reported a substantial deterioration in its first-half performance and passed its interim dividend. It also revised its forecast for the full year, citing a difficult business outlook.

The airline blamed the recession, a strong rise in the yen, and an unusually cold summer, which kept Japanese people at home.

Its international passenger traffic declined, compared with the same period last year, while demand dropped for cargo exports to Europe and the US.

The drop in revenue was also a result of intense price competition, which the company has been trying to com-

bat with a belated attempt to introduce frequent-flyer incentives.

Flight operations were also adjusted to meet changed demand. New package tours and new traveller services

unable to introduce sufficient measures to offset the fall in demand and price competition from other airlines.

"This year we regarded as crucial for our survival," JAL said. It added that the oper-

# Poland bank sale fails to attract foreigners

By Christopher Bobinski in Warsaw

Investors had been invited to bid for the 4.17m of the bank's 9.25m shares, with a minimum price per share set by the government at 230,000 zlotys.

Earlier this year, the government sold off the Wielkopolski Bank Kredytowy (WBK) with the European Bank for Reconstruction and Development as its major foreign investor. The Krakow-based Bank Przemyslowe Handlowe is next in line.

The failure to find a large foreign partner for Bank Slaski will delay privatisation. Even if employees and management take up their 10 per cent allocation, and all shares offered for sale to the public are bought, a mere 40 per cent of the equity will be in private hands.

The sale of the bank's stock, however, is to continue. Small investors are being offered 30 per cent of the equity, starting on November 3, with the government setting the price at 500,000 zlotys per share.

# HK developer surges 46% to HK\$3.4bn

By Simon Davies in Hong Kong

NEW World Development, the Hong Kong property developer, posted a HK\$3.4bn (US\$449.3m) profit for this year - a 46.5 per cent jump, from HK\$2.36bn, on the previous period.

It attributed the growth to a sharp increase in property development sales, bolstered by a rise in luxury residential prices in the first half in 1993. There was also an improvement in the hotel division.

The group will complete its first Chinese power station project and two toll roads in the country. It is also launching the sale of several large property developments.

New World aims to have up to 25 per cent of its net assets invested in China.

New World has put considerable emphasis on its activities in China, where it has accumulated some 50m square metres of land for development, in addition to a number of infrastructure projects.

Although profits continue to be dominated by Hong Kong residential property sales, the company's Chinese investment programme will make a maiden contribution in the current fiscal year.

The group will complete its first Chinese power station project and two toll roads in the country. It is also launching the sale of several large property developments.

New World aims to have up to 25 per cent of its net assets invested in China.

See Lex, Page 22





## LONDON STOCK EXCHANGE

## Equity market rallies as account ends

By Steve Thompson

UK SHARE prices continued to edge forward yesterday, responding to a modest end-of-account rally, and still helped by the recent upsurge in overseas markets which has seen Wall Street reaching new all-time records and European markets staging a useful recovery.

Gilt-edged stocks, however, came under moderate downside pressure, with long-dated stocks settling around four ticks lower and index-linked stocks making minor progress in subdued trading.

The FTSE 100 index, which has seen-sawed all week, influenced in turn by bouts of profit-taking by UK and then European and US institutions,

Account Dealing Dates		
First Dealings	Oct 18	Nov 1
Options Exercised	Oct 28	Nov 11
Last Dealings	Nov 12	Nov 25
Account Day	Nov 6	Nov 26
Next Day	Nov 29	Dec 5

Now these dealings may take place from two business days earlier.

moved up 8.0 yesterday to close at 3,171.0. Over the week the 100 index has retreated 28 points, or 0.9 per cent, from its all-time closing high of 3,198, as UK funds began to look in profits from the record strong performance of the market.

Then overseas institutions turned aggressive sellers, reacting to a rather gloomy message from the latest survey

published by the Confederation of British Industry which highlighted a distinct slowing in the pace of recovery in the UK and calling for a reduction in interest rates in the November 30 Budget. And dealers noted early signs that some of the big Continental funds had begun to reduce their weightings in the UK market back into Germany, following the recent interest rate cut.

Wall Street's overnight performance was viewed as slightly disappointing to London dealers who had seen the Dow Jones Average power above the 3,700 level during London trading late on Thursday. Consequently, there was a degree of certainty at the outset of trading yesterday when

the FTSE 100 moved up cautiously during the morning session, reached a session high of 3,172.3, before slipping back in

began after its disappointing results on Thursday and lost a further 22 yesterday to 690p with 9.3m shares traded. A number of brokers distanced themselves from the stock, declaring it either overvalued or recommending a sell. Several thought that 650p could prove a settling price for the stock.

Most bears stopped short of saying that the sector could face a re-rating after Wellcome's aftermath soured sentiment for other stocks. But one said: "This will certainly add to the nervousness in the sector."

One stabilising force for pharmaceuticals was that fears over the Clinton healthcare plan appear to be receding. One analyst said: "The feeling in Washington is that only parts of it will be implemented."

Kleinwort Benson was offering to buy Invigoration shares at 254p, leaving the stock on the brink of the exclusive 22bn market capitalisation club. Turnover in the shares, rarely above 1m a day, totalled 1.6m. The bank is scheduled to announce interim results on November 9, with analysts looking for something like a 150 per cent increase in profits and a near 15 per cent jump in the interim dividend. Market-makers are talking the shares up to 210-plus in the short term.

The upsurge on Hong Kong markets had a big impact of the UK banks with widespread and lucrative interests in the far east. HSBC was the big winner in the sector, closing 15 higher at 762p - within 18p of the all-time high - after heavy turnover of 7.8m shares. Standard Chartered, meanwhile, raced up 18 to a peak 1038p.

## Drugs pressured

Bears in the drugs sector were to the fore with more uncertainty moving through the sector mostly on the back of caution over Wellcome. The stock continued the slide it

institution was said to have sold its entire 7.75m shares, directors were also said to be active, one selling 675,000 options at 4p for a net return of over £2m. Total turnover reached 55m. Kleinwort is acting as a 30p-a-share offer, reluctantly accepted by the Invigoration board on Thursday.

Food retailers stayed under pressure as the predicted price war broke out, with Asda beating the expected combatants to the gun as it announced a price freeze on 5,000 items. The other supermarket groups are expected to respond in kind, with one analyst commenting: "It's going to be a bloody Christmas." Asda shares slipped 1% to 56p in another day's big turnover of 25m. Tesco dropped 2% to 203p in volume of 8.3m. J Sainsbury 6% to 3854p in turnover of 4.8m and Kwik Save 8 to 622p.

Broker upgrades followed the trading statement and analysts meeting with Rank Organisation. The Rank share price, which has been under

some pressure recently, reacted favourably and closed 9 ahead at 84p in busy turnover of 2.6m. Such was the recent caution surrounding the stock that many brokers were preparing to reduce their profit estimates ahead of yesterday's meeting, worried over the group's debts and Xerox contribution. However, some improvement had been seen in the group's overall trading and the market forecast for this year shifted from 240-260m to 250-255m.

The revelations of write-downs on the hotel valuations at Queens Moat Houses, which was suspended earlier this year with financial problems, had a surprisingly mild effect on the hotel sector. Forte actually shot forward in early trading

as Rank announced a good

price for the sale of one of its central London hotels. The shares later slipped back to close a half-penny off at 211p.

Several factors put a bit of vim into the oil sector, despite the weakness of the crude price. Shell enjoyed investor interest after its oil figures were well received and moved ahead 9 to 71p in turnover of 4.9m.

A successful auction of shares in its scrip dividend helped to push up the price of Enterprise Oil 4 to 484p. BP continued to attract keen support ahead of Thursday's third quarter figures, the shares closing 4 up at 349p.

Brisk two-way business was reported in Cable and Wireless as the shares underwent a

## CMEF PRICE CHANGES YESTERDAY

London (Pence)		Londo		London	
Flights	34	+	3	37	+
Airlines	50	+	4	54	+
Cars (Mile)	132	+	10	138	+
Bus (Mile)	573	+	15	583	+
European Meter	130	+	5	130	+
Flight	51	+	3	56	+
Globe Group	58	+	11	62	+
HSC (75p share)	782	+	10	782	+
High-Pot	40	+	8	45	+
Hotels (P)	605	+	27	622	+

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## EQUITY FUTURES AND OPTIONS TRADING

MARKING time was the spirit of the day in Footsie futures with the December contract showing no real sense of direction, writes Christine Buckley. A quiet opening was followed by a squeeze on the contract which pushed it up higher. In thin volume, it edged its way up to the psychologically important resistance level of 3,200 but fell 3

short of that at its day's high. Hopes had been raised in the morning that there would be a strong gilts market, mainly fuelled by optimism that the chancellor could be forced into a full point cut in interest rates in the Budget. That hope proved fruitless and no positive lead was offered by gilts.

The contract drifted off in the afternoon and it touched

its day's low of 3,182. A small rally was mustered to push it up to a closing level of 3,186, just marginally ahead of its fair value premium to cash. Volume was steady at 5,104.

Traded options were subdued with a total of 26,345 lots dealt. Index options proved a substantial part of that activity with 11,785 lots traded in the FTSE 100 option.

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## AMERICA

## Dow consolidates Thursday's gains

## Wall Street

US share prices traded in a narrow range on either side of opening values yesterday as investors consolidated the gains earned during Thursday's record-breaking rally, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 1.96 at 3,685.90. The more broadly based Standard & Poor's 500 was 0.07 higher at 467.80, while the Amex composite was up 1.46 at 478.81, and the Nasdaq composite up 2.51 at 776.00. Trading volume on the NYSE was 150m.

## EUROPE

## Switch is seen back into German equities

WALL STREET's overnight gains inspired the early closing markets, but this stimulus was noticeably absent in the afternoon, writes Our Markets Staff.

FRANKFURT extended the 15-point gain it saw in Thursday's post-hour, the DAX index closing 30.54 higher at 2,069.00, virtually flat on the official week. Turnover recovered from DM6.5bn to DM9.5m.

Ms Barbara Schulz at Merck Finck in Düsseldorf, observed that English investors have returned to the market after a long period on the sidelines, and that this may have affected individual stocks. For instance, the metals and engineering group, Metallgesellschaft, saw a gain of DM17.50, or 4.6 per cent to DM401.50 on a big UK order. British institutions were probably trying to find underperformers, said Ms Schulz.

News based movers included Volkswagen, which rose DM7.20 to DM394 on its four day run and retreated to DM390.50 later as its works council chairman poured cold water on the idea; and Bayernverein, up just 50 pfq on the session but accelerating to DM32.20 in the afternoon after the bank publicised its restructuring plans.

AMSTERDAM remained in good spirits, although the CBS Tendency index closed off a

shares by 1pm.

After Thursday's big advance, when the Dow rose to a new record high of 3,687.80 on news of stronger-than-expected third quarter economic growth, investors took a breather yesterday. Some chose to take some of the profits earned earlier in the week, while others decided to sit out the session and await the markets' next decisive move.

Early weakness in bond prices, which pushed the yield on the 30-year bond to 5.956 per cent, also contributed to the subdued opening of equities trading. The declines in Treasury prices were sparked by the day's only economic news -

an increase in the Chicago Association of Purchasing Management's index of manufacturing activity from 54.5 in September to 57.0 in October.

That news, plus overnight gains on foreign stock markets, ensured that profit-taking did not make a big dent in share prices during the morning session.

Some of the stocks that led Thursday's rally were flat-to-lower in early afternoon trading yesterday.

Eastman Kodak, which had jumped sharply on the news that Motorola's chairman Mr George Fisher had been hired as the company's new chief executive, gave back 8% at

\$63.1. In contrast, Motorola, which fell on the news, recouped 8% to \$104%.

General Motors was hard hit by profit-taking, declining 8% to \$48, as were Chrysler, down 5% at \$56, and Ford, off 5% at \$62, all in heavy trading.

Brokerage stocks were in demand. Merrill Lynch climbed 5% to \$56, Morgan Stanley rose 5% to \$77.4, Salomon added 1% at \$45%, Charles Schwab put on 5% at \$33%, and PaineWebber firmed 5% to \$29%.

Exide enjoyed a strong debut on the NYSE, the battery maker's stock rising from an offer price of \$20 to \$25% in volume of 3.4m shares.

Aetna climbed 82% to \$65%

on news of improved third quarter earnings.

On the Nasdaq market, technology issues were in favour. Microsoft rose 1% to \$80, Apple added 5% at \$31%, Sun Microsystems firmed 5% to \$25% and Borland International added 5% at \$17%.

## Canada

TORONTO eased back from early gains, and the TSE-300 composite index was quoted 3.90 higher at 4,238.14 in mid-session trading. The index had earlier risen to new intra-day high of 4,252.90. Volume was 31.8m shares valued at C\$343.7m.

## Mexico rally stumbles over Nafta worries

Recent third quarter corporate results have also disappointed investors, writes Damian Fraser

THE impressive rally in Mexico's stock market over the past month has come to an abrupt end, with investors taking flight at disappointing third quarter results, and yet more obstacles to the passage of the North American Free Trade Agreement.

The market was up 13.70 at 1,981.68 in late morning trading yesterday, still up 12 per cent from September 21, but down 2 per cent from the week's opening. For the year the bolsa is up 13 per cent.

The majority of the blue chip companies reported third quarter earnings during the week, and for the most part results were below expectations. Cemex, the construction company, Vitro, the glass company, TMM, the shipping group and Dina, the truckmaker, among others, saw sharp falls in their prices, as the weak economy and high interest rates took a toll of profits.

Even the 15.3 per cent increase in profits at Telmex, the telephone monopoly, failed to stem a sell-off.

The rally in the market earlier in the year had been fuelled by growing confidence that the economy would start to pick up towards the end of this year and that, whether or not a free trade agreement was signed, growth in 1994 would exceed the modest 1.5 per cent expected this year.

The optimism was partly based on the steady fall in interest rates on news of lower inflation and a reduced trade deficit, and the government's intention to boost spending and cut taxes in the run-up to next year's election.

The market had also been more confident about the prospects for Nafta, the fate of which is expected to be decided by the US House of Representatives in November.

But uncertainties have never been far away. The near universal view among brokers is that rejection of Nafta would lead to sharp reversal in the market in the short term, with

some predicting a return to the 1,500 or 1,600 level.

The sweeping victory of Canada's Liberal party in last Sunday's general election, and its demand that parts of Nafta should be renegotiated came as a blow, although it was widely expected. The fear is that Canada's opposition could provide cover for US congressmen wanting to oppose the treaty.

Political uncertainty is also beginning to climb. The ruling

next year is not expected to help industrial conglomerates. The pact would reduce energy prices but, in theory at least, the savings have to be passed on to the consumer. On the other hand, the pact will lead to a pick-up in wages and a rise in costs.

The industrial sector has also been hit by an exchange rate which, adjusted for inflation, has appreciated against the dollar every year since 1985, and remained strong throughout this year. If Nafta is rejected, the government has said that it will defend the currency with high interest rates, thereby hurting the generally indebted industrial companies.

By pushing interest rates down, SG Warburg expects Nafta to raise economic growth next year by an additional 50 basis points to 3.5 per cent, and increase earnings growth from 13 per cent to 17 per cent. Faster growth, a stronger currency and lower interest rates, should help retail companies, such as Cifra, Gigante, Liverpool, construction concerns such as ICA and Cemex, and banks such as Banamex and Banacci. Their earnings are sensitive to economic growth and greater consumer and government spending.

Picking companies that would be relatively unaffected by Nafta's rejection depends on whether or not the government reacts with higher interest rates, as well as the effect such a decision would have on the currency. Some companies, such as Vitro, that might do well under devaluation, are also heavily indebted, and would suffer from high interest rates.

Companies with low net interest payments are Cifra, Kimberly Clark, Telmex and Liverpool, according to Baring Securities, and might be relatively unaffected by higher interest rates. Industrial conglomerates with revenues in dollars, such as Vitro, or mining companies, would gain from a devaluation.

party is set to nominate a presidential candidate, probably by the end of the year; this person will be the overwhelming favourite to win next August's election.

Investors recall that the candidacy of President Salinas in 1987 led to a spectacular market rise. If Mr Pedro Aspe, the finance minister, is chosen, the market might be expected to take off again. However, if one of the less economically experienced candidates is selected a reversal could be in store.

Third quarter earnings seem set to follow the pattern of results over the past year. Industrial companies facing international competition, and those depending on trade, have performed poorly throughout the year. However, consumer-oriented businesses, such as Maseca, the flour producer, have continued to show strong gains.

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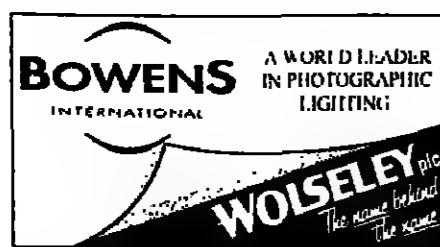
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# FINANCIAL TIMES

Weekend October 30/October 31 1993

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Governor sounds a strong warning on inflation

## Bank cools speculation over cut in interest rates

By Peter Marsh and Peter John

MR EDDIE GEORGE, governor of the Bank of England, yesterday damped speculation about an imminent cut in UK interest rates by suggesting this could jeopardise the goal of price stability.

Sounding a warning on inflationary pressures, Mr George said British industry needed a long period of monetary stability rather than short-term economic boosts provided by interest rate cuts.

Speaking to journalists in London, the governor said he was "not confident" that cutting interest rates from 6 per cent would be compatible with the government's target of keeping underlying inflation below 4 per cent.

"As of now, I think monetary policy is appropriate for the conditions we face," Mr George told the Foreign Press Association.

He added that any adjustment to monetary policy was likely to be finely balanced. Commentators calling for rate cuts of up to two percentage points had not



Eddie George: bullish about Britain's growth prospects

seriously thought through the implications for inflation of such a large cut.

The remarks from the governor weakened short-dated gilts - which normally track expecta-

tions about likely levels of interest rates - and boosted the pound, which recovered from early weakness against the D-Mark to close unchanged on the day at DM2.4975. Against the dollar, sterling closed down just over half a cent at \$1.4865.

However, Mr George's comments failed to shake the general belief in financial markets that Mr Kenneth Clarke, the chancellor, will cut base rates by up to 1 percentage point around Budget day on November 30, possibly to offset a fiscal tightening to curb Britain's £50bn budget deficit.

Mr George was fairly bullish about the UK's growth prospects, arguing that even with the weakness of important export markets in the rest of Europe, many British companies were well poised to take advantage of the general turnaround in UK demand.

Mr George stressed that the top priority for the Bank was "to achieve and maintain price stability in the medium and long

run".

Stock Markets, Pages 18, 19

See Lex

## Queens Moat horror story revealed

Continued from Page 1

examination before being adopted.

He said financial controls in the group had been severely lacking. The new management team appointed in July had been unable to locate the working papers from which 1992 interim profits were constructed. An outsider close to the group said of the financial controls, "it was a complete and bloody shambles".

A number of the group's hotels were run by managers paid under an incentive scheme. Mr Andrew Le Poerdevin, the new finance director, said "in the past there was very little financial information from these hotels".

In its rush to expand into continental Europe, QMH had acquired hotels in France which were subject to leasing deals

making it "unlikely that these hotels can ever be profitable", Mr Coppel said. In Austria hotels had been acquired with excessive debt making them "heavily loss-making".

The group first announced it was in difficulties in March, when its shares were suspended at 47p.

QMH has been surviving with the support of its banks. These are now entering discussions with the company over a financial restructuring. This is expected to give the banks control and substantially dilute the interests of existing shareholders.

A banker said that when the details of QMH's losses and property revaluation were given to a meeting of the company's banks on Thursday there was a "shocked silence". One banker said he had "no idea how a com-

pany could build such a complicated banking structure with such inadequate security".

With nearly 200 subsidiaries, loans from 65 banks in a number of different syndicates with varying levels of security, and operating in many countries, the restructuring will be extremely complicated.

The plan is to concentrate on a core of 50 UK hotels which will be renamed and form a base for eventual expansion. The other 83 hotels in the UK and the 86 hotels elsewhere in Europe will be managed to maximise returns for shareholders and creditors.

Although the business plan assumes some recovery in hotel values, one banker said the assumptions were sensible and if lenders "sit tight" they could eventually get all their money back.

The decision sparked a storm of protest among Israel's religious parties and Jewish fundamentalists who claimed the policy would make kosher meat more expensive and drive Jews to eat the non-kosher variety.

The ultra-orthodox Shas party, which has six MPs, said it would not continue supporting the government unless the decision was reversed. Shas quit the coalition recently after its two senior politicians were charged with fraud, breach of public trust and misappropriation of public resources.

Without Shas, Mr Yitzhak Rabin's coalition commands only 56 seats in the 120-member Knesset and the two classes of preference shareholders over the terms of the restructuring. Ordinary shareholders, though, have little hope of any redress. QMH may only make £20m of trading profits this year, sufficient to support about £330m of debt. The forthcoming debt-for-equity swap will surely obliterate any remaining value.

### UK equities

The whirling cogs of the UK economy emitted some discordant noises this week, but they were drowned out on the equity and bond markets by the shouts of "buy" orders down telephones. The CBI's quarterly industrial trends suggesting the UK recovery was faltering as a result of recession in mainland Europe caused only a

momentary flutter of concern. Anxiety about the outlook for corporate earnings were also shrugged off. Since the beginning of October, NatWest Securities' analysts have downgraded their earnings forecasts for 18 companies while upgrading only five. The market worried not a jot.

The benign interpretation is that such anxieties matter very little, given the trend in global interest rates. Indeed, even bad economic news, such as the CBI survey, is seen as encouraging because it only makes more certain further interest rate cuts. Moreover, if the UK really has tamed its inflation problem, 10-year gilts yielding 8.7 per cent continue to look cheap against the 5.8 per cent obtainable on German bonds. Such logic may well underpin a further run in UK equities and bonds. But in a European context, the UK will steadily lose its charms when compared with continental markets. Investors may switch from France and Germany, where real interest rates remain high and the economic cycle has not yet swung upwards.

### Food manufacturers

The big three supermarket groups this week conducted a highly effective marketing campaign. Unfortunately, it was for their new rival, Costco. Their legal challenge ensured much media space was devoted to the threat of warehouse clubs, unearthing the stock market. More than £200m was lopped off the value of the big three's shares in two days as a result. Such a response is surely out of proportion to the immediate threat to their market position. But fears of margin squeeze over the longer run may yet prove

well founded. Amid the hysteria, almost no attention has been paid to the possible knock-on effects on retailers' suppliers. If the supermarket groups over-react to Costco's arrival and cut prices, then manufacturers' margins will clearly suffer. A lowering of the food industry's whole margin structure would be just as painful for the manufacturers as the established retailers in the near term.

Strangely, though, the branded food manufacturers could view warehouse clubs as their biggest allies if they become a substantial presence in future. UK manufacturers are desperate to lessen their exposure to the big three and develop alternative distribution channels. Not only do UK supermarkets exert ever greater buying muscle, they are also committed to developing their own rival private label products. Yet, in the US, warehouse clubs stock leading branded goods almost exclusively. For manufacturers, higher sales volumes through warehouse clubs could be their best chance of offsetting the inevitable margin squeeze.

### Salomon Brothers

It is nice to see that time has not dimmed Salomon's inventive talents. Strips bonds which are separated out into a stream of interest payments and one lump sum principle repayment - have made Salomon plenty of money. Having started the market in the early 1980s, Salomon is now turning full circle and putting the bonds and their interest payments back together again. Doubtless this is not what Salomon intended in the mid-1980s. But luck has intervened, since the high-coupon bonds which it split have become the benchmark for the vast T-bond futures market. Fortune has smiled on those who take a supple view of markets.

The futures fluke allows Salomon to buy large quantities of the split bonds, put them back together and hedge them perfectly. Since Salomon's split bonds have underperformed comparable whole securities, it can also afford to pay up for their strips and still guarantee themselves a handy profit. Of course, customers may not be quite so chuffed to buy a premium-priced product from Salomon, watch it fall behind the basic bond over the best part of a decade and then sell it back to the same arbitrage desk. Salomon scores on the way in, the way out, and dealing in between. But on Wall Street, that's a good trade.

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The new management has done its best to draw a line under past errors. But given the incompleteness of records at QMH's 200 subsidiarys and its remaining lease liabilities this can only be drawn in pencil. The future strategy of the group is dictated by circumstance. There is little point in QMH's banks appointing receivers and dumping 200 properties on a giddy hotel market.

The following months will doubtless see much haggling between QMH's 85 banks and the two classes of preference shareholders over the terms of the restructuring. Ordinary shareholders, though, have little hope of any redress. QMH may only make £20m of trading profits this year, sufficient to support about £330m of debt. The forthcoming debt-for-equity swap will surely obliterate any remaining value.

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# Weekend FT

## SECTION II

Weekend October 30/October 31 1993

**B**RITAIN'S state schools have been gaining academic ground against the fee paying sector, according to this year's FT-1000 survey of Advanced Level examination results published with the *Weekend FT* today.

Although private schools still dominate the upper reaches of our league table, 23 state schools made it into the top 200, compared with only three last year. More significantly, some famous and expensive independent schools failed to achieve A-level scores as good as those of the top state schools.

Essex girls at Colchester County Girls' High, the top state school at no 37, showed a clean pair of heels to those of Benenden, Cheltenham Ladies' College, and Roedean. Lower down the list, John Hampden grammar school in High Wycombe in 411th place, still beat respected boarding schools such as Blundell's and Sedbergh.

This year's survey has also raised controversial questions about what type of school is most likely to get the best results. It suggests that, with impressive exceptions, day schools do better than traditional boarding schools and that single sex schools do better than co-educational schools. But one of the most striking revelations from the publication of exam results is the success – in one area at least – of the despised selective system, based on grammar and secondary modern schools.

While most of the country was converting these "11-plus" schools into comprehensives, particularly under Margaret Thatcher when she was education secretary in the early 1970s, Buckinghamshire retained selection at aged 12. Now it boasts not only the top state boys' school in the FT-1000 survey, but average results well ahead of those for the country as a whole. Last year's government figures put the county's A level performance in fifth place out of 108 education authorities. Our survey suggests it has done even better this year.

But was good performance by the cleverest children achieved at the expense of the less fortunate – those who used to be stigmatized as "11-plus failures"? It seems not. Buckingham gets excellent results from pupils with a wide range of abilities, including those who fail the grammar school exam. In High Wycombe, for example, The Royal Grammar School (66th in the FT-1000), was up with famous names in the independent sector, such as Dulwich College, Charterhouse, Shrewsbury, and Haileybury. Last year it gained more places at Oxford and Cambridge than any other state school.

However, the town boasts two other successful grammar schools and, more remarkably, several secondary moderns (now called "upper schools") with good examination results. Because our league table is based only on A-levels, it does not show the upper schools' success. But in GCSE exams, taken at 16, some of these schools finished ahead of comprehensives in neighbouring Milton Keynes.

So the latest evidence from the FT-1000 and the government's exam statistics suggest that the selective education system which Britain has been dismantling during the last 25 years can be successful for a wide range of ability – under certain conditions. The figures for Buckinghamshire also illustrate a more general truth – that where state schools achieve good results, the independent sector tends to be dimmed in second place.

It might be objected that High Wycombe, like some other places with good state school results, is inhabited by the ambitious middle classes whose children would do well in any system. Our survey shows, for example, that the best performing comprehensive schools

are those which serve areas where affluent and educated people live, such as north Oxford, or Sunningdale in Berkshire.

In Buckinghamshire, Andrew MacFie, head of John Hampden, confirms that many parents who work for international companies have moved to the Wycombe area on the advice of their employers.

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The good rating of Wycombe's grammar schools in the FT-1000 no doubt reflects the fact that parents send their children from a wide radius, including the far corners of Berkshire and Surrey.

Weak competition from local independent schools also helps. It seems that in this area, the dream of many idealists of the 1950s and 1960s has been fulfilled: they hoped that strong middle class demand for improved state education would make private schools

unnecessary. But the middle classes always want the best for their children, which in a selective system, means grammar schooling, good A level grades and a university degree.

What happens to the others? In High Wycombe the answer might be that they go to the Sir William Ramsay upper school.

In that case their prospects would be quite good. Last year 34 per cent of the school's GCSE exam entries resulted grades A to C, equivalent to a pass in the old GCE O-level. This was close to the average for the whole of the UK and much better

than the performance of Milton Keynes's comprehensives, which accept children with a much wider range of abilities. There, the average is only 23 per cent. Two other upper schools in Wycombe, St Barnard's, which is Roman Catholic, and Wye Valley, also managed to better the nearby comprehensives.

If the entire Wycombe area is viewed as one big comprehensive school, to use an analogy suggested by Bill Richards, head of St William Ramsay, then in 1992, 32 per cent of pupils win at least five GCSEs at grades A to C. The average for the whole of the UK last year was 38 per cent.

Sir William Ramsay has even started a sixth form, once an unimagined development for a school intended only to take the 70 per

cent of pupils who did not make the grade at the age of 12.

Although such successes might encourage those Conservatives who want to return to some form of selective education system, recent attempts in several counties to reintroduce selection, have run into fierce local opposition.

In Wycombe, however, there is equally fierce local commitment to selection. Heads of the area's 13 schools agree this stems from the council's battle in the mid 1970s with Shirley Williams, then Labour education secretary, to preserve the grammar schools.

Ever since that successful rear-guard action, the Conservative county council has wanted to prove that its system works and can win popular support. In Buckinghamshire, a Conservative vote is a vote for selective education. It was the only county in England to retain a Conservative council after the May elections this year.

As Richards points out, this popular support could not have been won only on the basis of A level results by grammar schools. If parents believed that exam grades were achieved at the expense of sub-standard education for the rest, there would have been strong pressure to change the system.

So it is instructive to look behind the examination results, at the strategies which the education authority has used to fulfil the ideals, as it saw them, of the 1944 Education Act. This envisaged a harmonious relationship between three types of schools, grammar, secondary modern and technical based on selection.

First, the authority has promoted a traditional ethos in all its schools. In Wycombe, all schools enforce uniform and discipline strictly.

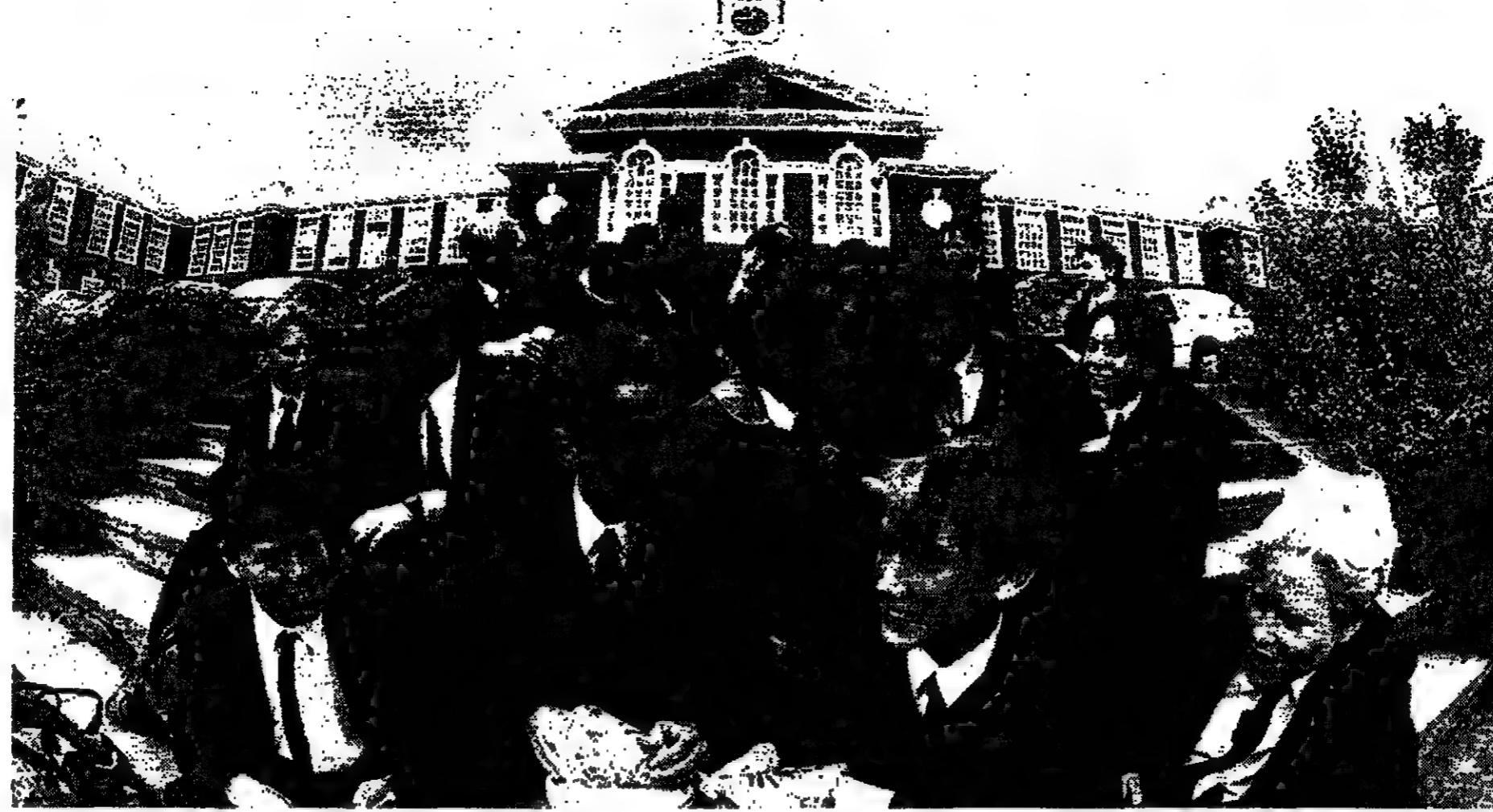
Second, it has formed a sixth-form consortium of Wycombe schools which allows pupils of one school to take lessons at another. This emphasizes to pupils who miss the grammar school boat that they have a second chance.

The idea is that each school should play to its strengths. Grammar schools offer academic A-levels, while upper schools such as Crook and Sir William Ramsay have introduced new vocational qualifications, intended to persuade less academically able 16-year-olds to stay in education. Upper school pupils are now more likely to take A-levels, as they can do so without the disruption of moving to a new school.

Third, co-operation has been encouraged below the sixth form, to give children who under-perform at 16 a second chance. Late developers can be transferred to the grammar school. Thus, many children who fail their 13-plus exam, win good A level grades in the grammar school.

Fourth, the authority administers the applications and entries for all schools in the area, even including the Royal Grammar which has opted out of the authority for financial reasons. This reduces wasteful competition for the best pupils and makes forward planning easier.

Continued on Page IX



Breaktime at the Royal Grammar School, High Wycombe: 66th in the FT-1000 survey

Trevor Humphries

## State schools begin to gain on private sector

*But fee-payers dominate the league tables. John Authers and Gillian de Bono study the FT schools survey*

So the latest evidence from the FT-1000 and the government's exam statistics suggest that the selective education system which Britain has been dismantling during the last 25 years can be successful for a wide range of ability – under certain conditions.

In Buckinghamshire, Andrew MacFie, head of John Hampden, confirms that many parents who work for international companies have moved to the Wycombe area on the advice of their employers.

Wycombe, like some other places with good state school results, is inhabited by the ambitious middle classes whose children would do well in any system. Our survey shows, for example, that the best performing comprehensive schools

are those which serve areas where affluent and educated people live, such as north Oxford, or Sunningdale in Berkshire.

The good rating of Wycombe's grammar schools in the FT-1000 no doubt reflects the fact that parents send their children from a wide radius, including the far corners of Berkshire and Surrey.

Weak competition from local independent schools also helps. It seems that in this area, the dream of many idealists of the 1950s and 1960s has been fulfilled: they hoped that strong middle class demand for improved state education would make private schools

unnecessary. But the middle classes always want the best for their children, which in a selective system, means grammar schooling, good A level grades and a university degree.

What happens to the others? In High Wycombe the answer might be that they go to the Sir William Ramsay upper school.

In that case their prospects would be quite good. Last year 34 per cent of the school's GCSE exam entries resulted grades A to C, equivalent to a pass in the old GCE O-level. This was close to the average for the whole of the UK and much better

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The Long View / Barry Riley

## Victims of the glut

MY VERY first lesson in applied economics came on the day in April 1949 that post-war sweets rationing of 4 ounces a week was ended. Also, the Ministry of Food had blundered: demand exceeded supply and rationing had to be reimposed until 1953.

Scarcity, in the experience of the generation in Britain with which I grew up, was part of the natural order of things. There were waiting lists for many goods, and rationing was imposed not just by the need for coupons but through restrictions on capital flows and property development (which persisted for decades after the Conservative government's "bonfire of controls" in 1951). We had a final taste of shortages in the 1970s with the oil shocks and various other commodity crises, including the bizarre sugar famine of 1974.

Now, we one-time ration book kids must cope with the economics of glut. There is serious overcapacity in most of the western world's manufacturing industry, meanwhile, in the commodity markets this week, oil slipped to little more than \$16 a barrel and aluminium crashed towards the "disaster level" of 45c a pound. As for the other factors of production, the number of unemployed people in the European Community is rising towards 20m and surplus capital is sloshing around the globe, depressing real interest rates and threatening to generate destabilising asset price bubbles.

Some of those post-war scarcities were fundamental, being caused largely by the destruction of much of the capital stock of Europe. Rationing and central planning were natural consequences and, because of the absence of effective competition, the returns on capital often were very high. It was natural for investors to put their money into the famous names of British manufacturing industry, including high-tech wonders like Ferranti (which last Tuesday, announced its willingness to be

taken over for 1p a share). Other shortages have resulted more from policy than from the fundamentals and so have persisted longer.

The property market in the UK, for instance, did not finally reach its confrontation with the age of glut until the end of the 1980s. But now, it seems, even Somerset beauty spots are being opened up by planners to Sainsbury's bulldozers. True, some of the old property market distortions persist, notably through upwards-only leases, and the remaining backlog of supermarket properties mean that the leaders in the food retailing industry are still enjoying an artificial enhancement of margins through restriction of competition (although these surplus profits will now crumble fast).

European airlines – the flag carriers, at least – have held out the longest against liberalisation, and have been able to exploit their right to carve up the profitable international routes between them. But Air France is at last approaching its moment of truth, however unwillingly.

It is ironic that the airlines should be among the last to accept open borders. Elsewhere, the globalisation of world trade has become a dominant factor in generating production surpluses. A huge and cheap supply of most manufactured goods (but not of services, with the important exception of travel and tourism) has overwhelmed the economies of countries that allow them in.

You can see this in the changing shape of the stock market. In the UK, for instance, manufacturing of tradeable goods now probably accounts for only about a fifth of the value of the market as a whole. Returns in the heavy manufacturing sectors in Europe have been forced down by the influence of state subsidies, and levels of profitability in basic industries such as steel, chemicals or cars are grim.

Many of the traditional defences of manufacturers – such as control of distribution, or the exploitation of technological superiority – are no longer effective.

Five

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## MARKETS

London

## Unexpected recruits to penny shares

By Peter Martin, financial editor

**T**HOUSANDS more people joined the ranks of investors in penny shares this week - but only one of them was a volunteer. The enthusiastic convert was Lord Weinstock, whose GEC group was revealed as a potential purchaser of Ferranti at a price of 1p a share. The unwilling penny-share investors were Ferranti's existing shareholders, who had thought until now that their company was worth more like 10p a share.

Indeed, in 1987 they believed Ferranti to be worth 140p a share. That was before Ferranti bought the US company International Signal and Control, and discovered it to be constructed around an elaborate fraud, blowing a whole in the parent company's balance sheet from which it was never able to recover.

Eugene Anderson, the company doctor brought in to rescue Ferranti from its ISC problems, said this week that the company had also suffered from the decline in the defence business, and from poor management in the past. "But I'm not blaming anybody, I've been here for three and a half years

and we should have turned it around."

In retrospect, it is possible to draw two lessons from the Ferranti story. The first is that all deals made amid the heady atmosphere of 1987 and 1988 must be viewed with scepticism, because so many of them have since come unstuck.

Second, the inability of Ferranti's core businesses to survive the financial damage inflicted by the ISC acquisition shows that the decision to diversify was based on a correct assessment of the company's vulnerability. But as shareholders will be all too painfully aware, getting your strategic analysis right is not much use if the steps taken to implement it are flawed.

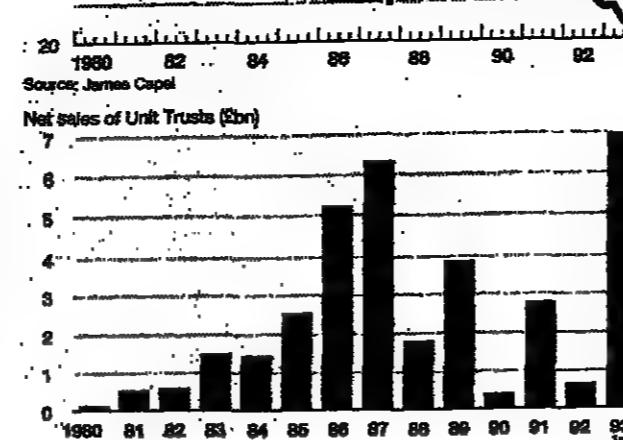
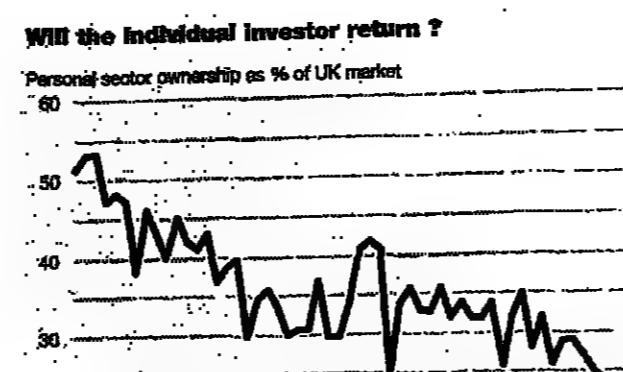
There was one other rally of 1987 around this week, illustrated in the bottom chart. Figures published on Tuesday revealed that in the first nine months of this year, more money flowed into unit trusts than in the whole of 1987, the previous record year. Yet the long-term trend of individuals' ownership of the stock market, shown in the top chart, has been steadily downwards over the past decade. Rising unit

trust sales do not contradict that trend, which partly reflects an increasing preference for collective rather than individual ownership. But the conjunction of the two charts does raise the question of whether the growing appetite for equities will in time lead to a revival of interest in individual ownership.

That partly depends on how long the current rally lasts. And on that subject, after the gloomy tone of some recent columns readers might appreciate a bit of no-holds-barred bullishness. It comes by courtesy of James Capel, the stockbroker, whose analysts spent Wednesday telling clients their optimistic views on the future for UK equities.

The specifics of this forecast are obviously those of the broker concerned. The broad argument, though, is one shared by a wider selection of investors and analysts.

Capel is expecting steady growth for the UK economy, continued low inflation, falling short-term interest rates, and satisfactory inroads into the government deficit. A sharp rise in corporate earnings would allow continued prog-



ress in share prices, taking the FT-SE 100 Index possibly as high as 4,000 - although Capel was keen to point out that this was not an official forecast.

For Paul Walton, the broker's UK strategist, much of the bullish phase of the equity cycle still lies ahead. There is still another 1½ points to come off base rates, taking them down to 4% per cent in the first part of 1994. Longer-term interest rates will stabilise around 6% per cent, a level not seen on the FT-SE since the mid-1980s.

The economic recovery is healthy, says Capel, with 3 per cent GDP growth forecast for next year. Companies will take a rising share of the economic pie. Earnings per share are set to rebound sharply, as companies start outperforming analysts' estimates for the first time since the recession started. Annual dividend growth returns to 5.7 per cent.

Such encouraging fundamentals mean that the market is not over-valued at current levels, says Walton. He estimates that the market as a whole is selling at 14 times 1994 earnings, compared with a target range of 16-18. It is selling at a 1984 dividend yield of 4.2 per cent, compared with Walton's target of 3.5 per cent. That gives scope for share prices to move up by another 25-30 per

cent. Yet two other elements of the quarterly data that were particularly encouraging.

First, statisticians pointed out that but for the impact of the crop losses incurred during the summer's devastating floods in the Midwest, the economy would have grown by an even healthier 3.4 per cent between July and September.

Second, the cost of gross domestic purchase, an important measure of inflation, rose by only 1.8 per cent in the third quarter, down from the 2.5 per cent rate of growth reported in the previous three months and the lowest rate since 1986.

The news of moderate growth coupled with low inflation was exactly what the equity markets needed.

Although many share indices have been trading at or near record highs, there has been a feeling among many analysts that investors were growing cautious about stocks.

This assessment was based on the fact that recent demand for equities has been very patchy. Since mid-August, analysts believe investors have been "rotating" their portfolios, rapidly shifting

from sector to sector in search of value. Just this month, for example, investors were initially keen on semiconductor stocks in expectation of a revival in the industry's fortunes. Then, they moved on to financials on a broad wake of further declines in interest rates, before news of a bank prime rate cut forced them to switch back into cyclicals. Later it was the turn of

airline stocks to benefit, as investors kept searching for the next updraft.

On Thursday this approach was abandoned as investors moved into equities on a broad front, spurred by a rare combination of optimistic economic data and positive earnings from some big corporations.

There was more to the market's gains than that, however.

Almost half of the Dow's 30

## Serious Money

## Tax-free schemes that beg for reform

By Philip Coggan, personal finance editor

**T**HE chancellor of the exchequer is unlikely to listen to my advice but I am going to give it to him, anyway. Please, Kenneth Clarke, when you deliver your Budget speech on November 30, can you reform all the tax-free schemes - Peps and Tessa, mortgage interest relief and the rest?

Before you protest, it is not that I want your voters (or *FT* readers) to pay more taxes. I just believe that a simple tax regime is a good tax regime. You will still take the same amount of tax from us, but in a way that is more straightforward and creates less work for lawyers and accountants.

The present system is pretty generous. One executive confessed to me this week that he had already stashed away £75,000 in tax-free form this year, with what £40,000 in the BES, £18,000 in Peps for himself and his wife, £2,500 in Tessa and the rest in pension contributions.

The distorting effect of mortgage interest relief has been shifted away by restricting relief to the 25 per cent (and, soon, the 20 per cent) rate of tax. I know the housing market is weak now but mortgage rates are very low, many people will have benefited from big falls in interest payments. Why not announce that the relief will be phased out over five years, by successive cuts of £5,000 a year? That way, the pain in any individual year would not be great.

Meanwhile, we have the Tessa, a wishy-washy tax break; neither big nor flexible enough to change the nation's savings habits. So why not combine Tessa and Peps into a savings allowance, giving people the right to earn a certain amount of tax-free income from their investments each year, which they would declare on their tax form? This would be fair; after all, most people's savings come from money that has already taxed. It could be limited to a level that would not be too expensive on the nation's coffers, nor be too generous a shelter for the very wealthy; and it would abolish the need for special schemes.

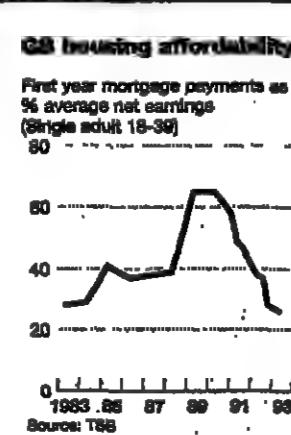
Tax relief on pensions has to stay, I suppose, on the ground that the more you encourage people to save for their old age now, the less the state will have to provide for them. It could be trimmed back a bit (by, say, restricting up-front relief to 20 per cent).

For the rest, though, cut out the gimmicks, let us have as simple a tax regime as possible. Allow people to invest in an atmosphere free of confusing initials and regulations.

## HIGHLIGHTS OF THE WEEK

Price y/day	Change on week	1993 High	1993 Low
FT-SE 100 Index	-28.0	3196.0	2737.6
Cable & Wireless	+28	502	534
Courtaulds Textiles	+25	601	522
Eurocamp	+33	380	175
Euro Disney	-35	1180	560
Ferranti Int'l	-74	18	14
Giese	-33	801	509
Guinness	-14	521	388
Manganese Bronze	+18	119	71
Pitmeier	-33	406	283
Rank Organisation	+21	853	636
Sainsbury (J)	-23%	584	395
SmithKline Beecham A	-26	513	389
Thorn EMI	+31	1017	803
Wellcome	-155%	993	600

## AT A GLANCE



## Unit trust sales for this year outstrip '87 record

Unit trust sales for the first nine months of 1993 have now outstripped the figures for the whole of 1987, the previous record year. Although net sales in September at £369m were down on the same period in 1992, the total for the year is £26.91bn, according to the Association of Unit Trust and Investment Funds.

## Housing now 'more affordable'

British housing is more affordable than it has been for a decade, according to a report by TSB this week. The affordability index calculates the proportion of the take-home pay of a first time buyer which is needed to service the mortgage on the average first-time home. As the graph shows, that proportion has fallen to 26 per cent, compared with 65 per cent in 1989 and 1990 (when interest rates were at their peak). One needs to go back to 1983 to find a time when the ratio was as low.

## Free life cover offer

The Cheltenham & Gloucester Building Society is launching a repayment mortgage which includes free life cover and has a variable rate of 7.99 per cent. The FreeLife Mortgage will not be available to everyone. Applicants must answer questions about their health and those excluded will include those with a heart condition, who have tested positive for HIV, and who have had treatment for some other problems (such as a stroke) over the past 12 months. Those who have been refused life cover before will also be excluded. FreeLife is available on mortgages of up to £250,000. Borrowers will need a deposit of 10 per cent.

## Henderson cuts charges

Henderson Unit Trust Management is offering a 1 per cent discount on its four European unit trusts during November. The normal initial charge is 5.25 per cent. The group is specifically recommending its European Special Situations trust, managed by Stephen Peat, which is seventh in its sector (out of 93 funds) over the five years to October 1.

## Two more equity bonds launched

Two more guaranteed equity bonds have been launched. Bristol & West's fourth issue allows investors to put up to 50 per cent of their money in a one-year interest paying account paying 7.5 per cent gross. The rest goes into a bond which will match the capital performance of the FT-SE 100 Index over five years, with a guaranteed return of capital. Scottish Amicable's fourth issue gives investors the benefit of reinvested dividend income on top of the FT-SE 100's rise.

## Smaller companies

Small company shares edged further ahead this week. The Hoare Govett Smaller Companies Index (capital gains version) rose 0.1 per cent from 1611.95 to 1614.16 over the seven days to October 26.

**T**AKE plenty of low inflation and low interest rates, and add a healthy portion of low-to-moderate economic growth. Sprinkle with strong bond prices and improving corporate earnings, and you have the perfect recipe for a tasty stock market boom.

All of the above ingredients were available this week, and the mix proved a satisfying meal for hungry US investors, who propelled stocks to another round of record-setting gains on Wall Street.

A week ago it was the secondary market indices - the Standard & Poor's 500, the Nasdaq Composite and the American Stock Exchange Composite - reaching new heights. This week it was the turn of blue-chip and cyclical stocks to break into previously unexplored territory, as the Dow Jones industrial average advanced to a record close of 3,687.86 on Thursday.

The key to much of the gains was the third quarter gross domestic product report. Expecting a 2.7 per cent increase in GDP, analysts were pleased to see that growth was slightly stronger at 2.8 per

cent. Yet two other elements of the quarterly data that were particularly encouraging.

First, statisticians pointed out that but for the impact of the crop losses incurred during the summer's devastating floods in the Midwest, the economy would have grown by an even healthier 3.4 per cent between July and September.

Second, the cost of gross domestic purchase, an important measure of inflation, rose by only 1.8 per cent in the third quarter, down from the 2.5 per cent rate of growth reported in the previous three months and the lowest rate since 1986.

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Although many share indices have been trading at or near record highs, there has been a feeling among many analysts that investors were growing cautious about stocks.

This assessment was based on the fact that recent demand for equities has been very patchy. Since mid-August,

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from sector to sector in search of value. Just this month, for example, investors were initially keen on semiconductor stocks in expectation of a revival in the industry's fortunes. Then, they moved on to financials on a broad front, spurred by a rare combination of optimistic economic data and positive earnings from some big corporations.

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Almost half of the Dow's 30

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## FINANCE AND THE FAMILY

W HATEVER its content, the November 30 Budget will be radically different in form from those before it. Kenneth Clarke, the chancellor, will deal with both the revenue-raising and the spending elements of the government's finances - making it a "Budget" in the true sense of the word.

While this change seems sensible, it does mean the Budget will be even less digestible than usual. Furthermore, the chancellor must walk a fine line, taking action to control the government deficit without endangering the recovery.

The chancellor has already been committed to a number of measures by his predecessor, Norman Lamont. The most infamous of these is the imposition of VAT on domestic fuel, at 8 per cent (effectively, an increase in income tax). One of the few pieces of good news is that the 20 per cent tax band will be increased from £2,500 to £3,000.

Also in April, mortgage interest relief will be limited to 20 per cent, as will tax relief on the married couple's allowance. Employees' national insurance contributions will rise by 1 per cent (effectively, an increase in income tax). One of the few pieces of good news is that the 20 per cent tax band will be increased from £2,500 to £3,000.

As is usual before a Budget, rumours of policy changes have abounded. Often these are kite-flying exercises; if the public reacts badly to a proposal, it can be dropped with no harm done.

It is widely assumed that, after years of making a virtue out of tax-cutting, the Conservatives would not dare to increase either the basic or higher rates of tax. Nevertheless, there is still plenty of scope for bills to rise.

One easy option is to freeze personal tax allowances at their present levels, rather than increase them in line with inflation. Since inflation is only 1.8 per cent, such a move would hardly be noticed by most taxpayers - but would still raise £570m. A more radical option would be to restrict the tax relief on the personal allowance to 20 per cent.

This possibility is discussed at some length in the Green Budget book produced by the Institute of Fiscal Studies. Other reliefs are being limited to 20 per cent, so there is a precedent. In practice, the change would probably be achieved by taxing individuals on all their income and giving them back a tax credit of £689 (20 per cent of the personal allowance).

This would cost top-rate taxpayers a maximum of £172.35 for those on the basic rate. If Clarke did make such a change, he would raise £570m, according to the IFS. Accordingly, he could afford to give back some of the money (and reduce the resulting outcry) by perhaps increasing the 20 per cent tax band to, say, 25.25%. Such a move, the IFS points out, could be presented as a further step towards a basic rate of 20 per cent, a long-term Conservative promise.

Price Waterhouse thinks the chancellor will be much gentler, increasing personal allowances and widening the 20

## What Clarke's Budget could hold for Britain



per cent tax band even further.

■ National insurance contributions. The separate systems for national insurance and income tax are some-

thing of an anomaly. The ceiling for employees' NI contributions is £21,840; the starting level for higher-rate tax is £27,145. So, the marginal tax rate of

those who earn just over £21,840 suddenly drops from 34 to 26 per cent - only to increase again to 40 per cent after £27,145. Accountant Chantrey Velacott thinks the government could bring the NI ceiling and the start of the top-rate band in line. It also believes the chancellor could bring all fringe benefits within the NI net and impose a heavier NI burden on the self-employed.

### ■ Value-added tax

The furor over VAT on fuel could prompt Clarke to act. Some think he might impose the 17.5 per cent rate in one go (to get the fuss over with); others, such as Price Waterhouse, that he might limit it to 8 per cent.

New products, such as books and newspapers, could be brought into the VAT net. A more daring suggestion from Price Waterhouse is a general increase in VAT, possibly to 20 per cent; the argument against this is the effect on inflation, which the government is attempting to keep within a 1.4 per cent band.

### ■ Inheritance tax

The 1980s' house price boom brought many Tory voters into the IHT net. Price Waterhouse suggests the government might abolish the tax completely while re-introducing some form of capital gains tax charge on assets held on death.

### ■ Tax allowances

Despite my suggestions in Serious Money on page II, the chancellor is unlikely to do anything as radical as combining Peps and Tessa. Indeed, Price Waterhouse thinks he could extend Peps to include gifts, perhaps renaming them Pips (personal income plans).

### ■ Pensions

The present system gives very generous treatment to pensions. Contributions are tax-deductible; the fund itself rolls up tax-free; and the pensioner can take a tax-free lump sum on retirement. The government's dilemma is that it wants to encourage private pension provision (and reduce the burden on the state). Accordingly, it might want to chip away at the tax privileges of pensions rather than make a frontal assault.

Chantrey Velacott thinks the chancellor might tax the lump sum but phase in the change, so as not to be unfair to people about to retire. The accountant also thinks tax relief on pension contributions could be limited to the basic rate. More radically, it suggests higher-earning employees could be taxed on their employer's contributions to the pension fund.

### ■ Advance corporation tax

The last Budget's changes in ACT - cutting the tax credit from 25 to 20 per cent - managed to raise £1m of revenue a year with little protest. Further cuts in the credit are possible. A more likely change is a crackdown on "enhanced scrip dividend" schemes, where companies arrange for those who take extra shares to sell them immediately for cash at little cost.

Philip Coggan

## BES rush goes on

**N**EW business expansion schemes are still flooding in ahead of the December deadline, writes Bethan Hutton. Assured tenancy and arranged exit schemes continue to be popular with investors, but a number of trading companies are also taking their last chance to use the BES tax incentive to attract new money.

Cadogan, the publisher of travel and chess guides, is aiming to raise £750,000 through a BES offer. The company has 35 travel titles, and its chess authors include Garry Kasparov (who is also a director). Minimum investment is £1,050, or £525 for bookellers and newsagents.

The Hop Back Brewery is a profitable brewing and pub company, based in Salisbury. It aims to raise £750,000 to expand through an entrepreneurial BES issue, sponsored by Wise Speke. Minimum investment is £2,000.

Coventry-based Patrick Eggle Guitars produces 225 electric and acoustic instruments a month and is hoping to raise almost £500,000 to expand. Minimum subscription is £1,200 a share after five years.

New Netherhall Residential

is the Netherhall Educational Association's second arranged exit scheme, guaranteed by the Midland Bank and sponsored by James Capel. It offers an exit price of £1.19 after five years, equivalent to an annual 13.84 per cent for higher-rate taxpayers. Minimum investment is £2,000.

ment is £1,000; cheques can be post-dated to November 19.

Investment in Heritage is an assured tenancy BES, sponsored by Matrix Securities, which aims to raise £2m to buy, refurbish and let listed properties of small to medium size. Minimum investment is £2,000. There is no arranged exit, but the directors aim to provide a minimum return of £1.40 a share after five years.

Accumulus Froehel is a cash-backed, arranged exit scheme sponsored by Terrace Hill Capital.

Froehel Educational Institute has several schools and colleges around London. The scheme is offering a return of £1.20 a share after five years,

equivalent to 14.1 per cent for higher-rate taxpayers. Minimum investment is £2,000.

### Directors' transactions

#### DIRECTORS' SHARE TRANSACTIONS IN THEIR OWN COMPANIES (LISTED & USM)

Company	Sector	Shares	Value	No of directors
<b>SALES</b>				
Allied London Prop	Prop	5,080,202	9,269	1
Almarco	Misc	50,000	280	1
Barbour Index	Bus/Se	64,314	138	1
Bellman (J)	Med	52,050	98	1
Booker	Edm	15,283	80	1
Coats Vyella	Text	193,056	921	1
Conrad Fletcher S G	Prop	750,000	348	1
Dalepak	Plast	20,000	25	1
Essex Furniture	Stor	470,000	729	1
Fine Decor	Bus/Se	120,004	330	8
Grove & Co	Off/P	20,000	68	1
Intercept	Bus/Se	50,000	235	1
Int'l Food Machinery	Bus/Se	89,000	323	1
Lambrook	HAL	16,750	22	1
Lemoni	Text	50,000	200	1
Lloyd Thompson	Inst/B	340,000	962	1
Lucas	Motr	548,722	910	1
Minster	Eng/G	200,000	238	1
Mirror Group	Med	18,869	31	1
Moordfield Estates	Prop	124,208	48	1
Pantheon Int'l	Int'l	25,388	20	1
Portals	Pack	82,130	409	1
Priam Leisure Corp	HAL	421,000	547	1
Psalon	Elec	200,000	277	1
Reed Int'l	Med	30,000	225	1
Spender	Misc	648,888	2,036	4
Westerholme Fink	Chem	5,100	28	2

Value expressed in £000s. This list contains all transactions, including the exercise of options (1) 100% subsequently sold, with a value over £10,000. Information released by the Stock Exchange on 18-29 October 1993.

Source: Directors Ltd, The Inside Track, Edinburgh

Colin Rogers,  
the Inside Track

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## Unit trusts / Bethan Hutton

# The Japanese fund that takes its cue from Edinburgh

IT IS A LONG way from Scotland to Japan, but the physical and cultural distance has not hampered the performance of the Dunedin Japanese Smaller Companies trust - which is managed by a team based in Edinburgh and separated by nine hours and several thousand miles from the market it studies.

The £42m fund is top of 86 in the Japanese unit trust sector over the year to October 1, with growth of 84 per cent (offer to bid, with net income reinvested, source: Micropal); second over five years, with growth of 161 per cent; and eighth over three years.

Nigel Barry took over management of the fund in 1987, a year after its launch. He also manages Dunedin's Japan Growth unit trust, and the recently launched Dunedin Japan investment trust. He has a team of co-managers in Edinburgh, assisted by a researcher in Tokyo since 1990. The UK team members regularly visit Japan, seeing about 200 companies a year between them.

The investment approach is based on stock-picking, searching for good value among the smaller companies - mostly from the second section of the stock market and the over-the-counter market. 'Smaller' is a relative term: the largest stock in Dunedin's portfolio has a market capitalisation of about 26m; the smallest, about 25m.

The fund generally aims to buy reasonably large stakes, expecting holdings to form at least 1 per cent of the fund, so very small companies are not always suitable targets.

Share turnover is on the low side, at 30-40 per cent a year. 'I wouldn't say the portfolio has changed a great deal in the past year,' says Barry. 'We tend to sell a stock when we think its earnings outlook has changed, or it becomes too expensive.'

The strength of the yen has contributed to the fund's strong performance over the past year, but does not explain it entirely. Over the year from October 1 1992 to October 1 1993, the fund grew by 96 per cent (offer to offer) in sterling terms; but even in yen terms it put on a good show, with growth of 46 per cent.

Since the fund was launched, the Japanese stock market has had something of a roller-coaster ride, ranging from the late 1980s' boom to the early 1990s' bursting of the bubble and to the latest signs of recovery. Barry's strategy has had to adapt to carry the fund successfully through the ups and downs.

Between 1988 and 1990, favoured areas included machinery and robotics companies, as large manufacturers were increasing capacity. But in 1990, when the market began to fall quite sharply, Barry adopted a more defen-

sive posture, moving into public works and housing related stocks: utilities, road repair companies, and a few food stocks and manufacturing companies.

'We were not exactly looking for great growth, just safety,' he says.

Now that the market is starting to improve, Barry is picking a few more economically sensitive stocks. One successful find recently was Kansai Sekiwa, a real estate company dealing in low-price condominiums, where sales volume is starting to increase. The fund holds about 60 stocks. 'The top 10, which account for just over a quarter

of the fund, are Sanyo Yosaki (leisure and storage equipment), Ritma (kitchen and heating equipment), Kataokichi (frozen food), Senshukai (catalogue sales), Nissho Corp (medical equipment), Eidensha (electrical retailer), Chofu Sekisaku (kitchen and heating equipment), Shimachi (DIY and furniture retailer), Max (house building equipment), and Mabuchi (electrical manufacturer).

Dunedin are basically value investors. We don't tend to get wrapped up in the theme of the day,' says Barry. But economic and market trends are among the factors involved in the

decision-making process. Japanese consumers, for example, have long had the reputation of being less price-sensitive, and more likely to buy expensive brand-name goods, than their counterparts elsewhere in the world.

The recession appears to be changing that. Growing consumer awareness of prices has been illustrated by the success of companies such as Anyama, the discount suit retailer, and other well-positioned or adaptable companies could also benefit.

In the medium term, Barry is enthusiastic about the prospect of deregulation, in the construction industry as well as international trade. He is interested in companies which could benefit from trade deregulation, such as specialist discount alcohol retailers which could import lower-priced products.

Other companies such as dairy product companies and bakers could do well from buying cheaper raw materials on the international market, where prices can be several times lower than for domestic products.

■ Charges. The trust has an initial charge of 5 per cent and an annual charge of 1.5; the bid-offer spread is around 6 per cent. The minimum investment is £1,000, or £20 a month with a savings plan. There is no PEP attached to the trust.

## Controversy over fee

FOSTER & Braithwaite is launching a unit trust which, when held in a PEP, will offer investors a tax-free income of 7 per cent. The trust has already provoked controversy since it will deduct the annual charge from capital rather than income - a practice which the Securities and Investments Board, the UK's chief financial services regulator, hopes to ban.

If F&B had deducted the 1.25 per cent annual charge from income, the yield on the fund would be 5.75 per cent. So, it would be wrong to assume the F&B unit trust is better than a rival fund (which takes the annual charge from income) offering, say, 6 per cent. But John Vinten, chairman of F&B, points out that investment trusts are allowed to take their charges out of capital, so why not unit trusts?

Furthermore, whether the charge comes out of income or capital should make no difference to the total return to the investor. As yet, there is no standardised basis for calculating unit trust yields; some trusts use the distributions they have paid already while

others use the yield they expect to pay.

F&B is consulting on proposals to prevent funds from levying charges on capital but the industry's trade body, AUTIF, is against such a ban. If SIB does go ahead, F&B will have to change its practice.

The F&B fund's investments will be high yielding investment trust shares, UK equities and, on occasion, fixed interest securities. F&B is known best for its expertise in investment trusts; it has the top unit trust in the IF sector over three years.

The initial charge on the fund will be 5.5 per cent (although there is a 1 per cent discount until November 23).

Profitable investment in the PEP is £3,000.

■ Guinness Flight is offering a 1 per cent discount of its three UK equity unit trusts - Recovery, High Income and Temple Bar Emerging Companies - until November 19. The normal initial charge on them is 5.25 per cent.

The funds chosen show good short term performance, but two have rather less impressive long term records. The Recovery fund is top of the UK Equity Growth sector over the

year to October 1 (although 106th out of 118 funds over five years). High Income is 19th out of 107 UK income funds over one year, but 67th over five years. Temple Bar Emerging Companies has done well over both the short and long term; it is 11th out of 66 smaller company funds over one year, and seventh out of 49 funds over five years.

The funds are actually even cheaper to buy through a PEP since the initial charge is just 2 per cent. (The discount does not apply to the PEP.)

■ Profit Unit Trust Management is also offering a discount of some of its funds. In its case, the 1 per cent break is in the form of additional units if investors buy into one of four funds - Recovery, Technology, European Growth and American Opportunities - before November 26. All four have good records, with top quartile (25 per cent) performance in their sectors over one year.

American Opportunities was the best US fund over the year to October 1. The charges are 5.25 per cent initial and 1.25 per cent annual.

Philip Coggan

## Your CGT allowances

THE TABLE shows capital gains tax allowances for assets sold in September. Multiply the original cost of the asset by the figure shown for the month in which you bought it. Subtract the results from the proceeds of your sale. The balance will be your taxable gains or loss.

Suppose that you bought shares for £10,000 in June 1985 and sold them in

September 1989 for £14,000. Multiplying the original cost by the June 1989 figure of 1.427 gives a total of £14,270. Subtracting that from £14,000 gives a capital gain of £270, which is below the 1989-90 CGT allowance of £300. If you had sold the shares just before April 1 1992, you should use the March 1992 figure. The PEP in September was 1.425.

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## Health care

## When age does weary them

Bethan Hutton investigates the options for those needing help as they grow older

**B**RITAIN'S population is ageing, like most of the developed world. Modern medicine lets people live longer, but a growing number need expensive, labour-intensive care and nursing in their final years. This could strain both individual and national finances. A paper presented to the Institute of Actuaries this week estimated that the demand for long-term care would rise in real terms from £20bn a year now to £65bn in 40 years.

Demographic and social trends mean that the present heavy reliance on informal care by relatives may no longer be feasible in future. The ratio of retired people to the population of working age is set to rise, more women are going out to work, family members live further apart, and ris-

ing divorce rates mean there are more single elderly people and fewer daughters-in-law willing to perform traditional caring roles.

In coming decades, more people are likely to have to pay for care, but very few are taking the logical step of planning for it. Many have the vague feeling that the state will provide but the government has made clear that it can no longer afford to take full responsibility for the elderly. Anyone who has income, savings, or a home above certain limits must now pay for care, as described in an article on these pages two weeks ago.

Within the past few years, a number of insurance companies have launched products which aim to make paying for care easier. Sales are low as yet, and insurers are still experimenting with product

structure. One innovative option devised by Cannon Lincoln, which packaged long-term care insurance as part of a pension plan, was dropped after the Inland Revenue withdrew approval.

Many insurers are hesitant to launch products while public awareness of the need is still low, or are waiting for the government to come up with tax incentives to kick-start the market. Bupa, the medical insurer, has been eyeing the market for some time and could well launch a product next year.

Products available now take two main forms: insurance plans for people not yet requiring care and "point of entry" plans for people who already need to go into a nursing home.

One pays out only on serious incapacity (roughly, failing more than three ADLs), and one starts to pay at a lower level when two ADLs are

element of long-term care with life or permanent disability insurance.

Long-term care insurance is based on a concept called "activities of daily living" (ADLs) – such as being continent, able to dress, wash, use the toilet, get in and out of bed and feed yourself without assistance. Once a person is no longer capable of a certain number of ADLs, the policy will pay out. "Cognitive impairment" such as that caused by Alzheimer's disease, will also usually act as a trigger.

Commercial Union and PPP Lifetime are the biggest players in this market, offering similar plans at two levels. One pays out only on serious incapacity (roughly, failing more than three ADLs), and one starts to pay at a lower level when two ADLs are

failed. As the payments are made to the care providers – whether nursing homes or home nurses – they are tax-free. This insurance is intended to be long term, like life assurance: the younger and healthier you are when you start, the cheaper it will be all along. Premiums can be paid monthly, annually or as a one-off lump sum, particularly on retirement or when people move to a smaller home and have cash in hand.

Prime Health, a specialist health insurer, has two plans. One, called Home Health Care, covers help in the person's own home while Home Health Care Plus extends to nursing home care and some common inpatient surgery which improves the quality of life, such as hip replacement operations. These are more short-term policies, similar to

private medical insurance, with variable, annually renewable premiums.

Commercial Union is also a provider of "point of need" plans along with Eagle Star and Clerical Medical. The plans are all different, but have as a common basis an enhanced annuity: anyone needing immediate nursing home care is by definition in a poor state of health, with a correspond-

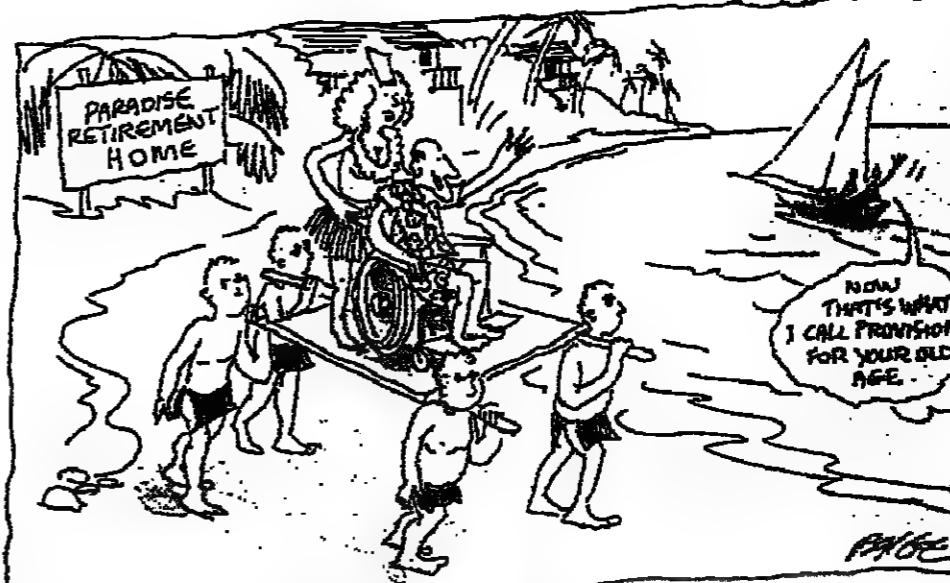
ingly reduced life expectancy.

and so can get better than normal annuity rates.

The plans are bought with a lump sum (often from the sale of a house) and then pay out a fixed or increasing sum every month or year for the rest of the person's life. Often, the insurer makes an arrangement with the nursing home that its fees will not rise more than a certain percentage a year, or in

line with a recognised index, so that no shortfall arises.

Clerical Medical's plan is rather different. It is for a fixed five-year period and part of the lump sum goes to buy a temporary annuity. The rest is invested in unit trusts or a PEP with the aim of replacing the capital used to buy the annuity. After five years, another plan can be taken out or other arrangements made.



**W**HEN INVESTORS start to get interested in penny shares, that is often the sign of a flourishing bull market. If blue chip share prices start to run out of steam, the spotlight turns to less well-known companies which seem to present the chance for speculative profits.

Penny shares are merely stocks with share prices of under £1 (in some cases, under 10p). What makes them a potentially attractive investment is that they often fall into two categories:

■ Those where profits have collapsed and there is the hope that the market has under-estimated the chance for recovery.

■ "Shells" where there is no substantial business left. Here, the main value of the company is the stock market quote itself. This can be used by acquisition-minded entrepreneurs, or by other businesses which want a listing and can "reverse" into the shell.

Both these classes of stocks can provide attractive returns, although at a risk: recovery stocks do not always recover and moribund shells can remain moribund for a long time.

Investors, however, seem to have a mystical belief that penny shares must be bargains simply by virtue of their low prices. Indeed, some

## The Speculator

### Penny shares: why you should beware

may remember the phenomenal rise of Polly Peck in the 1980s and are hoping to catch its 1990s equivalent.

Part of the enthusiasm could be due to the feeling that investors get more for their money with a penny share stock. Put £1,000 in ICI and you will get 140 only shares; put £1,000 in the Millwall soccer club and you get around 25,000. The problem with this theory is that if Millwall goes bust, you still lose 21,000.

In fact, there is nothing magic about the share price of the company. If someone whispers to you in the street: "Past. Want to buy some beer for 50p?" you would be wise to ask: "How much beer exactly?" If the reply is a teaspoonful, then you are being offered a bad bargain; if the answer is a gallon, the deal might be attractive.

The key questions about a share price are not "Is the price above or below £1?" but "What are the assets and the profits (or potential profits) of the company?" and "What proportion of those assets (and profits)

do those shares represent?" If, for instance, there were only two shares in British Petroleum, and each was priced at £1bn, they would still be a bargain since the whole of BP is valued at more than £18bn. But shares in a company about to go bankrupt would be worthless at 1p, 0.5p, or 0.25p, since shareholders would get back nothing when the company went bust.

Any quoted company could easily turn itself into a penny stock simply by making a scrip issue; that is, issuing enough free shares. The company would still have exactly the same assets and profits as it did before and the shares ought to be no more or less attractive.

In practice, however, the "bargain" effect does mean that shares tend to rise because of a scrip issue. Scrips do not always result in penny shares; often, they are undertaken by companies with so-called "heavy" shares, trading at more than £10 or so, and bring the price down to a more palatable 24p.

It is one thing to accept that the market can be irrational in favour-

ing companies with low share prices; it is a much greater leap to state that penny shares automatically are cheap. Many investors make dangerous assumptions, such as: "The shares are trading at only 2p so, if they go up to 3p, I will have made a 50 per cent profit."

#### 'Potential, not price, creates the investment opportunity'

That ignores the very wide bid-offer spreads (the different prices for buying and selling) which often apply to penny shares.

Take Dares Estates and Tamaris, two companies which were shown as trading at 2p earlier this week. That figure is, of course, just the mid-price; the bid-offer spreads were 1½p-2½p for Dares and 1½p-3½p for Tamaris.

In short, buy the shares of Dares

and you start off with a 22.2 per cent loss, not counting the cost of commission and stamp duty: buy Tamaris, and you are 40 per cent in

panes; at present, the only FTSE 100 index constituent at present with a share price of under 21 is

Tamaris, and you are 40 per cent in

the red.

To make a 10 per cent profit on, say, 40,000 shares in Tamaris (costing £1,000, plus 25 in stamp duty and 240 in commission), you would need the bid price of the shares to double to 3p. Furthermore, the "value" of penny shares often consists of the hope, or expectation of future developments; sometimes there can be no dividend, no profits and no much in the way of assets.

Even if the business of the company does improve, it can take a long time for the fundamentals to catch up with the effect that sentiment has had on the price. And if sentiment changes for the worse, the small investor will probably be the last to hear.

So, is there any merit at all in penny shares? There can be, but only to the extent that often they are small companies or recovery plays. Penny shares are far more likely to be small, than large, com-

panies; at present, the only FTSE 100 index constituent at present with a share price of under 21 is

Tamaris, and you are 40 per cent in

the red.

The work of Ebroy Dimson and Paul Marsh, of the London Business School, has shown that small company shares have tended to outperform their larger brethren over the long run. One reason is that there is more scope for small companies to grow; another is that they tend to be under-researched and, therefore, under-valued.

Recently, however, investors have endured four successive calendar years – from 1989-92 – of smaller company under-performance. The small company effect is thus not inevitable (although such shares have outperformed this year).

For the private investor, the risk of investing in individual small companies is high, because they are highly vulnerable to the fortunes of a major customer or a particular sector of the UK economy. The safest way of backing the small company effect is via a specialist unit or investment trust.

The same factors apply to recovery situations. As the long-term success of funds such as M&G Recovery has shown, it is possible to earn excess returns by picking on stocks which the market has written off. There have been some splendid examples of penny stock recoveries in the recent recession; Next has climbed from 12.5p early in 1991 to near 20p today.

The O'Higgins theory, which we have written about many times in the *Weekend FT*, depends partly on choosing shares with low nominal share prices. But it limits itself to major companies, on the ground that the low price indicates the chance to buy a sound business while it is temporarily in the doldrums.

Shares, however, do not collapse for no reason at all. Many companies which have fallen to the status of penny shares have very real problems, which often prove fatal. For the private investor, a broadly-spread fund of recovery stocks is a better bet.

In short, penny stocks can have their attractions – but not because of their price. It is the recovery or growth potential of the company that creates the investment opportunity, not the level of the share price.

Philip Coggan

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	BBs	6.25	6.25	4.65	4.65	Yield	5.00 £1000.00/5.225K £1500.00 instant access		
	Instant Access	5.85	5.85	3.75	3.75	Yield	5.00 £1000.00/5.225K £1500.00 instant access		
	London High Int	7.25	7.25	5.25	5.25	Yield	50,000		
	First Class Int	7.25	7.25	5.25	5.25	Yield	100,000		
	Monetary Special Asset	5.95	5.95	4.25	4.25	Yield	5,000		
	Monetary Special Asset	7.00	7.00	5.25	5.25	Yield	25,000		
	Monetary Special Asset	7.25	7.25	5.25	5.25	Yield	40,000		
	Monetary High Int 21 Years	7.25	7.25	5.25	5.25	Yield	9,000		
	Juliette 21	7.00	7.00	5.25	5.25	Monthly	30,000		
	TCI Shares	6.00	6.00	4.25	4.25	Annual	100		
	Ordinary	5.076	5.076	3.25	3.25	Yield	1		
	CAS Instant 7	7.10	7.10	5.25	5.25	Yield	25,000		
	Not 90 (Closed Issue)	6.45	6.45	4.25	4.25	Yield	200,000		
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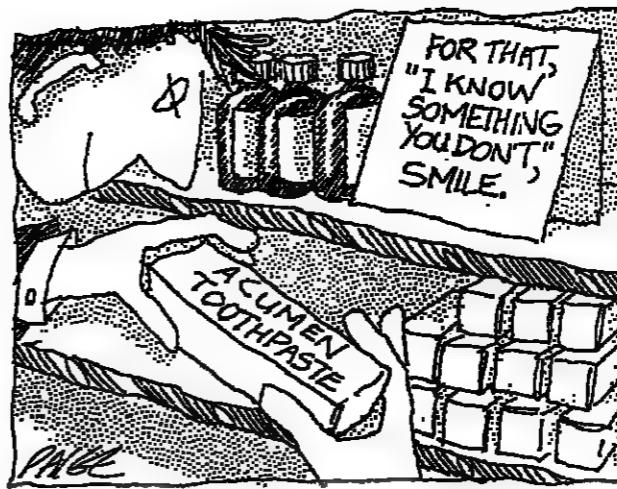


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## FINANCE AND THE FAMILY

Diary of a Private Investor / Kevin Goldstein-Jackson

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delays are caused. Yet, prompt action on receiving documents can save an investor a small fortune.

Many small companies receive little press attention and are not followed by analysts. The private investor, therefore, has to rely on the company itself for information. If there is some "horror" concealed in the notes to the accounts, then, by the time an investor receives his report via a nominee, other people may have bailed out of the company at a far better price than the poor nominee-dependent private investor will be able to achieve.

The supporters of the nominee system claim it is possible for investors to get reports direct from the companies concerned. I have tried this: it does not always work. Writing to a company secretary asking to be placed on the company's mailing list for reports will result in a report being despatched in the first year, quite often, reminders have to be sent in subsequent years. Writing to company registrars dealing with millions of shareholders in hundreds of companies is also not always effective, either.

Getting a nominee to exercise voting rights on your behalf at an annual general meeting can also be fraught with problems, as well as being time-consuming and costly. And as to getting "shareholder perks," such as discounts on purchases from a company's stores, most companies and nominees find this impossible to arrange.

Using a nominee means everything has to be double-checked by the investor – even more time-consuming than checking bank statements for errors. At least with cheques, you have a fairly good idea of

the amounts going into and out of a bank account; with nominees share services, there are additional problems. For example, I once sold what I (and the nominee) thought was my entire shareholding in a particular company only to find, almost a year later, that I still held shares in the company as a result of an earlier share bonus issue of which I had had no knowledge and which the nominee had not noticed.

The scope for fraud and tax avoidance by nominees is enormous. We have all read of companies that have gone bust and where auditors are being sued for alleged negligence – are nominees likely to be any better? Holding shares in my own name, I know the shares are mine: I have a share certificate in my name, not that of a nominee. At any one time, my brokers are not holding large amounts on my behalf: I am, therefore, well protected by the compensation scheme.

But if everyone is forced to move to nominee services, then many people will find the terms of that scheme inadequate because their brokers

will be holding large sums on their behalf. It is worth remembering that, under the scheme, a claimant only receives the first £30,000 of his claim in full and 90 per cent of the next £20,000. The maximum anyone can receive is £48,000.

Will this mean that more private shareholders will move to large, well-known firms of brokers in the hope that size will bring greater security? If so, will the numbers of independent broking firms decline and thus reduce competition, to the detriment of investors?

Even if a broking firm is financially secure, if its systems foul up or its record-keeping is poor, then it could be costly and time-consuming to sort out who exactly owns what within its nominee service – and so clients might have to wait some time before being able to sell their shares or receive the amounts that are due to them.

I have never liked nominees. Indeed, 23 years ago, when I was just investing small sums as a student, the FT published a letter from me in which I stated: "Far too many sharp deals and crooked practices

are being carried out behind nominees." How much capital gains tax is the Inland Revenue deprived of because the unofficial owners of shares have their identities concealed behind nominee names? If it is proposed to have identity cards to reduce the number of social security benefit cheats, why is it legal for people to hide behind nominee names when the scope for cheating on tax is considerable?

It surprises me that a government which spends millions of our tax on promoting democracy in other countries should connive with the Bank of England (leader of the Crest task force) to remove democratic rights from private investors. The Bank of England is a supporter of the Cadbury Code of Corporate Governance; yet, where is the proper governance when private shareholders find unwanted, costly obstacles placed in their path designed to make it difficult for them to attend AGMs and vote on various proposals, including take-over bids?

It is the private investor, more than the professional investment analyst, who is likely to notice mistakes in the annual report. Indeed, there are a number of instances at AGMs where private investors have correctly pointed out simple errors in arithmetic in reports which analysts have failed to spot. It is private investors who are likely to have more courage and ask pointed questions designed to elicit information of benefit to all shareholders.

Like many other private investors, I like receiving direct communications from companies and having a direct involvement with them. After all, as a shareholder, I am one of the owners of the company.

## Benefit turns sour

DURING 1991/92, I started a new job. This included a company car, with petrol provided for business mileage only.

In my tax return for the year, I declared the appropriate scale charge, reduced proportionately for the number of months for which the vehicle was at my disposal, and this was accepted.

During the following year, the benefit was improved to include fuel consumed for private mileage. I assumed I would be taxed only from when the benefit started.

But the Revenue now told me that "fuel is an all or nothing charge. If you make good the cost of all the fuel provided for private use, the full amount of the car fuel scale charge is chargeable."

Is the Revenue correct that there can be no proportionate reduction in the annual scale charge for the period before the benefit was provided? If so, could I now reimburse my employer for private fuel costs from the date the benefit was provided to the end of that tax year, and thereby eliminate the tax liability?

The answer to your first question is yes, by virtue of section 158 of the Income and Corporation Taxes Act 1988 as amended for 1992-93.

The answer to your second question is no, because subsection 6 of section 158 says that "the cash equivalent is nil" only "if, in the relevant year, the employee is required to make good to the person providing the fuel the whole of the expense incurred by him in or in connection with the provision of fuel for his private use and he does so..."

Ask your tax office for the free explanatory booklet 480 (Guide to expenses payments and benefits for directors and certain employees). This will give you an idea of the arbitrary nature of the rules laid down by parliament: they do not purport to be equitable or logical.

## Tax credit on dividends

I HAVE A self-select personal equity plan (Pep). On my last quarterly statement was an entry for a tax credit on one of my dividends. The credit was

given at the rate of 20 per cent.

I think the rate of tax on dividends is 25 per cent, but the last Budget decreed that credit is given at only the 20 per cent rate. A Pep is free of all tax, so am I right in thinking that this means there is relief at 25 per cent and not at just the rate at which non-tax exempt funds can claim a tax credit? Should my Pep have credited me at the 20 or 25 per cent rate?

You are wrong in saying

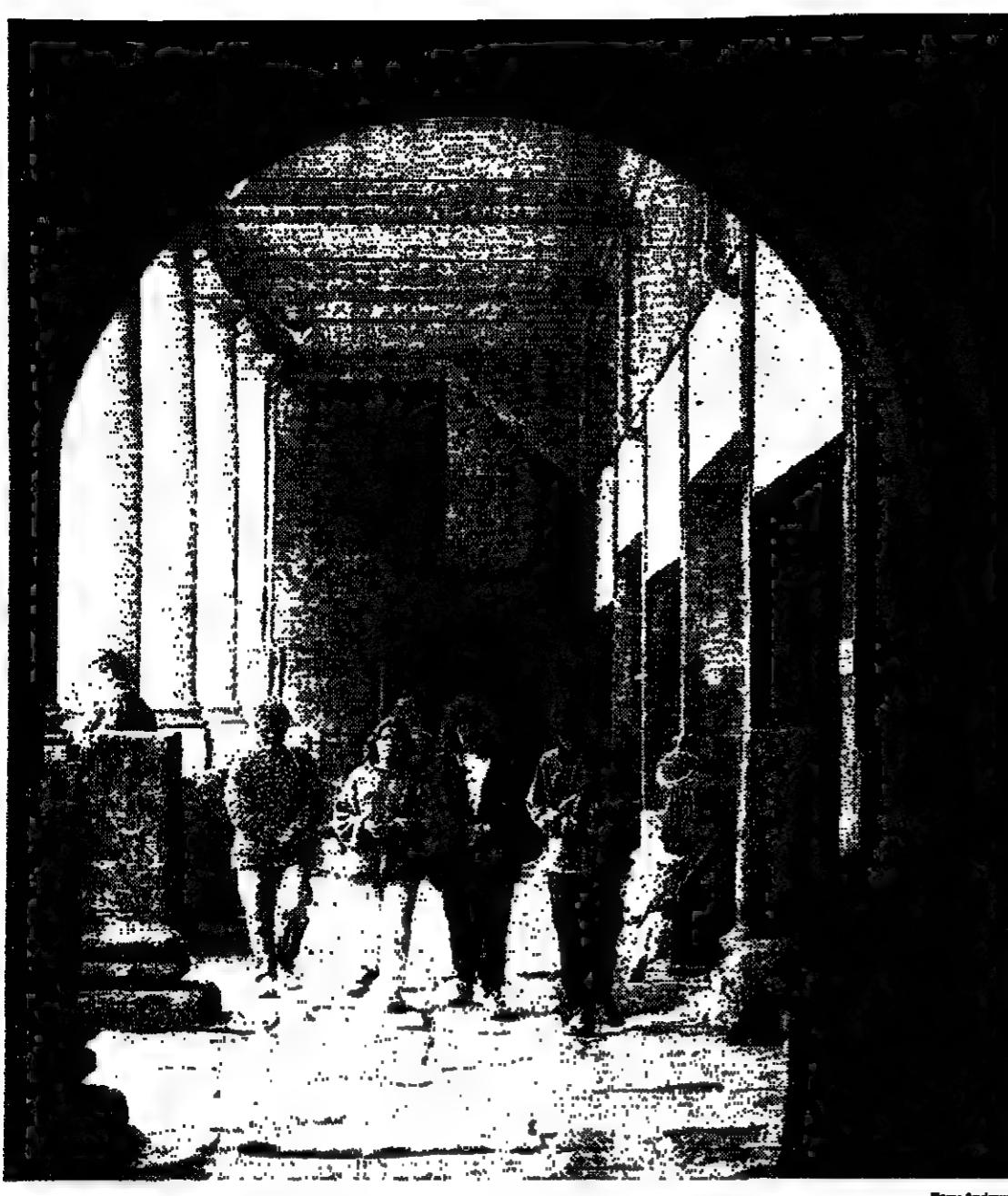
"the rate of tax on dividends is 25 per cent." In the former chancellor's speech, printed in the FT's Budget supplement on March 17, was the statement:

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Account	Telephone	Notice/term	Minimum deposit	Rate %	Int. paid	
INSTANT ACCESS A/c's						
Birmingham Midshires BS	First Class 0802 645700	Postal	£500	6.40%	Y/y	
Buckinghamshire BS	Chelten Gold 0494 873054	Postal	£2,500	6.40%	W/y	
Birmingham Midshires BS	First Class 0802 645700	Postal	£10,000	6.25%	W/y	
North of England BS	Edinburgh 091 510 0049	Postal	£25,000	7.10%	Y/y	
NOTICE A/c's and BONDS						
Northern Rock BS	Ninety Day 091 285 7191	90 Day	£5,000	8.75%	Y/y	
City & Metropolitan BS	Super 80 081 484 0814	80 Day	£10,000	7.25%	Y/y	
Scarborough BS	Scotia 0723 368155	90 Day	£25,000	7.65%	Y/y	
West Bromwich BS	180 Day 021 525 7070	180 Day	£50,000	8.10%	Y/y	
MONTHLY INTEREST						
Birmingham Midshires BS	First Class 0802 645700	Postal	£500	5.94%	Y/y	
Buckinghamshire BS	Chelten Gold 0494 873054	Postal	£2,500	6.20%	Y/y	
Woolwich BS	Investment Bond 0800 4000000	90 Day	£25,000	7.25%	Y/y	
West Bromwich BS	180 Day 021 525 7070	180 Day	£50,000	7.81%	Y/y	
TESSAS (Tax Free)						
Hinckley & Rugby BS	0455 251234	5 Year	£25	8.05%	Y/y	
Dunfermline BS	0823 721621	5 Year	£3,000	8.00%	Y/y	
National Counties BS	0372 742211	5 Year	£3,000	7.90%	Y/y	
Dudley BS	0884 231414	5 Year	£10	7.87%	Y/y	
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Cheltenham Bank BS	HICA 031 556 8235	Instant	£1	5.50%	Y/y	
Cheltenham BS	Classic Postal 0800 717515	Instant	£5,000	5.85%	Y/y	
Northern Rock	Current 0800 591500	Instant	£25,000	6.25%	Y/y	
OFFSHORE ACCOUNTS (Gross)						
Woolwich GS	Woolwich Int'l 0481 715735	Instant	£500	6.25%	Y/y	
Confederation Bank Jersey	Flexible Investment 0534 600800	90 Day	£10,000	6.75%	Y/y	
Derbyshire (IOM) Ltd	0524 653432	90 Day	£50,000	7.80%	Y/y	
Woolwich Guernsey Ltd	Key Term 0481 710150	31.4%	£50,000	8.70%	Y/y	
GUARANTEED INCOME BONDS (Net)						
Alico	081 680 7163	1 Year	£50,000	4.45%	Y/y	
Consolidated Life FN	081 940 8243	2 Year	£20,000	4.75%	Y/y	
Proprietary Life FN	0800 521546	3 Year	£15,000	5.55%	Y/y	
Financial Assurance	081 367 6000	4 Year	£50,000	5.65%	Y/y	
Swiss Life	0732 450181	5 Year	£50,000	6.00%	Y/y	
NATIONAL SAVINGS A/c's & BONDS (Gross)						
Investment A/c	1 Month £20	6.25%	G	Y/y		
Income Bonds	3 Month £20	7.00%	H	Y/y		
Capital Bonds G	5 Year £100	7.50%	M	Y/y		
First Option Bond	12 Month £1,000	8.75%	OM	Y/y		
NAT. SAVINGS CERTIFICATES (Tax Free)						



## TRAVEL

# Not many people know about El Salvador . . .



The Roman baths in the city of Bath, one of Britain's 14 World Heritage sites

## Masterful guide to World Heritage sites

**T**RICK QUESTION: how many British sites appear on Unesco's World Heritage list of 360 "natural and spiritual treasures" of 80 countries? asks Michael Thompson-Noel. *Masterworks of Man & Nature*, published by Harper-MacRae at £30, puts the answer at 14.

It is a trick question because one of them is Henderson Island, uninhabited and largest of the Pitcairn group in the south Pacific. Henderson is described as one of the few remaining pristine atolls anywhere, an evolutionary laboratory with all

the dynamics of natural selection on display.

Top marks, however, if you managed to call to mind six of the remaining 13 British sites. The list: Blenheim palace, Oxfordshire; the city of Bath, Avon; Edward I's castle and town walls, Gwynedd, north west Wales; Canterbury cathedral, St Augustine's abbey and St Martin's church, Canterbury, Kent; St Kilda, Outer Hebrides; Stonehenge, Avebury and associated megalithic sites, Wiltshire; the Giant's Causeway and its coast, Northern Ireland; Tower of London; Ironbridge Gorge.

*Masterworks* is a thorough, well-photographed guide to all 360 World Heritage sites, buttressed by useful essays.

Paul Keating, prime minister of Australia, co-signs the preface in which he describes the World Heritage convention as "one of the greatest achievements in international co-operation of all time."

Tony Andrews

**T**WO HUNDRED years ago, a hole appeared in the ground somewhere in western El Salvador and a huge fountain of lava and ash spewed out to form a perfect volcanic cone 4,000ft high. Over the years it remained almost permanently active and, late in the 1950s, the government decided to build a lavish hotel on an adjoining peak with spectacular views into the crater.

Just as the Hotel Montana was about to open its doors in October 1966, Izalco volcano let out one last rumble and, to this day, has remained perfectly, stubbornly dormant. Such is the luck that has dogged the history of El Salvador's tourist industry.

In recent years, events have taken several turns for the worse, with a terrible civil war and a fragile peace accord in 1992 doing little to promote the country as a holiday destination.

The capital, San Salvador, once was an elegant colonial city but has twice been destroyed by earthquakes and is now dominated by a monstrous, unfinished concrete cathedral. Building started in the 1960s but, during the war, the liberal archbishop, Oscar Romero, ordered church funds to be spent instead on the poor. Despite his murder by a death squad 18 years ago, the cathedral shows no signs of being completed.

In the 1980s, other Central American countries seized on developments in international tourism, with Guatemala cashing in on its colourful indigenous population and Costa Rica catering to the fast-growing demands of eco-tourism. But El Salvador seems to have missed the boat again. Its own Indians apparently have decided to adopt western culture, trading in their traditional garb for T-shirts and jeans. Even the country's principal pre-Columbian ruin, a 10th century pyramid at Tazumal, has been restored crudely in concrete. The countryside is beautiful but farmed intensively: eco-tourists want to see jungle, not banana groves and coffee plantations.

At the tourist office in San Salvador, the staff refuse to be disbarred. A bubbly young lady assured me there were *muchos, muchos* other tourists in the country, although her excitement at my

arrival suggested otherwise. She gave me a handful of photo-copied bus timetables, a list of government tourist centres – and suggested I visit a Texaco garage to find a road map.

I took a bus to the "charming Indian village" of Panchimalco, which allegedly has a "beautiful church full of colonial treasures". Everyone there spoke Spanish, wore Lewis and seemed to be listening to heavy rock music. The church was boarded up, apparently after a Colombian tourist had run off with some of the colonial treasures.

Things improved at Ilopango, just half-an-hour from the scream and stench of San Salvador, where I found a clear blue lake five miles wide in the crater of an extinct volcano. The water was warm, fed by hot springs, and an old man rowed me around the little craggy islands in his leaky boat. On the shore, the government has built one of its tourist centres, a surprisingly tasteful collection of wooden picnic tables under a cluster of palm trees.

The Indians used to drown four virgins in the lake every year because they believed it was inhabited by gods – and, with all those other tourists mysteriously absent, it was easy to see why. The place was eerie.

On weekdays, all the tourist centres were similarly deserted, but, on Sundays, rattling buses would descend on them, packed with thousands of city folk. Few would sunbathe or even swim, preferring instead to sit around drinking horrifying quantities of *Tie-tak*, a clear rum that scientists might like to consider as a way to power space missions. For most Salvadoreans, a perfect Sunday seems to consist of going to church, downing two bottles of rocket fuel at the beach and then driving home, stopping on the way for a brief sunbath with a fuel motorist.

The second city, Santa Ana, has a small-town feel; when I got off the bus I was approached by various people who wanted to help me find a hotel, have a chat or just shake hands. None asked for money. It was one of the most friendly places I have known. There were few Gothic cathedrals, under a shrine to Our Lady of Santa Ana, was an interesting plaque which read sim-

ply: *Gracias por el pick-up.*

Two hours away, at Sonsonate, a two-day fiesta was getting under way in honour of La Virgen de la Candelaria. Each evening, the streets were blocked off with enormous loudspeakers and the salsa and merengue blasted out until 3am. At 4am, an army brass band drove around town on the back of a truck, playing a screeching fanfare.

In the east of the country, where the war had been fought most intensely, the fiestas were more subdued. In the small town of San Vicente, in a valley surrounded by fields of sugar cane, people were

plying a small stage had been set up outside a chemist shop where two young men with acoustic guitars played songs of love and freedom. A crowd of hundreds appeared from nowhere. Eventually, the army retreated, leaving the guitarists in peace. Twenty minutes later, power cut threw the square into darkness and the crowd drifted back into the shadows without complaint.

El Salvador's best chance of attracting tourists might lie in its beaches. The long stretches of stark black sand and crashing white surf are dramatic and deserted. Word had it that some of California's most adventurous surfers were about to descend on a spot called Zunzal, but I swam there in complete solitude until a military training jet roared over the horizon and buzzed me from 20ft, almost bringing on a heart attack.

As I recovered my composure over a beer and a plate of crayfish at a wooden beach-side restaurant, a thick-set, middle-aged man in dark glasses walked in, looked carefully around – and then sat down to embrace a young female companion. Outside stood his black Jeep with tinted windows and five nervous-looking bodyguards, each with matching moustache and machine-guns.

I developed a habit as I travelled around the country of asking hotel and restaurant staff if there really were many other tourists in El Salvador. The answer was almost always the same. "Oh, lots. Not right now, but we have many, many tourists here."

Back at the Hotel Montana, all was quiet. In the observation lounge, bored waiters in grey tuxedos shuffled from one foot to the other, waiting for customers. The furniture was period hi-tech, as if from an early James Bond movie. The high-backed chairs were not worn out but faded in the sun.

I sat with a cocktail reading the paper. A banner headline read: *Gran Futuro Por Turismo Salvadoreño*. More question, perhaps, than boast. I looked out of the plate-glass window across to the volcano, half expecting an answer, but the reply remained the same: unequivocal silence.

Not a soul watched – but, across

the square, a small stage had been

set up outside a chemist shop where two young men with acoustic guitars played songs of love and freedom. A crowd of hundreds appeared from nowhere. Eventually, the army retreated, leaving the guitarists in peace. Twenty minutes later, power cut threw the square into darkness and the crowd drifted back into the shadows without complaint.

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## CRUISING

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## TRAVEL

# Loved the Galapagos, loathed the red tape

**Richard Mooney** visits the Ecuadorian islands made famous by Darwin but discovers that a mouth-watering itinerary can prove deceptive

**I**T SEEMED too good to be true. "Cruise the Galapagos Islands with Gerald Durrell," the advertisement said. To visit the Galapagos archipelago, cradle of Darwinian evolutionary theory and home to many unique species, was a long-cherished dream; and to meet Durrell, naturalist, author and founder of the Jersey Wildlife Preservation Trust, had for 30 years been among my wife's fondest ambitions.

A call to Supertravel, the London agent, brought a mouth-watering itinerary by return post: three days at leisure in Quito (capital of Ecuador, of which the Galapagos Islands are a province); a flight to the islands to board the cruise ship, followed by five days hopping between no fewer than seven of them; and return to Quito for Andean tours on the final day. So we booked. The cost was £4,988 for two.

The first change of itinerary came a few weeks later. We were told that over-booked flights from Quito meant we had to join the ship at the main port of Guayaquil, an hour's flight from the capital; sail the 600 miles to the Galapagos; and, on completion of the island-hopping, sail north to Costa Rica before heading homewards. That resulted in a two-day extension to the 13-day holiday - an inconvenience, but hardly a disaster.

The writing, however, was on the wall.

Ten days later we arrived in Quito and, having made contact at the airport with one other UK adventurer, were transported to the Grand Hotel Colon. We became uneasy at the continued absence of a detailed itinerary.

A telephone call to the office of Metropolitan Touring, which was handling the mainland phase of the holiday, and a request to speak to Paddy Romírez, named as local contact in our pre-departure information sheet, produced only consternation. An English speaker was found and the request repeated. Desperer consternation.

Eventually, someone was found who had heard of Romírez.

rez (apparently, he worked for another company altogether and was based in Dallas, Texas). More helpfully, someone else in the office knew the arrangements for that evening. Contact having been established, the Andean tours (brought forward in the changed itinerary) passed off enjoyably and reasonably smoothly. Then came the time for transfer to Guayaquil and the high seas, or so we thought.

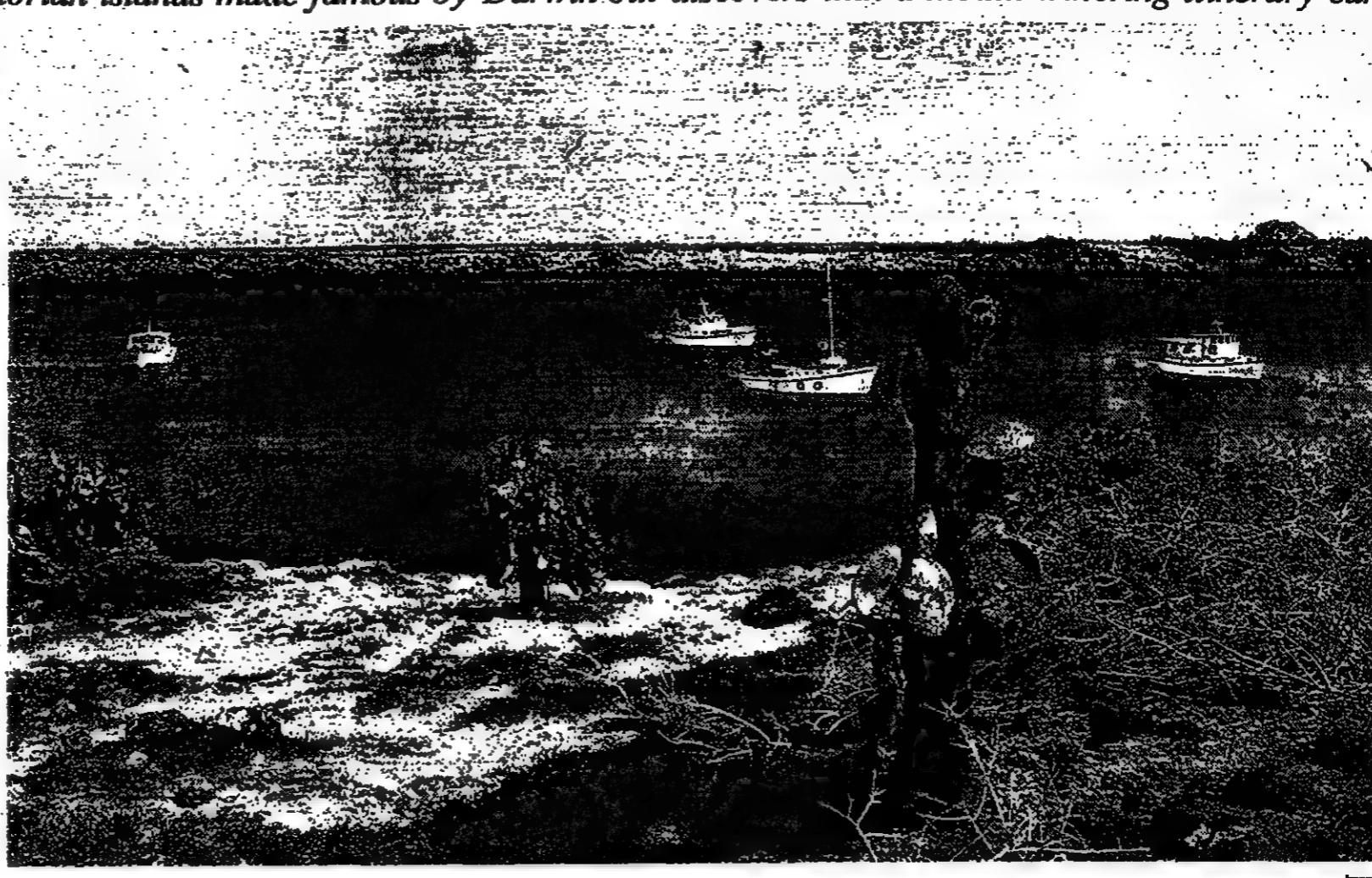
The air transfer was all right but the high seas had to wait. The ship had been unable to dock at the port and was sailing direct to the islands, to which we were to fly next day.

The morning saw the party, which had grown to five while in Quito, augmented further by two American passengers who were rejoining the ship after a spell of back-packing in Peru; and a Newfoundland, Kevin, who was taking over as ship's chef. The three-hour flight seemed longer in the cramped light aircraft that had been chartered specially, and it was with some relief that we landed on the island of San Cristóbal.

**T**he ship had not yet arrived so we were put up overnight in a small hotel where Ernesto, a naturalist-guide, gave us an introductory lecture in the evening, laying particular stress on the restrictions under which visitors were placed.

Wildlife reserve areas could be visited only in the company of a licensed guide and visitors had to keep to the designated trails; no food was to be taken ashore; smoking was banned, as was flash photography; touching the animals was forbidden; and footwear was to be washed on departure from each island as a precaution against plant seeds being transferred and upsetting the fragile balance of their unique eco-systems.

Next morning, the odyssey was resumed with a five-hour trip in a small, slow and incommodeous boat to the island of Española. Earth has plenty of things to show more fair than this featureless plateau.



Tourist boats in the Galapagos... if you want to cruise the islands without problems, make sure that you transfer to a licensed Ecuadorian vessel when you arrive

form of volcanic rock, but dull would be the person unmoved by its inhabitants' extraordinarily relaxed attitude to humankind. And so accessible is its profuse wildlife that more species can be seen in an hour on Española than in a week almost anywhere else.

As soon as we dropped anchor, our dinghy was approached as a perch by two brown pelicans. And as this vessel ferried us ashore past marine iguanas, both swimming and sunning themselves sinistfully on the rocks, we were joined by a young sea lion showing ill-concealed delight at our arrival. This usher conducted us eagerly on to the beach, where lay a score

of older members of his extended family.

It seemed that most of the neighbourhood had turned out to receive us. Frigate birds wheeled overhead; mocking birds hopped around us; Galapagos doves made more sedate inspections. Little lava lizards scuttled to and fro, going over, rather than round, lounging iguanas. A few yards away, a Galapagos hawk was casting a beady eye over the new arrivals.

Arriving back on San Cristóbal after another tedious five hours at sea, we found the ship in the harbour and Patrick Shaw, the tour host, at the helm. Within 20 minutes, we and our luggage were on

board. The information sheet had said that the Northern Ranger was "comfortable but not luxurious," which turned out to be a fair description. Its appointments were what might have been expected of a craft designed to ferry fisherfolk and supplies up and down the Labrador coast during the northern summer. Accommodation was in cabins rather than suites, furnished with bunks rather than beds, and "facilities" rather than bathrooms. But it did have air-conditioning.

At that evening's briefing, the hand-to-mouth nature of the voyage's organisation began to become apparent. Shaw revealed that it had

southern tip of the continent. And a lengthening list of cancelled excursions and aborted landfalls had done nothing to revive it.

Somewhat daunted, my wife and I retired to the promenade deck. There, in the sultry darkness, the islands' enchantment began to work on us once more. As we watched sea lions hunting flying fish attracted by the ship's lights, our spirits rose. We were in the Galapagos; Gerald Durrell was on board (we had met his wife, Lee, but not yet the man himself); and, if not exactly cruising, we were at least on a sailboat.

The next two days were spent very enjoyably - except for the sweltering, intermin-

able boat rides - on visits to sites on San Cristóbal (red-footed boobies, marine iguanas, more sea lions), followed by a crossing to Santa Fe Island (land iguanas, more finches, still more sea lions) and on to Santa Cruz, where we were rejoined by the Northern Ranger before leaving Galapagos waters the next day.

**W**hat lay ahead was the two-day journey north to Puntarenas in Costa Rica, during which long turtle- and dolphin-watching vigils would be interspersed with lectures and slide shows presented by Gerald and Lee Durrell (himself a noted naturalist).

The hurried manner of our departure from Santa Cruz the captain had been given a deadline to depart, under naval escort if necessary, whether or not all his passengers and crew were back on board) underlined the basic problem that resulted in the uncomfortably *ad hoc* arrangements of our stay in the islands. We were not welcome. This is not to say there was any unpleasantry towards the visitors from individual Galapagos; anything but. It was between the organisers and the local authorities that the tension existed - and one had to admit the authorities had a point.

As the jewel in the crown of Ecuadorian tourism the Galapagos group is, understandably, guarded jealously. If this third world country is to maximise its revenues from the limited number of visitors the islands can sustain without irreparable harm to their ecology, those revenues must be earned chiefly at sea. So, cruising the islands in foreign vessels is, effectively, banned.

On our return, I checked with a London-based firm, Twinkler's World, which has been taking tourists to the Galapagos Islands for more than 20 years. It confirmed that the only way to cruise the islands is to transfer on arrival to a licensed Ecuadorian vessel. So now we know. Next time we will make sure our trip is organised according to Ecuadorian rules.

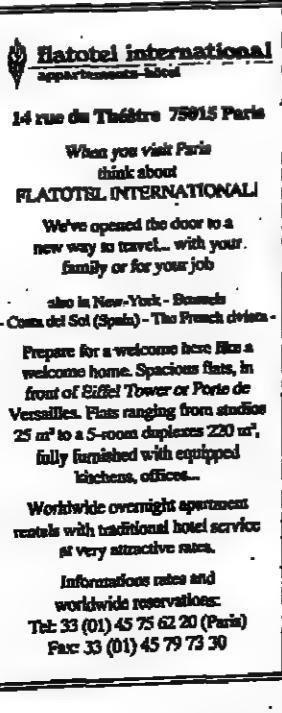
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## SPORT

Basketball / Patrick Harverson

# Big boys come out to play

*The US league starts without its biggest star. Who will replace Michael Jordan?*

LAST MONTH, the day after Michael Jordan, professional basketball's biggest star, unexpectedly retired from the game at the peak of his powers, the former Boston Celtic player Kevin McHale said something shocking. He said that within a year or two, basketball fans would be asking: "Michael Who?"

The astute McHale did not mean to diminish Jordan's nine-year career, in which the Chicago Bull's guard won three consecutive National Basketball Association championships, three most valuable player awards, and seven consecutive scoring titles.

McHale was pointing out that basketball would survive the loss of its greatest star, that the memory of Jordan's greatness would soon be superseded by the reality of younger players reaching heights of their own, and that the memory of Chicago's three consecutive league titles would quickly be dulled by the rise of other teams to the NBA championship.

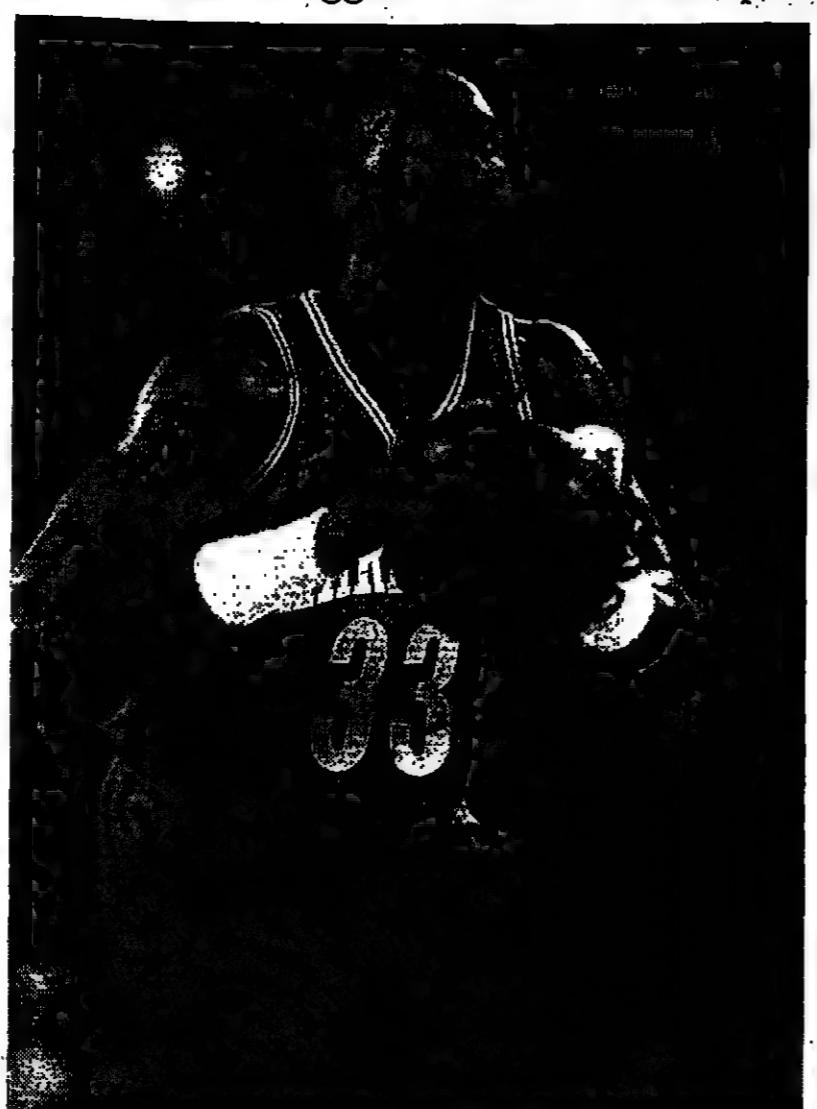
Among the tidal wave of hype and hyperbole that accompanied Jordan's retirement in October, McHale's remark was a refreshing dose of realism. Yet, it was also a trifle hyperbolic itself.

Jordan was more than just the best player in basketball. To millions in the US and around the globe, he was basketball. Although others began the game's revival in the early 1980s, it was Jordan who helped make basketball the fastest-growing, most glamorous and sexiest, professional team sport in the world.

But, the league goes on without him, and his early retirement will make the new NBA season (which opens this week) the most competitive in years.

Although Jordan was always ably assisted by his team mates (whom he cheekily dubbed his "supporting cast"), the Bulls would never have won one championship, let alone three, without him. Now that he is gone, the few teams that came close to matching Chicago and Jordan in the playoffs in recent seasons – the Phoenix Suns, the New York Knicks, the Portland Trailblazers, and the Cleveland Cavaliers – have the best shot at winning the NBA title next spring.

Of those four, the first two will start as favourites to meet in the final, assuming the Suns' unpredictable leader Charles Barkley, stays fit enough to play and keeps out of trouble, and the Knicks' hot-headed heavyweights keep their collective cool when big games are on the line. Both Portland



Shooting star: Alonzo Mourning, the young centre for the Charlotte Hornets

and Cleveland, however, look past their prima.

The Bulls themselves cannot be overlooked as contenders. They may have lost their maestro, but in Scottie Pippen they have one of the best five players in the NBA, and in Toni Kukoc, the recently signed 6 ft 11 in Croatian, they have a versatile playmaker who dominated European basketball.

Then there are a handful of teams which have flirted with success in recent years but which have struggled to progress in the playoffs, such as the

Utah Jazz, Seattle SuperSonics, Golden State Warriors and San Antonio Spurs. Golden State could succeed, but only if their heralded new recruit from the college game, Chris Webber, plays to his potential.

There are also some outsiders, most of them built around young, unproven players. Teams such as the Charlotte Hornets, Orlando Magic, and New Jersey Nets possess some of the most explosive raw talent in the game, and represent the NBA's bright future. Yet, they remain works in progress, and it

will probably be two or three years before they join the elite.

The NBA, however, has always been

more about individuals than teams, and the most intriguing question this season is who will become the dominant personality of the post-Jordan era?

Barkley would probably regard himself as heir to Jordan's throne. Bull-shaped, bald-headed, and big-mouthed, the 30-year old Barkley is the NBA's favourite anti-hero. Fans adore his aggressive, highly physical play, but therein lies his weakness. Already struggling with recurrent back problems, he is not sure how long he can last, and has already hinted that he may retire at the end of this season.

No, the NBA will have to look to younger stars for its next Michael Jordan. The Orlando Magic behemoth Shaquille O'Neal looks the obvious successor, not least because his sponsors Reebok, the shoe manufacturers, have already anointed him the world's newest sports phenomenon.

The 21-year old O'Neal (who will be playing an exhibition game in London this weekend) is what basketball coaches like to call an "impact" player. At 7 ft 1 in and 300 lbs, the Orlando centre made an impact as a rookie last year, scoring 24.4 points-per-game and dominating the most important part of the court – underneath the basket. O'Neal is quick, and very strong. So strong that he has twice pulled the entire basket, backboard and supporting rig to the floor during games with spectacular slam-dunks.

O'Neal was voted rookie of the year last season, but the player who came second in the ballot, Charlotte's Alonzo Mourning, displayed as much potential as his rival. Although smaller and lighter than O'Neal, Mourning plays the same pivotal position of centre, and does so with great drive and aggression. He is quicker than O'Neal, a better dribbler and passer and a more accurate shooter. Aided by Larry Johnson, the rookie of the year in the 1991-92 season, Mourning is expected to lead Charlotte to a championship sometime this decade.

Barring serious injury, O'Neal, Mourning and Johnson should be the game's biggest stars (both in size and reputation) for some time to come. In fact, the big men should dominate the NBA well into the 21st century, because this season's top rookies, like Webber of Golden State and Jamal Mashburn of the Dallas Mavericks, share the same attributes of strength and size that distinguished last year's crop.



Eyes on the crown: Damon Hill is willing to drive on the rugged edge

Photo: Mike Hewitt

Motor Racing / John Griffiths

## Mansell keeps the fire of desire alight

**L**IFE IN THE US AND ON THE INDY CAR CIRCUIT HAS CHANGED. NIGEL MANSELL – OUTSIDE THE COCKPIT, AT LEAST.

AFTER A YEAR AWAY FROM THE POLITICAL WORLD OF FORMULA ONE, MANSELL HAS LOST THE DAREDEVILNESS WHICH APPEARED TO MAKE HIM THE MOST MISERABLE GRAND PRIX WORLD CHAMPION ON RECORD. HE IS CONFIDENT, RELAXED AND SMILES READILY. THE PARANOIA HAS GONE.

TODAY THE ONLY RACING DRIVER IN HISTORY TO HOLD BOTH THE GRAND PRIX AND INDY CAR WORLD CHAMPIONSHIPS SIMULTANEOUSLY MIGHT HAVE BEEN ON HIS WAY TO ADELAIDE TO DRIVE IN NEXT WEEK'S FINAL GRAND PRIX OF THE SEASON. WITH THE INDY CAR TITLE TUCKED SAFELY IN HIS BELT HE WAS CONTRACTUALLY FREE TO TAKE UP OFFERS FROM A COUPLE OF SERIOUS GRAND PRIX TEAMS TO DRIVE IN THE 1994 SEASON.

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I was minister for a day I'd probably waste most of it recovering from the shock. I spent much of my first day last time on the phone to my mother, trying to explain what a minister really does. I still don't know, but at least now, were I Minister for Europe for a day and properly equipped with a magic wand, I'd make one hell of an impact. They would still be talking about it years later.

For a start I would order the commencement of the next channel tunnel, at once. The first one is nearly finished and will be packed out from day one, at least as soon as the French can get their trains running. Our side will take a bit longer. But already 24m Britons a year stream abroad and the ferry companies are busily buying bigger boats, convinced that the tunnel won't pinch business but encourage it. The moment the new hole is packed solid with sweating weekend commuters we will start demanding a second one alongside; and that will take years. So I would get digging right away, and lay the plans for the third tunnel in due course.

While we are at it, I'd make the French TGV compulsory throughout the continent. It will be anyhow, sooner or later, its silver

snakes hissing through long tracts of countryside carrying passengers at 300kph, so I'm going to take the credit for it. I said this in Germany recently - after my train from Leipzig to Frankfurt left an infuriating 20 minutes late without explanation, which produced some long faces, for the French have just beaten the Germans for a lucrative contract in Korea.

What is good enough for the Koreans should be fine for us, especially if we add British Rail's posh grey and pink velour, cheerful Asian ticket collectors and splendid habit of running lots of only slightly slower trains all over the place.

Now I am getting into my stride. Danish teachers would find themselves herded on to boats headed for all parts of Britain and refused home leave for five years, until they had taught the British how to speak several languages at once, fluently

where counts. Trade, commerce, tourism, and friendship all increase with ease of access; nothing would be a greater unifying element, or bring more pleasure to more people. I'd add fibre optic cables alongside the rail track and satellite dishes (or whatever is needed) at suitable points, so that I could use my car phone throughout Europe cheaply, instead of being held to ransom on a bad line. And I'd insist that all post be delivered in a day, with no excuses, even across frontiers; if it takes only 90 minutes to fly from Birmingham to Berlin, why on earth did it take my postcard four days to get back?

And now you can see what I'm planning. The Romans did it first: create communications links between all your centres, and you foster a feeling of wholeness, where nowhere is too far away, and every-

thing and with comprehensible accents. In return, 20,000 British teachers, chosen for their courage in standing up to the education secretary would be rewarded by equally long-term trips to the former east Germany, Poland, the Czech Republic, Hungary and points east, with a brief to stay put until the good souls of those countries had grasped basic English.

Then, when the European Community has grown to 20 countries with 16 languages - at which point the cost of translation will have overwhelmed the Brussels administrative budget - the nations will plump for the most obvious language, which (if I am successful) will be English.

There just isn't enough money to go around, even in the richest nation in Europe. Heaven knows how they're managing in Prague or Budapest; meanwhile the villages of Romania crumble from neglect and

fine old churches up and down France and England appeal without hope for funds.

Can we have a Heritage Fund, a substantial sum year by year, to help save the architecture and artifice of a bygone age which made Europe great? No one country can afford to do even their own, yet the citizens of all can enjoy the results. An International National Trust, if you like.

It could be paid for easily by scrapping the Common Agricultural Policy, though the French would have to be allocated more than their fair share for a while. However stale they realised that far more people could be employed removing Tours Cathedral and the like than looking after subsidised cows, they would be happy.

Churchill got it right, in The Hague at the first Congress of Europe in May 1948, when he spoke of "progressively effacing the frontiers and barriers which aggravate and congeal our divisions, and... rejoicing together in that glorious treasure of literature, of romance, of ethics, of thought and toleration, which is the true inheritance of Europe."

Yes, that's it. If I get my way, in my one special day, that is what we will do.



Edwina Currie: Start tunnelling now

## Minister for a Day

# Digging out of little England

*Edwina Currie, a former junior health minister, picks up the European portfolio*

## Why costs don't count

*FT political editor Philip Stephens on every parent's fear*

**T**HIS IS a good story about the National Health Service: about NHS doctors, nurses and administrators delivering unrivalled standards of care and efficiency. Sadly it may turn out to have an unhappy ending.

It starts with a personal experience: the only sort that counts in an age in which we too often judge the worth of our public services in terms of financial bottom lines and cost-benefit analyses.

My three-year-old daughter Jessica has a heart complaint. It was spotted two years ago by a diligent GP treating her for a particularly nasty cold. Since then she has been an outpatient at Guy's hospital.

Until this summer regular checks at the hospital's department of paediatric cardiology had shown the condition - a narrowing of the aortal valve - was stable. At some stage she would need an operation - and eventually a heart valve transplant - but the longer it could be left the better the prognosis.

Two months ago came the bad news. The latest check had revealed a sharp deterioration in the pressures inside the valve. Jessica would need at the minimum an exploratory

operation and perhaps direct intervention to widen the valve.

That, as every parent will know, is when the panic started. But in our case it was also when the NHS showed its worth.

Jessica was summoned back within days so the consultant in charge of her case could

**'People and resources, not structures, were the key'**

conduct the tests again personally. The results were the same. We were told she would have to be admitted.

Giving us all the time we needed, the consultant explained the diagnosis would be rechecked under general anaesthetic and, if necessary, the valve stretched by the catheter "balloon" technique pioneered at Guy's during the 1980s and now used to treat even unborn babies.

Then came the bad news. Jessica's case was serious but not an emergency. She would have to go on the waiting list. Her consultant was not quite

sure how long that would be. But obviously the sooner the operation was done the better. The risk of damage elsewhere in the heart meant it should not be left longer than a few months. Instantly, images flooded our minds of Jessica suffering heart failure while waiting for an NHS bed.

It was at this point that our preconceptions crumbled. Fearful of delay we explored the option of having the operation done privately. Like many cynics I had always assumed that consultants - especially in high-tech specialisms - would never pass up the chance to switch patients from NHS to private lists. And such is the standing of paediatric cardiology at Guy's it already attracts private patients from around the world. I do not have private medical insurance but what's a few thousand pounds or so in such circumstances?

I was wrong. The doctors caring for Jessica advised us to wait. Why not see if an NHS bed came up. And if we wanted a second opinion, no problem. All Jessica's notes would be faxed to whatever consultant we chose.

So we contacted the senior paediatric cardiologist at the Hospital for Sick Children in Great Ormond Street. Since we

wanted to see him within days we were quite willing to pay. No need. He would fit us in outside his normal clinic - but on the NHS. His advice - delivered without regard for what must be pretty valuable time - was to stick with Guy's. We should not worry about waiting up to three months. Beyond that we could re-explore the options.

From here on in the story gets still better. Guy's came back with an early date - the waiting list was not as bad as feared. Jessica had her catheter examination and the valve turned out to be in better shape than expected. With luck, major surgery will not be needed until she is much older. By then the technology will have advanced still further.

During a few days as an in-patient her treatment - from doctors, nurses, technicians and everyone else - was exemplary. We saw for ourselves what the combination of sophisticated equipment and a caring medical team can produce. In many other places the only option would have been open heart surgery, with all its attendant risks.

So what moral should be drawn? It is not, I am afraid, that the government's reforms have transformed the health

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So what moral should be drawn? It is not, I am afraid, that the government's reforms have transformed the health

service. Guy's may or may not have become a bit more efficient since it became a joint hospital trust with St Thomas'. But it worked for Jessica because of the dedication of staff and availability of expensive but invaluable equipment.

People and resources, not structures, were the key.

It is here that we come to our fears of an unhappy ending. In spite of its envied reputation, there are strong rumours that a number of Guy's high-tech specialisms, including paediatric cardiology, will all but disappear on the cost-benefit analyses of trust hospitals. Nor, it seems, is there any strategic authority ready to make the wider judgment. Next time Jessica needs an operation, I fear it will be an altogether different story.

### Wines

## A wizard of Oz weaves a spell in Italy

*Jancis Robinson meets a very well-travelled moustache*



Geoff Merrill: 'The way those guys eat lunch'

**T**HE FIRST time I spoke on the telephone with South Australian wine-maker Geoff Merrill, he was still recovering from cricketer Ian Botham's most recent testimonial. He had got to bed at 2.45am and had to be on a 7.55am flight to Rome. He made it.

Thus, he kept his promise to Sainsbury's, the UK supermarket giant, to see some Orvieto and Frascati fermentations bubbling away before turning his hired Lancia north and driving 880 km to position himself in readiness for a hard spell of wine-making the next day. "I've been told I must have been the most photographed person in Italy last September, the speeds I've been doing on those autostradas," he told me. His

Merrill is one of those characters whose reputations precede them. Somehow, our path had never crossed - a lack of cricketing expertise on my part, perhaps - and I was all prepared for Les Paterson incarnate. What I got was a silk-shirted charmer with flowing waistcoat, a bunch of irises and a handlebar moustache.

Sainsbury's, the most sober of the supermarket chains, has

hired Merrill to inject some Australian "fruit-driven" character into an array of Italian wines made at premises owned by Gruppo Italiano Vini, Italy's most dynamic group of co-operatives. According to witnesses, the facial expressions above the Italians' Milanese suits when Merrill was presented to them were wonderful.

What Merrill did not realise when he took on the job is quite how long he would spend in the Lancia between the start and end of his tour. He had to be at the airport in Rome to the Alps, in a 24-hour stretch, he drove 1,600 km.

"I had to work even harder in Italy than I do back home. There, you just ring up and get answers to 'What's the sugar level? Any sulphide on the nose?' You can't be in Italy. You have to jump in your car in Trento and drive to bloody Rome and back."

Merrill swears he loves the Italians, though. Great people. Great food. Some great wines, especially Tuscan reds. "The elegant tannins in those Antinori wines. That's what I'm trying to go for at home. I'm not a big rap for Valpolicella, mind you, but I liked those - whaddaycall them? - Amarellas. That's all I drank up there [in Valpolicella country]. Fifteen per cent alcohol, mind you. Not very clever, was it?"

Merrill claims he took on the job to keep sweet a very important British customer for his own Mount Hurtle Australian wines. Sainsbury's, on the other hand, realised that only someone who was his own boss would be allowed out.

This is not the first time an Italian winery has seen the arrival of a "flying wine-maker" during the quiet season down under. The ubiqui-

tous Jacques Lurton turned out some Basilicata wines last year, and Ricasoli of Tuscany had a little help from South Australia. This year Gaetano Caruso, formerly of Rosemount (Australia), Trimbach (Alsace) and Concha y Toro (Chile), has been working the vintage all over northern Italy.

Sainsbury's buyers are flying to Verona on Monday to choose from the Merrill/GIV Bianco di Custoza, Pinot Grigio, a couple of Chardonnays, a Veneto Sauvignon, a Cabernet or two, a Teroldego, a Frascati, an Orvieto, and trials of varietal Grechetto and Verdello, two of Italy's less exposed grape varieties. Deciding how to market them might be even more difficult, though. A Vino Merrill label? The Ozitalia range? Or GIVusabeer?

**Footnote: Merrill must have found it difficult to improve on GIV's Chardonnay delle Tre Venezie (23.59 Sainsbury's). Best Merrill buys are vehe-**

**mously Australian Mount Hurtle Grenache Shiraz 1992 (£23.99 at Oddbins and £4.15 at Sainsbury's) is a juicy antipodean answer to early-drinking Chateauneuf du Rhône. Cockatoo Ridge Chardonnay 1993 (£4.19 at Oddbins) combines body with vivacity. Mount Hurtle Grenache Rose 1993 (£4.95 Sainsbury's) shows us what most Tavel is not.**

**THE Laneshorough hotel in central London will be hosting an Italian festival with guest chef Giuseppe Vitagliano from the Il San Pietro di Pisano in Amalfi cooking from November 23 to 28.**

**The first 20 Weekend FT**

**readers who book lunch or dinner there that week will be offered a free bottle of Antinori's Poggio Alle Gazzola (white) or Le Volte (red) which normally retail at £27.50 and £35 in the restaurant. Tel:**

**071-259 5599.**

**To add to the festive scene in London, a Taste of Indonesia festival was launched this week at The Lowndes, a Hyatt hotel in Belgravia. Chef Karmo Suwito has flown in from Jakarta to help direct operations in the kitchens. A three-course meal with Indonesian beer should cost**

**about £25 per head although real gourmands might like to try the traditional rijsttafel of more than a dozen different courses. The festival runs until November 21. Tel: 071-822-1234.**

**Finally, you do not have to be toothless or aged to enjoy The Oldie Cookbook by James Page-Roberts (The Carbery Press, £5.95, 224 pages) which is full of simple, value for**

**money recipes.**

**products which can be eaten all year round including venison haunch steaks, sausages, burgers and casseroles in red wine. Products arrive ready for use or freezing. For details tel: 05393-24519 or fax 05393-24551.**

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### Spirits

## Homage to Catalonia

*Giles MacDonogh finds French elegance in Spanish brandy*

**T**HE BRITISH spirits drinker is a wretchedly conservative beast. Take brandy. This means cognac or, very occasionally, armagnac. Sometimes, it means rather cheap French grape brandy mixed with soda in the pub; but this is less a matter of choice, rather the chicanery of brewers who count on the drinker asking for brandy, not cognac.

Spanish brandy is something else altogether. In Jerez, where 90 per cent of it is made, they add such flavourings to the casks as sweet, boiled grape must, caramel and cane syrup, or anything else which might give the spirit some individuality: plums, apricots, prunes or, in some cases, even nuts. The result is that many Spanish brands have big, sweet fruit flavours of the sort which the Cognacards find vulgar.

Spain has another brandy producing region, though: Catalonia. And here the spirits are made in a tamer, more elegant French style. The biggest Catalan producer is the Miguel Torres winery in Villafranca del Penedès, near Barcelona. It started making brandy in 1928, mainly to supply the important local market in Spain, workers like a slug of brandy in their morning coffee and not too fussily about its quality.

Torres, however, has moved steadily up-market over the years and now makes some of Spain's most prestigious wines. Sooner or later, the brandy had to follow the same path - out

**Ugao Blanc and Folia Blanche. Almost certainly, Parelada is responsible for something of the difference of character between cognac and a Penedès brandy.**

**Torres makes six brands and a sweet liqueur based on brandy and oranges. The first two brands in the range, Solera Select and the Gran Reserva (known as Torres 5 and 10), are produced in continuous stills and matured according to the solera method**

**including paella, nutmeg, orange blossom; a classic example of what the Cognacards call rancio. It was lovely to drink, too. The second was also exquisite just to sniff, but less impressive to drink. The third two: not in the same league. It was Miguel Torres. The first two were Martell Cordon Bleu and Hennessy XO at three and four times the price. It clearly does not pay to be conservative as far as brandy is concerned.**

**Torres 10 is available in the UK from Moreno Wines (tel: 071-286-0678 or 071-723-6897) at £13.99, or from branches of the North-Eastern Co-op at £11.95. Miguel Torres brandy is £19.95 from Moreno; £20.30 from Rackhams of Birmingham (021-2863333); or £22.50 from Selfridges (071-628-1234).**

**Three more brandies appeared in the next flight. The first had a superb bouquet: nuts, prunes, oranges and orange blossom; a classic example of what the Cognacards call rancio. It was lovely to drink, too. The second was also exquisite just to sniff, but less impressive to drink. The third two: not in the same league. It was Miguel Torres. The first two were Martell Cordon Bleu and Hennessy XO at three and four times the price. It clearly does not**

## HOW TO SPEND IT



## A catalogue of charitable ideas

*Lucia van der Post explains how to help a good cause and give pleasure to your friends*

**C**HRISTMAS is coming... and the catalogues are getting hot. For all those who believe in planning and plotting it is time to sit down with pen and pencil and send off for the catalogues of your choice. For those who prefer to spend their hard-earned pounds where they believe they will do the greatest good, here is a list of some of the best-known and most deserving charities that you could support this Christmas.

Notting Hill Housing Trust, 26 Paddocks Road, London W8 1UR. Tel: 081-563-5000. Catalogue free or available from any of the 13 trust shops.

A charity that aims to help those most in need.

Although it manages some 10,000 homes, there are still about 37,000 homeless families in London.

The catalogue is very small - useful for those who do not like being confronted with too much choice - well-edited and often a few really attractive presents at good prices. Camel candlesticks, 40cm high (sketched here) are £7.99 each and there is an equally attractive elephant and fish version. There is a charming pure white cotton night dress, (£21.99), cotton lace cushions covers at £7.99 and pillowcases at £10.99.

Imperial Cancer Research Fund, Freepost, PO Box 48, Burton-upon-Trent, DE14 1RE. Tel: 0283-512044 for a free catalogue.

Many people's favourite charity, here supporters can buy most of their Christmas essentials - from crackers (much better designed this year) to cards, papers (look out for a particularly chic black and gold design), ribbon and decorations to plum pudding and fruit cake.

When it comes to presents there is nothing very beautiful but quite a lot that is useful - a wooden indoor croquet set (£34.95) would be handy for the country-house set, fleecy-lined slippers (£12.99) useful for those who live in draughty houses and the AA Guide to Short Walks to Country Pubs (£2.99) could inject some fun into the life of ardent fell-walkers.

Great Ormond Street Children's Hospital Fund, PO Box 20 Tanners Lane, Barking-side, Ilford, Essex IG6 1QG. Tel: 0289-285877. Catalogue free.

As many already know, this charity helps towards the treatment and care of seriously ill children from all over the UK. A small selection of the Christmas staples - cards, crackers, wrapping paper etc and an equally small selection of presents. Choose from a wooden two-piece duck clothes brush (£9.95), a set of carpet bowls (£25.95), mystery games (£15.99), key-rings, pens and the like.

Oxfam Trading, Murdock

Road, Bicester, Oxon OX8 7RF. Tel: 0869-246011 for a free catalogue.

Profits from catalogue sales go to help local craftsmen and women in poor areas of Asia, Africa, Latin America and the Caribbean. Last year's profits helped to start marketing initiatives in India, a shop in Thailand, training in Sri Lanka and Bolivia and a refuse cart in El Salvador. Lots of colourful ethnic crafts ranging from a brilliantly coloured cotton canvas director's chair (£29.95) to a tapestry kit based on Oriental rug designs (£27.95).

Levels of taste vary so there ought to be something for everybody. Particularly appealing are the decorative Peruvian mirror (£25.95), charming safari mugs (£7.95), some wonderfully old-fashioned striped pure cotton tea-towels from South India (£5.70), rugs from Kashmir, Peru and Pakistan, and quite a good selection of toys. There is a separate catalogue which features its cards, wrapping paper, calendars and diaries - available from the address above.

NSPCC Trading Company, PO Box 39, Burton-on-Trent, DE14 3LQ. Catalogue free.

A big selection of Christmas cards, papers and gift tags, and a useful, if unexciting, selection of presents - personalised pens, aromatherapy oils, scented drawer liners and hangers, luggage straps and cassette carriers. A choice of gadgets for the gizmo fanatic - alarm lights, hand-held sewing machine, lanterns with in-built alarms and so on.

Brainwaves from Childline, Freepost SU 361, Dept 5317, Hendon Road, Sunderland, SR9 9AD. Tel: 091-514-4666.

Some really splendid presents for children - from jigsaws to a box of science tricks (£7.95), lots of models to build, a working camera to make (£16.95), bubbles to blow, old-fashioned clay building kits (£4.95) and traditional games to play (£22.50).

World Wide Fund for Nature, PO Box 49, Burton-upon-Trent, DE14 3LQ. Tel: 0283-610344 for a free catalogue.

Cards, calendar and wrapping paper, much of it on a funny note, and a wide range of animal/conservation slanted presents. A tropical rain forest puzzle (£9.95), wooden Noah's ark (£19.99), duvet covers, cushion covers, t-shirts all embellished with colourful signs of wild-life from a dolphin to a complete range of jungle life.

British Heart Foundation, Heart Cards, PO Box 46, Burton-upon-Trent, DE14 3LQ. Tel: 0283-512040. Catalogue free.

Some splendidly traditional cards, lots of ornaments, ribbons and decorations, present Christmas books, candles and a rather limited selection of predictable presents as well.

Queen Elizabeth's Foundation for Disabled People, Leatherhead, Surrey, KT22 0RN. Tel: 071-30372.

personalised pencil sets, name tapes, pot-pourri, scarves and ties. For a keen cook the stainless steel fish poacher (£28.95) makes a handsome present.

Traidercraft, Interiors, Kingsway, Gateshead, Tyne & Wear NE11 0NE. Tel: 091-491-0691.

This catalogue may be slightly less useful as a source of Christmas presents than for finding well-priced attractive things for the house. It is a welcome change from the other catalogues, many of which clearly buy from the same sources, this catalogue has an original, fresh selection of very attractive things.

Apart from more substantial household objects such as chests and rugs, wooden cabinets (a charming verdigris finished version for £44.95) and pure cotton tea-towels from South India (£5.70), rugs from Kashmir, Peru and Pakistan, and quite a good selection of toys. There is a separate catalogue which features its cards, wrapping paper, calendars and diaries - available from the address above.

Greater London Fund for the Blind, PO Box 81, Burton-upon-Trent, DE14 3LQ. Tel: 0283-512011.

Carls, paper, ribbons, calendars and decorations and a small selection of presents. Slippers seem popular this year (anticipating the VAT on fuel) so here we have some cosy-looking suede moccasins for just £10.99 a pair.

Aromatherapy, too, is in - choose from jasmine, camomile, peppermint and juniper framing baths or a gift boxed set of four bath oils, £3.95. There is a lambswool scarf with tartan pockets (£24.95), lots of personalised pens and pencils and what the compilers of the catalogue call the "World's Most Difficult Jigsaw" - 529 pieces for £9.95.

Marie Curie Cancer Care, PO Box 72, Burton-upon-Trent, Staffordshire, DE14 3LQ. Tel: 0283-512040.

For those who want to support one of the smaller cancer charities Marie Curie Cancer Care provides nurses to look after patients at home as well as funding 11 centres where cancer patients can be looked after around the clock.

The catalogue offers a familiar collection of cards, wrapping paper, calendars and crackers all on a wild-life theme. Some particularly horrid gorilla feet slippers which I guess children would adore (£7.50), some almost as gruesome wind-up creepy-crawlies (£9.95 each), silver-plated elephant cuff-links (£17.50), a owl needlework kit, cushion cover and a highly attractive 1,000 piece "Happy Animals" jigsaw which should keep the family occupied during the holiday period.

Shelter Trading Ltd, 88 Old Street, London EC1V 9HU. Tel: 071-253-0262.

Nicely produced but very small little catalogue from the charity that helps with the homeless and bad-housed. Most useful on the Christmas card front as it offers an exceptionally jolly selection for those who prefer modern versions of the well-worn themes. A very few presents on offer as well - beeswax candles, some unexceptional blue and white pottery and some sweet little wooden puzzles for children.

Christian Aid, PO Box 100, London SE1 7ET. Tel: 071-620-4444.

Another catalogue mainly useful for its charming selection of original Christmas cards - on the present front there is only a selection of t-shirts, a couple of books and a dairy.

Unicef, 55 Lincoln's Inn Fields, London WC2A 3NB. Tel: 071-30372.

Probably the best and big-

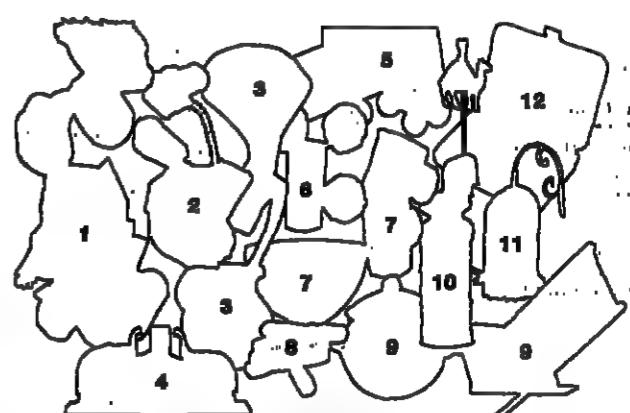
gest selection of Christmas cards - from arty photographic essays to jolly Nepalese pop-up cards - as well as a small selection of presents.

□□□

STILL on a charitable theme, there are two Christmas fairs that readers like to make a point of visiting. The Birth-right Christmas Fair (Birth-right, is a charity primarily concerned with problems of infertility and the welfare of newborn babies and their mothers) will be held at the

Royal College of Obstetricians & Gynaecologists, 27 Sussex Place, Regent's Park, London NW1 4SF on Tuesday from 10am to 5pm. Tickets are £5 each. There is also an evening preview on Monday November 15th from 6pm to 9pm for which tickets are £10 each. Tickets can be bought at the door.

The Macmillan Fund, a cancer charity, holds its Christmas fair on Thursday November 11 at the Royal Horticultural Society's New Hall, Vincent Square, London SW1, from 10am to 5.30pm. Tickets cost £3 and are available at the door.



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## FASHION

## Dressing for the Dolce Vita

*Ralph Shandilya contemplates the style of Gianni Agnelli*

ONE MAY have had bad habits in the old days, but never bad quality."

So said Gianni Agnelli, thus succinctly encapsulating his personal views on life and living - views that will be immediately recognisable to anybody who has followed his career during the last 27 years, when as well as being chairman of his grandfather's empire, he established his reputation as a notably stylish dresser. He sensed, with finer antennae than almost anybody else, that an important part of life's drama is acted out on the level of style, in the land of

*La Bella Figura*, where how you dress matters more than almost anywhere else in the world, he carved a special niche for himself.

In republican Italy, *L'Avvocato*, or *Il Re*, as he was variously dubbed, became a potent myth for the masses and one of the most charismatic figures in Italian public life for many a long decade. When Gianni Agnelli wore his watch on the outside of his cuff, thousands of would-be snappy dressers did likewise.

When Gianni Agnelli tied his tie with a thick and glossy knot, so did young men the length of Italy.

Where this famous style began it is hard to say. His childhood influences (which include an English governess, an Anglo-American princess mother and a formidable powerful grandfather) must all have played their part. Rich, pampered, brought up in many-splendoured mansions, his tutelage in dressing began early. "The Agnelli children,"

Alan Friedman tells us in his biography of Agnelli, "were always dressed as sailors - blue for winter, white and blue in the spring and autumn, and white in summer. At lunch the little Agnelli changed into formal and elegant clothes: with short silk socks."

After war and military duties were over, with an annual income of around \$1 million and the world at his oyster, Agnelli took to heart his grandfather's words - "Have a fling for a few years, get it out of your system". He embarked on the seri-

ous business of driving fast cars and chasing beautiful women.

Over the years he developed a personal style that became a national trademark. His great leonine head, the skilful way he has mastered the art of wearing a permanent tan, his taste for a sober elegance enlivened with just the right touches of élan, have combined to give him almost cult status among the fashion cognoscenti. All over Italy his stylistic foibles are noted - his wearing of Brooks Brothers' shirts with the collar buttons undone, his turning up at business meetings with old-fashioned



When Agnelli tied his tie with a thick, glossy knot, so did men throughout Italy

longstanding devotee of Agnelli's style. "He really is the only businessman I admire. He is effortlessly stylish and this style emanates through the smallest details."

Quite how it is and why it is that a 73-year-old man, who really wants to retire but has been ordered by his bankers to stay on, can still command the attention of the paparazzi and the followers of fashion is something of a mystery - but command it he does. Agnelli-style still sets a standard of masculine elegance that many want to emulate.

Here RALPH SHANDILYA analyses the essential ingredients of Agnelli style.

**Playboy look**  
Black velvet suit, Johnny Rocha, £250, from Liberty's, Regent Street London W1. Yellow button-down shirt, £155, Hermes, 178 Sloane Street London SW1. Hammered velvet scarf, £80, Georgina Von Etzdorf, 149 Sloane Street, London SW1. Gold Hublot rubber hand watch, £5,350, from The Watch Gallery, 129 Fulham Road, London SW3. Tortoiseshell glasses, American Eye Wear Co., £110, Harrods, Knightsbridge, London SW1. Silver lighter, £125, Alfred Dunhill, 30 Duke Street, St James's, London SW1. Leather belt, £95, Swaine Adeney Brigg, 185-186 Piccadilly, London W1.

**Leisure class**  
Natural colour 8-ply cashmere shawl collar cardigan, £220, S. Fisher, 32/33 Burlington Arcade, London W1. Black cotton roll-collar sweater, John Smedley, £52, Harrods, Knightsbridge, London SW1. Grey 12oz wool trousers (part of a suit) Hackett as before. Brown suede leather boots, New and Lingwood £155, 53 Jermyn Street, London SW1. Silk Jacquard scarf, £130, Georgina Von Etzdorf as before. Silver-tipped cane, £170, Swaine Adeney Brigg as before. Silver watch, Jaeger Le Coultre, £2,750, The Watch Gallery as before.

**Magnate style**  
Green covert coat with velvet collar, £795, Chester Barrie at Austin Reed, 103-113 Regent Street, London W1.



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# You can't keep a good shirt down

*This time the look is long, lean and romantic or ascetic. It may be the one essential autumn buy, says Avril Groom*

**T**HE WHITE shirt is the many-headed Hydra of fashion. There are countless versions of this basic essential, and each time it seems about to disappear, because of a change in design direction, it renews itself more strongly. Designers are capable of perpetually reinventing it.

This time it is the swash-buckling dandy, the romantic

poet or the ascetic nun which inspires the transformation. The square-cut, plain-collared, button-cuffed shirt always looks smart in its classic way – but it does not have quite the élan of this winter's style.

The details to look for include: long, rather lean-cut shapes with pronounced tails; long, ruffled or double cuffs and an interesting neckline with elongated revers; stockings or jabots; and cavalier lace trim.

The significance of these details lies in the way the white shirt is worn now. This is a season of layers and the shirt, as the basic ingredient, gives them topically. It goes over, or under, a succession of lean, often fine-fabric layers and it is usually longer than the rest.

The protruding tails, cuffs and collar proclaim the vintage of your outfit, the details – a bold stock-tie, a romantic soft ruffle or a puritanically plain buttoned-up collar – say which of the season's fashion "characters" you have decided to espouse.

For this autumn, designers have again plundered the dressing-up box and the shirt is the shortest way to a specific theme. Wear a very plain, high-necked style with simple, monochrome tailoring and skinny, undersized knits and you have a deconstructed look bordering on the ecclesiastical.



Cotton shirt, £205 from Christian Dior, Sloane Street, SW1



Cotton shirt, £250 from Chanel, Old Bond Street, and Sloane Street

Anything with a hint of lace or velvet, smacks of the dandy while a shirt peeking from long, knitted layers updates a revived classic.

So strong is the impression created by the shirt that there is a case for making it your one essential autumn buy. Certainly some of the top designers seem to think so. You have a Chanel jacket, however old, or – whisper it – a tweed look-

alike in your wardrobe? Then follow Karl Lagerfeld's train of thought.

He put just about every jacket-shape he has designed for the house on the catwalk, all of them worn over saggy jersey trousers and a white shirt with tails and cuffs flying – and very fresh they looked.

It is a similar story at the newly-opened London shop of Dior where Gianfranco Ferré, its designer, has always been a serious shirt man.

He is best known for his flamboyant evening wear but his impeccable white cotton day shirts, their collars and cuffs cut and top-stitched with mathematical precision, would lend drama and presence to any jacket. At more than £300 they are expensive, but compare this with the cost of a jacket of equal quality.

At lower price levels the choice is vast and often represents very good value. If you are choosing a plain style, check for neat top-stitching, even hems and attractive buttons and cufflinks. With more ornate styles, for good-quality embroidery or lace trims, Next and Laura Ashley have inexpensive shirts trimmed with good-looking lace. At which-ever level you buy you are unlikely to be disappointed. Your white shirt will be a long-running item, although by next year the designer will doubtless have thought up a different way for you to wear it.

Top right, shirt and layers: Cotton shirt by Equilibrium, £50 from Joseph, Brompton Road, SW1, Sloane Street, SW1 and Brook Street, W1. Wool cardigan by Demetra, £195, acetate satin skirt by Helmut Lang, £250, both from Browns. Cotton knit gilet, £29.95, velvet shirt (round neck), £36, both from French Connection, James Street, WC2 and branches, and Fenwick. Velvet scarf, £49.95 from Fenwick. Boots, £165 from Pratesi Rossetti, Old Bond Street, W1 and Sloane Street, SW1. Silver cross by Wright and Teague, £140 from Harvey Nichols. Left: from the top: Cotton shirt with broderie anglaise lace trim, £29.95 from Laura Ashley. Polyester crepe fitted, embroidered shirt, £23.95 from Marks and Spencer. Polyester crepe shirt with ruffles, £25 from BH&G. Polyester crepe shirt with piping trim, £20 from Principles. Hair by Joel O'Sullivan for Terrence Renzi, SW3. Make-up by Julia Thomas with Senna's Sable Matte Shadow Silk, Damson Lip Dew and Terracotta Perfect Powder Blush.

DRAWINGS: Margaret Keedy  
PICTURES: John Swannell



Left: Cotton shirt by John Rocha, £75, wool jacket by Dries van Noten, £450, wool jersey skirt by DKNY, £180, all from Harvey Nichols, Knightsbridge, London SW1. Wool and lace sweater by Ann Demeulemeester, £220 from A la Mode, Hans Crescent, SW1 and Browns, South Molton Street, W1. Beads with cross by Eric Beaman, £150 from Harrods, Knightsbridge, SW1 and Liberty, Regent Street, W1. Boots from Russell and Bromley, £99.50.

Right: Cotton shirt, £20, stretch jodhpurs by Paul Costelloe Dressage, £35, both from Fenwick, New Bond Street, W1. Velvet jacket by Zadig & Voltaire, £200 from Harvey Nichols and Whistles by Night, St. Christopher's Place, W1. Choker by Eric Beaman, £117, stockists as above.



## Luxurious – and politically correct

*Lucia van der Post dresses stylishly in lambskin*

**S**HEEPSKIN is one of those staples of the classic outdoor wardrobe. Fashions come and go but the popularity of sheepskin goes on, rising tranquilly above and beyond the frenetic search for trends and directions. Soft, warm, wind-proof, it is the garment one reaches for when in need of comfort and reassurance.

Desirable though sheepskin may be, lambskin is even more sought-after. Much softer,

about a third thinner and 50 per cent lighter than sheepskin, it drapes better and feels sillier.

Lisa Johnson is a new designer of lambskin who, this autumn, has brought a collection of four lambskin designs – a short waistcoat, a long waistcoat, half-length jackets (either single or double-breasted) and a three-quarter length coat. All are made from lambskins which in these politically correct days, she is at pains to

point out, come from natural casualties (mainly stillborn lambs) so there is no slaughter.

Lambskin, needless to say, does not come cheap. Coming from such tiny casualties, many skins are needed to make one coat, the workmanship is fine and careful and a jacket will sell in the shops for between £200 and £740.

Lambskin can be dyed almost any colour. This season Lisa Johnson is using black, anthracite, a jeans blue, ice-blue (see photograph) cream, mocha and dark coffee brown, dark khaki and a mint green.

Already her lambskins are highly sought-after and for next winter a full-length coat is planned – start saving now for it will cost around £2,000. So far Lisa Johnson has concentrated on designing lambskin for women but a few masculine pieces are also under way.

A good selection can be seen and bought at Space NK, 41 Earls Court, Covent Garden, London WC2 and at Questionnaire, 2 the High Street, Wimbledon Village, London SW19. For further



Double-breasted soft lambskin jacket by Lisa Johnson, £540

stockists ring 071-513-5239.

For those who want to see a wider range of lambskin coats, Nigel Preston is another name to look out for. A fine designer who every year does something

new and beautiful with skins,

this year he has three main themes: Afghan, a classic for everyday designs which retails at between £200 and £600; Entrefino, a luxury version, which sells at £1,300; and finally, the most luxurious range, Snow-tipped, which sells at about £1,500 and features everything from a shawl-collared coat to a trench coat. Joseph stores, Harrods, and Mappin & Webb, and the department store of Wimbleton all stock the Nigel Preston label.

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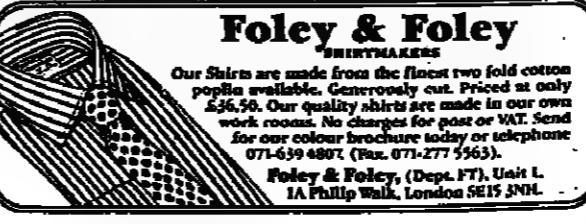
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# From killer to conservationist

J D F Jones considers Peter Scott's biography

IT is remarkable how some of our most famous conservationists learned their trade - discovered their passion - in the killing fields.

Here is Peter Scott ("Because of him, more than any other single person, animals that 40 years ago seemed doomed to extinction still exist" - Sir David Attenborough) at play before the war: he and two friends shot a score of ducks at Leighton Moss, rushed to the Lake District to kill two stags, then charged back to the marsh for another 100 geese before supper.

He saw nothing untoward in this: "They were man's traditional quarry," he wrote, "and it was part of man's instinct to hunt: it was part of the birds' instinct to be hunted" (my emphasis). To which I can only say, balderdash and humbug.

Eventually - slowly - the sinner repented, and by the early 1950s Peter Scott had sold his guns. Gavin Maxwell had trodden the same path, just like those professional white hunters in Africa who, today, have become game wardens. Perhaps our own King-in-waiting will one day follow their example as he attends to his duties as president of the Wildfowl and Wetlands Trust which, successor of the original Severn Wildfowl Trust at Slimbridge, is Peter Scott's most concrete legacy.

But peaceful co-existence between hunters and bird-watchers was very much on Scott's mind in the early days of the Trust. He had observed in America the benefit of partnership between shooters and savers.

So long as a species was not endangered, the trust's annual reports could talk about "the notion of wildfowl as a natural resource which can be harvested like any other crop". It still sounds pretty rum to me, coming from a man who committed his life to, and built his international fame upon, a passion for geese.

Peter Scott was a famous

man for 40 years. His father, of course, was even more famous, and everyone has always assumed that it must have been a problem for Peter to be automatically associated with the gallant Captain who died on the way back from the South Pole.

In fact, according to this authorised biography, there seems to be next to no evidence of a complex. On the contrary, Peter throughout his life found every door open to him, and he had the energy to take full advantage of his role as a golden boy of the Establishment. Elspeth Huxley's thesis is that his father's fame was a double-edged legacy. It

**PETER SCOTT:**  
PAINTER AND  
NATURALIST  
by Elspeth Huxley  
Faber £17.50, 361 pages

smoothed his path but also confronted him with the need to achieve the highest standards. That sounds about right.

From babyhood he mixed with the good and the great, thanks to his formidable sculptress mother, Kathleen. At Cambridge he managed a pass degree by the skin of his teeth - he was never an intellectual - but it was there that he discovered wildfowl. He had a facility for drawing and, as we all know, he became a painter, a trade which was to fund him for much of his life. The biographer is polite: "Although his paintings tended to be ignored or patronised by avant-garde critics, they sold well and continued to do so for many years to come, affording pleasure to his patrons and a comfortable income for himself". The print called "Taking To Wings" sold 355,423 copies between 1934 and 1959. Later on he saved himself exertion by making cardboard stencils of geese in flight which he could pin to his landscape canvases in the appropriate position.

He had a good war, in



This is not a book that calls for detailed criticism. Huxley has told a long and interesting story lucidly - no mean achievement for a writer in her mid-80s whose first biography, the definitive life of the Kenyan Lord Delamere, goes back nearly 60 years. She has evidently enjoyed a trusted relationship with the family (15 years ago she wrote a biography of Captain Scott). Peter, knighted, a Companion of Honour, Fellow of the Royal Society, is an Establishment hero and Huxley is not the biographer to scrutinise the emperor's clothes.

Once she asks whether he was "too good to be true", but she prefers not to chip too deeply into the inner man. She is unnecessarily discreet about Kathleen's uninhibited life and, unsurprisingly, coy about the son's private concerns, but these things need not matter: the tale of a busy, worthwhile life, so superior in its achievement to that of the famous father, will carry you happily through a couple of winter evenings.

Sometimes this succeeded in

# Massacres of the innocents

IN OCTOBER 1944, the streets approaching Athens were strewn with palms and carpets: to salute jeeps charged with British troops. By December 1944, those same troops were fighting in the streets against the Greeks they had supposedly "liberated". This is ostensibly one of the most perplexing events of the last war, and objectively-sketched explanations of it are not easy to cite. Here, at last, is one such.

Mark Mazower's account of the Italo-German seizure of Greece is often elliptical and specialised, but it should make sense to anyone with a feel for truthful documentation and sympathy for modern Greek political history. The reason why British Tommies found themselves sniping from the Acropolis in late 1944 is basically that Churchill misread the extent of Greek support for the exiled Greek monarchy.

Churchill also underestimated the part played against the Axis invasion by the mountain-based guerrillas who did all they could to stop the occupying forces from treating this posting as a holiday. Churchill thought them reckless bandits, judging them more from external appearance than their internal organisation, which had a primarily Communist political tincture.

To describe the situation as an "entanglement", in Churchill's phrase, is to understate the complex of local impulses right and left. Even British officers working with the guerrillas were sometimes mystified. What compounded these tensions were the intolerable economic circumstances created by the invaders, and the Wehrmacht's policy of local reprisals for gun attacks. As Mazower points out, the German forces had no experience of fighting an invisible enemy: frustration, as much as anything else, led them into a massacre of the innocents.

As I say, this is an objective study. Not all Greeks or British are heroes, and not every Nazi acts dishonourably. But German behaviour in Greece 50 years ago has living witnesses. You might expect their accounts to be exaggerated. The documentation assembled in this book, however, suggests that they are right. It was a genuinely atrocious occupation.

Nigel Spivey

Everyone's existence in Lamainang was enlivened by a clear mountain river squeezing through this small town which drew a happy attendance of people... a thin old man, trouers rolled up, dabbed in a pool with a net; a woman brought her duck, carried under her arm, for its daily excursion on the river."

The high point of the book is a journey into the Irian Jaya highlands, into the almost-Stone-Age realm of the Dani people. No one can use wryness as effectively as Lewis. Here he is at a church service of tribespeople, some wearing necklaces of graded boar's teeth, in a mission hall in Endoman, an experience, says Lewis, that calls for extreme theological simplification:

"What possible contacts could the minds of these villagers have with the intellectual subtleties evolved in 4th-century Byzantium shortly after the conversion to the new faith? How could the preacher Engen, peering out through the shutters of the Stone Age, explain to them the mystery of the Holy Trinity, Redemption, and the union of divine and human natures in the Hypostasis of Christ?... It was a case of the blind leading the blind."

In addition to a magic carpet, Lewis possessed the beatific yet kindest of magic eyes.

Michael Thompson-Noel

# The great traveller

**AN EMPIRE OF THE EAST: TRAVELS IN INDONESIA**  
by Norman Lewis  
Jonathan Cape £16.95, 237 pages

he visits Well Beach Number Three, as it is called in Indonesian, on the weirdly beautiful island of Web, off the northern tip of Sumatra.

He is greatly taken by the sub-aquatic pleasures of Well Beach Number Three, where he sees more fish, and a greater variety of them, than he had seen anywhere on the planet - "even in such remote Pacific Islands as Raitaa."

He is excellent on big issues like transmigration: the shipping of millions of people from one part of Indonesia to another to relieve population pressure.

"Painstakingly," he says, "all Brazil's errors in the movement of populations from rural wastelands and city slums into the Amazon were copied in Indonesia, although on a much larger scale."

If the primary aim of transmigration was to relieve Java and Bali of excess population, the secondary aim was to guarantee national unity by the spread of Javanese culture through the islands.

"This so far has not happened," he maintains. "In fact the resentment provoked by what are generally viewed as government-sponsored Java-

# The meteor's tragic arc

THE TRAJECTORY of literary fame in 20th century America often seems as fixed as a meteor's. A sudden burst of talent and light from an unexpected region is quickly followed by a long, spectacularly visible fall. Hemingway, Fitzgerald, Faulkner, Capote - the American pantheon is full of writers who suffered the dubious distinction of being celebrities long after their talents had flared out.

Perhaps the most pathetic

and poignant of these big league burn-outs is Tennessee Williams. Born the second child of a seedy middle class Southern family in 1911, by the age of 36 Thomas Lanier Williams had changed both his name and his future, becoming the most famous playwright of his age with the classic dramas *The Glass Menagerie* and *A Streetcar Named Desire*.

Nothing, it would seem, could stop him. But by the time of his death in 1983, the great dramatist had become a

**TENNESSEE WILLIAMS: EVERYONE ELSE IS AN AUDIENCE**  
by Ronald Hayman  
Yale University Press, 268 pages £19.95

stumbling, lisping, doped-up parody of himself, raging and remonstrating like some country in exile, working feverishly in an amphetamine trance yet unable to come up with anything worth staging.

Ronald Hayman's short, sharp biography provides a telling portrait of how this disintegration occurred. Unlike Hemingway and Fitzgerald, who simply drank too damned much, Williams' self-destructiveness was tied up with his art from the very beginning.

After all, how many 13-year-olds complain of writer's block? Young Tom's family proved an incubator for both his homosexuality and artistic drive. The Williams' were dysfunctional long before the phrase became popular, with a distant and drunken father who worried about his 'sissy' son, an overbearing mother, and a sister whose brittle sensitivity was to lead to institutionalisation and a lobotomy.

Williams's response to this stifling environment was to

write and travel obsessively. By his 30th birthday he had consigned an awesome number of words to the page, rivaled only by the miles he had racked up in the wanderlust that was to grip him until his death. But if wealth and fame allowed him to escape from his family, his imagination was tied to it for the remainder of his life. His domineering mother, a preacher's daughter who had married "beneath herself", was to appear in various guises throughout William's oeuvre, most notably as Amanda Wingfield, the mother in *Menagerie* who claims to have once received 17 gentleman callers in a single day.

After critics and audiences shunned his work, Williams sought refuge in chemicals and pointless travel. His final years are as boringly melodramatic as his later work, a countless succession of male companions, tempests of hypochondria, and brief residences in posh hotels. With the cruel irony America likes to reserve for its ruined artists, William's last years were his most famous, allowing him to play the grandmaster of the stage at countless revivals and lifetime achievement ceremonies even as he was coming creatively in his great plays.

While Hayman's book is skilled in showing the tragic arc of William's career, it is perhaps too perfunctory to satisfy readers wanting to get the full picture of this sad life. While I am no fan of door-stop biographies, 240 pages of amply illustrated text does seem a bit meagre. That said, this remains a useful guide to the workings of William's troubled imagination, as well as a sad testament to the way a literary career can go so terribly wrong.

Williams's sister, Rose, also informed his art. He was away when it was decided to give her a lobotomy, and he felt guilty for the rest of his life that he had not been present to prevent an operation which turned out badly. The model for the crippled Laura in *Menagerie*, her condition undoubtedly contributed to the morbidity and images of multi-

The winners in life are the ones who take

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# Words, words, words

**WHAT DO we think we know about the author of Hamlet - assuming it was Shakespeare who wrote the plays?**

The answer is: a great deal, but some of it is wrong.

The main facts of his life are well authenticated. Born in Stratford-on-Avon shortly before April 26 1564, he married, had several children, and moved to London. He wrote poems, was an actor, and a playwright. From money made from investing in the theatre, he bought land at Stratford and died there in 1616. A few years later two of his colleagues published an edition of his collected plays.

All this can be discovered from official records of baptisms, marriages, burials, and from property documents, wills, books and manuscripts. Samuel Schoenbaum, an American scholar, reprinted most of them in 1976.

But the facts have not been enough.

From the beginning of the Shakespeare

**SHAKESPEARE: THE EVIDENCE, UNLOCKING THE MYSTERIES OF THE MAN AND HIS WORK**  
by Ian Wilson

*Headline Press, 498 pages, £19.99*

Tourist sites are still encrusted with a layer of nonsense, perpetuated by misleading disclaimers. Gaps in the chronological record have been elevated into "lost years" with the implication that something sinister must have been going on.

Over the centuries Shakespeare has attracted dozens of pseudo-scholars and cranks, sure that they have uncovered a deep secret. Those who believe that he did not write the plays and try to give the credit to Bacon, Oxford, Marlowe, or others, have no more evidence than their own discomfort that a mere provincial could have known so much, but they continue to claim attention.

Ian Wilson's *Shakespeare, The Evidence, Unlocking the Mysteries of the Man and his Work*, like his earlier study of the Turin shroud, is intended for a popular reader.

ship and assumes little prior knowledge. The book contains helpful summaries, a family tree, transcriptions of key documents, and is excellently illustrated. But is our excitement at the sleuthing increased by the knowledge that Stratford parish register measures 17½in by 7½in and consists of 33 pages with the Shakespeare entry towards the bottom of page five? Is *Hamlet*, above all, one of the most cracking ghost stories of all time?

Wilson's book is better than his misleading title implies. He rightly resists the common temptation to reconstruct Shakespeare's personality from the speeches of his characters in the plays. He sometimes tells us more than we need about the earls and lords and other better-documented contemporaries, and he piles "arguably" upon "arguably". But, for the most part, he is sure-footed in picking his way and judicious in his judgments. His book is a reliable guide to what is true, what is guesswork, and what is false in Shakespeare's biography.

William St Clair

Stephen Amidon

## ARTS

## All hail the high prince of horror

Nigel Andrews pays tribute to the actor Vincent Price, who died last week aged 82

**T**HE Tingler, *The Pit And The Pendulum*, *The Raven*, *Theatre Of Blood*... Vincent Price, prince of darkness, is dead. Who can resist the ritualistic mourning incantation? "Horror cinema will never be the same without him."

But of course horror cinema was never the same with him. Never the same from movie to movie - when would this gaunt actor-chameleon put on his sepulchral serious colours and when his self-spoofing motley? And never the same, seen historically, in the post-war Price heyday as it was in the earlier era of Lon Chaney or Boris Karloff.

Almost single-handedly Vincent Price created a new realm of Gothic cinema: one where stamping monsters gave way to sullen aristocrats, monochrome (and often monotonous) mayhem to a richly-coloured Romanticism sometimes curdling into camp.

His best movies were the series of Poe-based films made with director Roger Corman. Here the damask snarl of a voice - Missouri-southern mixed with stage-trained Shakespearean elocution - gave us the heat of Poe's taunting, haunting prose. And the patrician-blood-bound face summoned up all those Poe aristos, marooned in their mansions as troublesome guests dropped by. "That noise, sir? Just my sister trying to emerge from her resting place. That scream, sir...?"

The only time I ever met Price, it was in his pink-washed villa halfway up the Hollywood Hills. He already looked frail from long illness. But he talked for an hour, showed me round his art collection (he has written books on painting and was once reported to be the highest-paid art lecturer in America); and rolled out his career his-



tory for me like a red carpet.

He was a living half-century chronicle of Hollywood. After early stage experience with, among others, Orson Welles's Mercury Theatre, he came to screen fame in the late 1930s as Sir Walter Raleigh to Bette Davis's Queen Elizabeth I. Then he spent the next two decades working for a commissaire series of Mad Directors, including Otto Preminger (*Laurel*, 1943) and Cecil B. DeMille (*The Ten Commandments*, 1956). DeMille was his favourite: probably because, like a good horror director, G.B. expected other

people's imagination to work along with his own.

"He never had a script," says Price. "He'd have a Bible on his desk and that was the script." The film's visuals were not always quick-off-the-drawing-board either. "In *The Ten Commandments* I had a line to Sir Cedric Hardwicke, who was playing the Pharaoh and I said, 'Yonder lies the city of Seti's glory!' And behind us there was this great blank cyclorama which they'd superimpose the photograph on later. And DeMille pulled me over and said, 'Vincent, you don't read

that line with much conviction.' And I said, 'Mr DeMille, I don't know what I'm talking about! I look out there and all I see is a great blue screen.'

"He said, 'You're right, come with me to the studio.' And he showed me what was going to be superimposed - temples, giant tombs and 13,000 slaves walking up the Valley of the Kings pulling an obelisk! It was the most extraordinary thing you ever saw in your life. I went back and read the line a little more convincingly."

But not - see the film today - all

that's convincing. Price never seemed wholly comfortable in either ancient or modern clothes. He was to find his identity in between; in these *fin de siècle*, quasi-Victorian villas that came his way after DeMille, multiplying like a benevolent plague in the 60s and 70s.

"You've really made it in Hollywood when you're typecast," he says. "You haven't made it until they say 'Oh he's the actor to play that kind of part, let's hire him.' So they hired Price. Again and again. His novelty value was that he was

the surest, most cultured "heavy" in the history of screen Gothic.

"I think Aristotle's theory of the villain is correct. He said that villain should be a high-born, highly educated, very amiable man. Because if he has to pay for his sins, we hold him under the understanding that we must pay for ours. I've always tried to give my characters that kind of elegance."

Different directors, though, had different uses for the Price characters. For years he was pulled two ways by two contrasting auteurs: William Castle, of *The Tingler* and

*House On Haunted Hill*, and Roger Corman.

"Bill Castle was a showman. He'd strew his movies, and his theatres, with these outsize gimmicks. For *The Tingler*, he wired up the seats with little buzzers so audiences would get shocked at key moments. And he sent the actual tinger, which was like a kind of lobster, on a string round the auditorium!"

Corman was ascetic by comparison. He steered Price through the incomparable Poe films, poised between refined camp and psycho-analytic fable. "Roger's a very erudite man. He used to give Karloff and Peter Lorre and me directions on how Jung would have approached this or Freud that, and he'd quote from a book by Kraft-Ebing, and we'd say 'Yes, Roger, but how do we do the scene?'"

The Corman movies gave us the Price we know, and the Price we know gave us hours of enjoyment screaming away in the darkened stalls. Did he think it is innocent enjoyment?

"I've been asked a lot about this. You know, 'Is it harmful to our children?' Well, it's not as harmful as the things that are harmful, which we can see on every street corner. Horror is a kind of escape. It happens when you're very young. Your favourite stories are *Bluebeard* and *Rumpelstiltskin*, which are *terrifying* stories. We start early loving to be frightened. 'Boo!' probably the first word children react to, and they do all their life."

"I've had people come up to me, people my age in their eighties, and say 'I remember being frightened to death and holding hands with my boyfriend or girlfriend.' And it's true: there's a kind of intimacy that's brought about by adventure, and by adventures in evil."

Opera/Alastair Macaulay

## Wits at a wedding



Margaret Marshall in Figaro's Wedding

**E**VERYTHING about English National Opera's 1991 staging of *Figaro's Wedding* is shaped by Jeremy Sams's lucid,assy translation. The first two acts strike me as among his very finest work. His wit often complements that of da Ponte's Italian libretto - a barbed, knowing wit that connects to the spirit of Mozart's opera and the original Beaumarchais play. I love Susanna's little post-Rousseau feminist remark to the Countess in the Act Two finale "We think we are free, but we are always in chains." Yet, very free, and marvellously refreshing.

But Sams's tone is unfailingly witty. When his characters have no humour, their parlance grows less original and closer to operatic cliché ("And my joy has turned to woe"). It is also during the opera's latter acts that Sams draws attention to his own skill as a rhymer (army, army, nice to have seen you!). With such strokes he reveals his distance from the tenderness at this opera's core.

Stan Edwards conducts. Pacino is good, orchestral timbre attractive, words generally clear. But pathos is missing, and the larger ensembles lack sparkle. None of the singing

has great musical distinction, but Cathryn Pope's Susanna carries the opera along with a charming mixture of delicacy, robustness, directness and humour. Arwel Huw Morgan is a worthy, communicative Figaro, though small this cast he looks too old. Curiously, his finest moment occurs simply in listening to Susanna's aria - motionless in pain, only inches away from her in the dark.

And the rest of the cast, only Donald Adams as Doctor Bartolo is outstanding - a self-important old buffo who suddenly melts into paternal warmth. Margaret Marshall's elegant Countess gives a very strained account of both arias. Edgy, pushy singing and lively, intelligent acting from Peter Sidiour's Count, Ethna Rohan's Cherubino, and Anne Mason's Marcellina. If embellishments are to be added, they should be more precise; but several appoggiature were missed.

Graham Vick's production has been revived by Bill Banks-Jones. The story becomes vivid - how well the eye is repeatedly drawn to Cherubino's commission - and has many revealing touches of manners, such as the way Figaro and Susanna stand to attention in the Countess's

bedroom. Indeed, every iota of Susanna's comportment is fresh and convincing. But not everything else rings true.

Though I was impressed by the violence with which the Count treated the Countess in private, it seemed false to their previous behaviour.

The stand-and-deliver method used in several big arias often detracts from the drama. When Barbering sings her "I have lost it" solo, you want to cry "Then keep on looking!" Richard Hudson's sets are gaudy. One bright colour per surface sheer green versus sheer mauve, and so on. Why seven doorways in the garden wall? This isn't *Bluebeard's Castle*. And the doorways are so narrow the Countess has to enter sideways.

Lord Goodman, a former chairman of English National Opera's board, was 80 this year. His birthday, and his presence on opening night, were marked by the company's new general director, Dennis Marks, whose curtain speech of congratulations contained the World's Longest Sentence.

ENO, London Coliseum. Performances until December 14. Original production sponsored by the Woolwich Building Society.

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## From 'good morning' to 'hello matey'

Clement Crisp finds the new chit-chat approach of Radio 3 a real turn-off

**I**HAVE a very low resistance to chitter-chatter in the morning. An exquisite lyric about breakfast-time sums it all up: "Good morning, George. Good morning, Percy. Good morning, Colonel Christ, have mercy!"

I suppose that, like many another, I get up to the sound of music on the radio as I embark on the *six dolours* of ablutions and breakfast. Decent music helps, which has

meant Radio 3 since it began. Brief news bulletins (albeit no help to the day's travails), discreet voices, minimal words, and music.

There are moments when lunacy strikes, and a voice promises a concerto for Jew's Harp by Albrechitsberger (the world's dullest composer).

Then you about "Oh no you don't" and switch off. But all in all, until a couple of years ago, the music, plus agreeable

and cultivated voices (Donald Macleod and Tony Scotland as ideals). And ah, Patricia Hughes, of blessed memory, were part of the process of greasing the day with something less than a *spar*.

Then came Classic FM and change. I do not think there is any conceivable rivalry between the two music stations, despite foolish efforts to detect some battle for audience figures. Classic FM is

unashamedly populist, unabashedly commercial, and tremendously well-intentioned. There is no snobism about it, no pretensions. Radio 3 remains essentially what it always has been: our most influential advocate of serious music, of encouragement for new work, of devotion in promoting an art.

The idea that it is an enclave of intellectual dyspepsia and arcane performance can only be held by those who do not listen to it, or consider its schedules and responsibilities.

(And, be it said, there are listeners whose musical tastes are for highest art, and who

mark their share of air-time).

Yet Classic FM's cheery manner has apparently made BBC policy-makers anxious. How else to account for Radio 3's bargee of chit-chat aimed at us in the early morning, and in that late-afternoon slot which was once a helpful way of easing oneself into the matter of the evening - be it travel, dinner, travelling home, or getting ready to go out.

Adieu the brief announcements and the unemphatic voices. Babbles it all. There is a too-bright young man in the morning who cannot stop telling us his name: it is like having an uneasy guest at the breakfast-table. (He also cannot pronounce "one", prefer-

ring "wan"). There are interviews, oh so matey and first-namey, with assorted worthies. (One female announcer, her voice pitched to tones of direct communism, promoted a detestable American choreographer during the Edinburgh Festival. If the BBC is prepared to do such commercial sponsorship, then there are many better candidates for puffery).

Classic FM is frank in its willingness to let people know about music on the most undemanding terms. Standards are variable: a Beethoven concerto once consisted only of the opening orchestral *soft*, and the *Yellow River Concerto*, a piece of Maoist committee work, is even remotely music, is open to question. But it plays a wide range of good music, and we accept the nonsense of the commercial breaks (though I swear I will never buy one of those *solos* for the sake of the station and its aims. It knows exactly what it is, and why it is doing it).

So, I trust, does BBC Radio 3. Yet if it cannot be true to its own past integrity, to its uncompromised standards, even in slight a thing as morning and afternoon broadcasts, then trouble looms. The path down-market is slippery. Cut the cackle, and get back to the musical *oases*.

"Banks, brothels and a high body count... it's all there!"

MARK BATEMAN, FINANCIAL TIMES

## KEN FOLLETT

The master storyteller  
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## A DANGEROUS FORTUNE

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KATE SAUNDERS, THE SUNDAY TIMES

Confirmed Ken Follett fans like me really need only one question answered in a book review:

As this new one as exciting as his best?

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MICHAEL COLFERIDGE, DAILY MAIL



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# Why we should privatise the RSC

THE Royal Shakespeare Company has had a good year. As it unveiled its 1992/93 accounts in Stratford this week, it revealed an operating surplus of £128,906, a return of 0.48 per cent on total costs of just over £26.5m. Many of its productions in both Stratford and London have been playing at more than 80 per cent of capacity audiences - a fine record by any standards, especially during recession.

The results of the Royal National Theatre, the nearest analogue to the RSC, are less satisfactory. It reported an operating loss of £885,000, or 2 per cent of turnover. But there is no point in making invidious comparisons. Theatre has its ups and downs. In 1990/91 the RNT had an operating surplus of £310,000.

Yet even if the RSC and the RNT had made profits of £1m apiece, there would still be bleak about what is to come. Just as there were at the RSC's annual meeting of its Court of Governors on Wednesday, Sir Geoffrey Cass, chairman of the council, warned of difficult decisions ahead in the light of possible government cuts in the arts budget.

Prince Charles, who as patron of the RSC chaired the meeting, went along with him in general terms. He could not understand, he said, why Britain is so bad at appreciating what it is really good at.

The problem is the subsidy. At the RSC it is down to 33.79 per cent of costs, against 42.12 per cent in 1991/92. Just over £8m of it comes from the Arts Council and another £1.4m from the Corporation of London. Those are substantial amounts. The RNT is subsidised even more: in 1991/92, 44.1 per cent of its income came from grant in aid. The fear is that if the subsidies decline, even at best stand still, the quality and variety of the two big subsidised theatres will go down with them. That is the conventional wisdom.

Yet the more one hears the arguments and looks at the figures, the more one wonders if the conventional wisdom can

be right. For a start, we have been here before. Laments about a financial crisis in the arts are part of the landscape. Even if the government bows to the lobbies and allows a little more money for the arts than it otherwise might, there is no reason to believe that we shall not be here again within a year or two.

Is it not time for at least the two big theatre companies to break away from the system? It cannot be done overnight. The subsidies are so fundamental they would have to continue for a while. But there are possibilities for the longer term.

Remember that the government will shortly have extra money available for the arts from the national lottery. It could allocate part of that to pay off the accumulated deficits of the RSC and the RNT once and for all, then set a deadline for when the subsidies would stop, after tapering off on the way.

It would be a great help if the theatres could have some ideas of their own. For example, I can see no insurmountable reason why the RSC and the RNT should not be privatised. This is not a hostile capitalist device and indeed is not much different from becoming a co-operative. Many people might want to buy shares: actors, theatre-goers, impresarios, even the public. You could revert to the old BP solution where the state held just over half the shares and the rest were privately owned, or the other way round. There are masses of variants, including a management buy-out.

Yet for anything like that to happen, there will have to be one radical and early change. This is in the attitude to seat-pricing. The idea is around that going to the theatre is expensive. In its annual report, the RSC notes that the highest priced seat for the Royal Shakespeare Theatre in Stratford is £30, the lowest £4.50. At the Barbican the range is from £22 down to £4.50. Overall, the subsidy per paid admission is 22.5%.

Somehow it has become

fixed in the collective mind that those top prices are extravagant. That is nonsense which must be challenged. The basic question is how much it costs to put on a good show plus some profit, just as it is for the production of any other consumer good.

If you believe that £30 is excessive to watch a delightfully professional RSC performance of *Love's Labour's Lost*, such as opened in Stratford this week, think of the trivialities on which you might otherwise be spending your money: £20 for a second rate dinner in London, £30 for a haircut and another £30 for a book of unread political memoirs. Something has gone badly wrong between cost and price.

Of course, cheaper prices would remain for students, pensioners and the unemployed. But the idea that prices in general should be kept artificially low by subsidy is already damaging and will become even more so as the subsidies fall to increase. It is a bit like British Rail, where nobody seems to know any more how the pricing system works and any attempt at a rise is resisted.

This is the real downward spiral. Unlike BP, the theatre is still efficient enough to begin to reform itself. It will not do so by bleeding.

Malcolm Rutherford



A presence sensed: self-portrait by Francis Bacon

## Off The Wall/ Antony Thorne

# The future of Britain's art treasures? It's a lottery

FOR ANYONE interested in Britain's heritage this was the week of the bad news and the good news. The bad news came first. On Tuesday the annual report of the Reviewing Committee of the Export of Works of Art bewailed yet again the important national treasures sold abroad during the past year.

The next day came the good news, with the National Heritage Memorial Fund reporting how it spent its money saving for the nation everything from Old Masters to rare tracts of countryside.

But, as the Reviewing Committee points out, "it is an ill wind that blows nobody some good". The collapse in the art market over the last three years has reduced the flow of masterpieces seeking export licences, and only 20 objects were important enough to attract the attention of the Committee in 1992-93 as against 47 in the previous year.

Of course British museums and art galleries are still unable to raise the cash to keep important works in the UK, and of the 15 objects that the Committee temporarily barred from leaving the country eight eventually left.

Inevitably they were the most valuable, and included grand Old Master paintings by Guido Reni, Ribera and Bellotto. There was absolutely no chance that a British institution could find the £1m needed to match the Getty Museum's offer for Turner's



This bronze lion, made in Spain around 1100, sold for £2.4m at Christie's in London, a high for an Islamic artifact

vibrant seascape "Von Tromp going about to please his masters". The Committee would have been prepared to let it go without a struggle but for the fact that it was being sold by Royal Holloway College. Its export was delayed for six months to show how much the committee disapproved of the college selling works bequeathed to it in perpetuity by its founder.

Not that Royal Holloway showed any signs of repentance. This week it did

towards restoring country houses, cathedrals, museums, etc. Lord Rothchild, chairman of the Fund, made it clear that the money can also be used to keep important works of art in the UK.

There is an obvious danger that crafty owners might try and arrange sales overseas at outrageous prices in the expectation that the Fund will step in with matching sums. The Fund is aware of the danger. It is already concerned at what it considers excessive valuations put on some of the archives of historical manuscripts which have come on to the market in recent years. It has made its disapproval known.

In theory, with new EC regulations shortly to come into force to allow the return of smuggled works of art, the Reviewing Committee in place to delay the export of treasures, and the Heritage Fund at last better able to help museums anxious to acquire artworks in danger, the UK's sorry record in squandering its cultural history should end. It sounds too good to be true.

The Heritage Fund, the Government financed safety net to shore up the nation's heritage - artistic, natural, and industrial - also had a quiet year. Its main achievement was securing Joseph Wright of Derby's "An Iron Forge" for the Tate with a £300,000 grant. As ever the 47 successful applications for its aid, out of a reduced total of 163 requests, included curiosities: a remnant of wildwood in Huntington; the turn-of-the-century wagon of a travelling showman; and 270 films showing the London Fire Brigade in action during the second world war.

The Fund needs a quiet time. It is frantically preparing for 1995 when it takes over the distribution of the heritage pot of Lottery money. It has a staff of seven and in 1994 its annual grant is a reduced pittance of £7.5m. A year later it will have at least an additional £75m to distribute.

Although the Lottery is aimed at capital projects, and much of the money will go

again, and is £3.5m richer after dispensing with a Gainsborough landscape. The mysterious new owner said he was willing to loan the picture back occasionally to the College which suggests that it was bought by Sir Andrew Lloyd Webber, who lives nearby and is the only person in the world currently paying this sort of price for a British picture.

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back occasionally to the Colle

ge which suggests that it was

bought by Sir Andrew Lloyd

Webber, who lives nearby and

is the only person in the world

currently paying this sort of

price for a British picture.

The Heritage Fund, the Government financed safety net to

shore up the nation's heritage -

artistic, natural, and industrial -

also had a quiet year. Its main

achievement was securing

Joseph Wright of Derby's

"An Iron Forge" for the Tate

with a £300,000 grant. As ever

the 47 successful applica

tions for its aid, out of a re

duced total of 163 requests,

included curiosities: a reman

ent of wildwood in Huntington;

the turn-of-the-century wagon

of a travelling showman; and

270 films showing the London

Fire Brigade in action during

the second world war.

The Fund needs a quiet time.

It is frantically preparing for

1995 when it takes over the

distribution of the heritage pot

of Lottery money. It has a staff of

seven and in 1994 its annual

grant is a reduced pittance of

£7.5m. A year later it will have

at least an additional £75m to

distribute.

Although the Lottery is</

## TELEVISION

## BBC1

7.00 *Lassie*. 7.25 *News, Weather, 7.30 Working Together*. 7.40 *Fox the Cat*. 7.55 *Peter Pan and the Princess*. 8.15 *Marlene Dietrich Investigates*. 8.30 *Tom and Jerry's Greatest Hits*. 9.00 *Live and Kickin'*.

12.12 *Weather*.

12.15 *Grandstand*, introduced by Douglas Donnelly. 12.20 *Football Focus*: Update on play in the FA Premiership. 1.00 *News*. 1.05 *Motor Sport*: Nigel Mansell takes to the streets. 1.15 *Motor Sport*: about his IndyCar Championship win. 1.15 *Snooker*: The Grand Prix. Semi-final action from The Hexagon, Reading. 1.25 *Racing from Ascot*: The Hurdle Race. 1.40 *Snooker*. 2.00 *Racing*: The 2.05 Steel Plate and Shows Young Chears Qualifier. 2.15 *Steel Plate*. 2.25 *Racing*: The 2.35 United House Construction Simple Chase (H-cap). 2.45 *Snooker*. 2.55 *Rugby League*: Great Britain v New Zealand at Central Park, Wigan. 3.45 *Football*: Half-Times. 5.55 *Rugby League*: 4.35 Final Scores. Times may vary.

5.15 *News*.

## Regional News and Sport.

5.30 *Happy Families*.

5.45 *Wartime Army*: The people of Walsingham-on-Sea become complicit about the threat of invasion as the platoon masquerade as German troops to reinforce local vigilance.

6.45 *Nose's House Party*. 7.40 *Big Break*: Snooker professionals: Dennis Taylor, Paul Davies and Dave Roe help contestants compete for the mystery star prize.

8.10 *Casually*: A man's desperate bid to boost his self-esteem by making a paragliding jump ends in disaster, and a male stripper gets a warmer reception than expected.

9.00 *Harry*: The wily reporter on the trail of an ex-man, and Joeman looks into the novel way some students supplement their grants.

9.30 *News and Sport*.

10.10 *Match of the Day*: Highlights from both FA Premiership matches, and goals from the rest of the afternoon's fixtures.

11.15 *Daany Baker*: After All, *Candid Chat Show*, hosted by Danny Baker.

12.05 *Film*: *Ziggy Stardust and the Spiders from Mars*. David Bowie's legend of 1973 concert when, in his announced his retirement from the stage (1982).

1.25 *Weather*.1.40 *Closes*.

## BBC2

8.15 *Open University*, 8.25 *Macneige's Scotland*. 8.30 *Short Stories* (English subtitled). 9.15 *News*. 10.35 *Children's Grand National*.

12.15 *Film*: *Macbeth*. Shakespeare's play about a nobleman's thirst for power which leads to murder and decapitation. Adapted by Orson Welles (1948).

2.00 *Michael Barry's Choice*. 2.10 *Civilisation*, Sir Kenneth Clark visits the Florentine palaces of Urbino and Mantua, centres of the Renaissance.

3.00 *Film*: *The Magnificent Ambersons*. Orson Welles' period drama about the trials and tribulations of a proud family adjusting to the Industrial age. With Joseph Cotten (1942).

4.25 *Snooker*: The Grand Prix. The shooting frames of the first semi-final from The Hexagon in Reading.

5.30 *Later Again*: Highlights of the week's Late Show programmes.

6.15 *Scrutiny*, Anna Pardalis investigates parliamentary committees.

6.45 *News and Sport*; *Weather*.

7.00 *Snooker*: The Grand Prix. Further coverage of today's semi-final from The Hexagon in Reading.

8.30 *I've Got News for You*: The satirical news quiz returns with a special edition dedicated to Margaret Thatcher's premiership.

9.00 *Bill and Hillary's Excellent Adventure*: The White Room. First of three programmes to mark the first anniversary of the election of President Bill Clinton, the first Democrat in the White House for more than a decade. The *War Room* details the chance and drama behind the scenes of the Clinton election campaign, focusing on the contributions made by chief political strategist James Carville and communications director George Stephanopoulos.

10.30 *Presenting the President*. Coronation Mo Gaffney profiles Bill and Hillary Clinton, showing how their lives have been affected by their status as America's number one couple.

11.20 *Clinton Country*: Politicians, writers and commentators join journalist Michael Kinsley to review president Clinton's leadership so far and his prospects for the future.

12.05 *Snooker*: The Grand Prix. David Hines introduces the second semi-final.

1.45 *Closes*.

## SATURDAY

## LWT

8.00 *GMT*. 9.25 *What's Up Doc?* 11.30 *The TV Chat Show*. 12.30 *pm Speakeasy*.

1.00 *ITV News*; *Weather*.

1.05 *London Today*; *Weather*.

1.10 *Movies, Games and Videos*: A review of *Hocus Pocus*, a witch story starring Bette Midler.

1.40 *Wanted*: *Dead or Alive*. John has a disagreement with two unscrupulous bounty hunters.

2.10 *International Rugby Union*. France v Australia in the first of two tests from Bordeaux. Alastair Hignell presents live coverage, with commentary by John Taylor.

4.10 *WOW! Worldwide Wrestling*. Action with the American giants.

4.40 *ITV News and Results*; *Weather*.

4.45 *London Tonight* and *Sport*; *Weather*.

5.10 *Catchphrase*.

5.40 *Gladiators*, Contenders from Swanton Moreton, Thompsons and Kent take on the might of the medieval swordsmen in Birmingham's National Indoor Arena.

6.40 *Blind Date*. Cilla Black plays matchmaker to another handful of romantics.

7.40 *The Bill*. Sgt Coyer and DCI Meadow join forces to arrest the burglar responsible for a warehouse break-in.

8.10 *Michael Winner's True Crimes*. New series: Real-life crime strand, reconstructing the work involved in bringing criminals to justice. The first of eight programmes looks at how the police caught the man responsible for bombing the Grand Hotel in Brighton during the Conservative Party Conference of 1984.

8.40 *ITV News*; *Weather*.

8.55 *London Weather*.

9.00 *Film*: *Taraghi Sozles*. Former drug dealer Mel Gibson and dedicated cop Kurt Russell are old high school friends on opposite sides of the legal fence who come into conflict when they both fall for the same girl (Michelle Pfeiffer). With Raul Julia, 31 Years and Aydin (Ned).

11.00 *Film*: *Aladdin*. A middle-aged magician on a magical night determined to win a princess. Similar to *The Last Picture Show*. With Jeff Bridges and Cyd Charisse (1990).

1.30 *The Big E*.

2.30 *New Music*: *ITV News Headlines*.

3.20 *European Nine-Ball Pool Masters*.

4.20 *Get Stuffed*.

4.25 *EPNL*.

## CHANNEL 4

8.00 *Early Morning*. 8.45 *The American Football Big Match*. 9.00 *Gazzetta Sport*. 12.00 *Sign On*. 12.30 *pm Lee, In Her Own Voice*.

1.00 *Mr Magoo*, *Cartoon Chaos*.

1.10 *Racing from Newmarket and Wetherby*. From Newmarket and Wetherby.

2.10 *Sport* (Life Zealand Stakes, 2.10 Ben Marshall Stakes (H-cap), 2.45 Royston Stakes, and the 3.15 Ladbrokes Autumn Handicap). From Wetherby.

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3.20 *European Nine-Ball Pool Masters*.

4.20 *Get Stuffed*.

4.25 *EPNL*.

## REGIONS

ITV REGIONS AS LONDON EXCEPT AT THE FOLLOWING TIMES

CHANNEL 4

12.00 *Movies, Games and Videos*, 1.05 *Anglia News*, 1.10 *The Ulster Hotel*, 1.45 *COPs*, 2.10 *Bigbox*, 2.45 *Anglia News and Sport*, 3.05 *Anglia Weather*, 11.05 *Hallowe'en*. (1978)

12.30 *Movies, Games and Videos*, 1.05 *Borders*, 1.10 *Central News*, 1.45 *Central News*, 2.10 *Central News*, 2.45 *Central News*, 3.05 *Central News*, 3.45 *Central News*, 4.05 *Central News*, 4.45 *Central News*, 5.05 *Central News*, 5.45 *Central News*, 6.05 *Central News*, 6.45 *Central News*, 7.05 *Central News*, 7.45 *Central News*, 8.05 *Central News*, 8.45 *Central News*, 9.05 *Central News*, 9.45 *Central News*, 10.05 *Central News*, 10.45 *Central News*, 11.05 *Central News*, 11.45 *Central News*, 12.05 *Central News*, 12.45 *Central News*, 13.05 *Central News*, 13.45 *Central News*, 14.05 *Central News*, 14.45 *Central News*, 15.05 *Central News*, 15.45 *Central News*, 16.05 *Central News*, 16.45 *Central News*, 17.05 *Central News*, 17.45 *Central News*, 18.05 *Central News*, 18.45 *Central News*, 19.05 *Central News*, 19.45 *Central News*, 20.05 *Central News*, 20.45 *Central News*, 21.05 *Central News*, 21.45 *Central News*, 22.05 *Central News*, 22.45 *Central News*, 23.05 *Central News*, 23.45 *Central News*, 24.05 *Central News*, 24.45 *Central News*, 25.05 *Central News*, 25.45 *Central News*, 26.05 *Central News*, 26.45 *Central News*, 27.05 *Central News*, 27.45 *Central News*, 28.05 *Central News*, 28.45 *Central News*, 29.05 *Central News*, 29.45 *Central News*, 30.05 *Central News*, 30.45 *Central News*, 31.05 *Central News*, 31.45 *Central News*, 32.05 *Central News*, 32.45 *Central News*, 33.05 *Central News*, 33.45 *Central News*, 34.05 *Central News*, 34.45 *Central News*, 35.05 *Central News*, 35.45 *Central News*, 36.05 *Central News*, 36.45 *Central News*, 37.05 *Central News*, 37.45 *Central News*, 38.05 *Central News*, 38.45 *Central News*, 39.05 *Central News*, 39.45 *Central News*, 40.05 *Central News*, 40.45 *Central News*, 41.05 *Central News*, 41.45 *Central News*, 42.05 *Central News*, 42.45 *Central News*, 43.05 *Central News*, 43.45 *Central News*, 44.05 *Central News*, 44.45 *Central News*, 45.05 *Central News*, 45.45 *Central News*, 46.05 *Central News*, 46.45 *Central News*, 47.05 *Central News*, 47.45 *Central News*, 48.05 *Central News*, 48.45 *Central News*, 49.05 *Central News*, 49.45 *Central News*, 50.05 *Central News*, 50.45 *Central News*, 51.05 *Central News*, 51.45 *Central News*, 52.05 *Central News*, 52.45 *Central News*, 53.05 *Central News*, 53.45 *Central News*, 54.05 *Central News*, 54.45 *Central News*, 55.05 *Central News*, 55.45 *Central News*, 56.05 *Central News*, 56.45 *Central News*, 57.05 *Central News*, 57.45 *Central News*, 58.05 *Central News*, 58.45 *Central News*, 59.05 *Central News*, 59.45 *Central News*, 60.05 *Central News*, 60.45 *Central News*, 61.05 *Central News*, 61.45 *Central News*, 62.05 *Central News*, 62.45 *Central News*, 63.05 *Central News*, 63.45 *Central News*, 64.05 *Central News*, 64.45 *Central News*, 65.05 *Central News*, 65.45 *Central News*, 66.05 *Central News*, 66.45 *Central News*, 67.05 *Central News*, 67.45 *Central News*, 68.05 *Central News*, 68.45 *Central News*, 69.05 *Central News*, 69.45 <i

Private View/Christian Tyler

# The savage in the three-piece suit

**A**GENTLEMAN nomad, a tribesman in a three-piece suit: Wilfred Thesiger is oxymoron personified. In London he carries a furled umbrella, at home in Africa a spear.

This ascetic, upper-class Englishman is one of the last explorers to have filled in the globe's blank spaces: you can see the desert etched into his face. Though 83, he is as tall, lean and straight-backed as the Samburu warriors of northern Kenya among whom he lives.

Wilfred Thesiger is a glorious anachronism. Where others only uttered their hatred of the modern age, Thesiger lived his. Where others only dreamed their adventures with the help of Kipling, Conrad or Buchan, Thesiger went out and created his own.

His exploits are well known: he has described them in his own spare prose and vivid black-and-white photographs. At 24 he was the first European to survive a journey among the Danakils of Abyssinia, tribesmen who showed off by killing and castrating their neighbours. He twice crossed the Empty Quarter of southern Arabia by camel. He lived for years with the marsh Arabs of Iraq (now being exterminated by Saddam Hussein). His only death, he said, was that he did not see Tibet before its desecration.

Can the mind of an explorer be mapped? I met Wilfred Thesiger at his Chelsea flat during one of his rare visits to London and asked him if he understood why he had been so determined to risk his neck.

"No, I don't mean, in a sense it was born into me." As a child in Abyssinia, where his father was head of the British legation, he had been mesmerised by the savage splendour of a tribal victory parade. "Then I wanted to hunt, and to get into areas that were virtually unknown, among tribes which hadn't any contact with the outside world."

Nowadays, I said, people would look for a deeper psychological explanation.

"I wouldn't know anything about that." He smiled. But he described as "decisive" the experience of being sent home to St. Albans' prep school in Rothering, near Brighton.

"I arrived a friendly, forthcoming little boy, I think, and immediately I started telling stories about tiger hunts [in Jaipur with his uncle, Lord Chelmsford, then Viceroy of India] and being taken to see the British gunnery firing on the Turks near Aden, and I was regarded as a complete little liar. I was in a sense rejected by the other boys and driven back on myself."

You escaped into the wilderness because you could not feel at home in your own country?

"I didn't think in those terms." Is there any explanation you have heard applied to you that you accept?

"No, I haven't discussed this before." He added: "What it did do, this rejection by my contemporaries, it spoiled Eton for me to some extent. Even there I was suspicious of the other boys and I think slightly aggressive."

He was not popular, and that perhaps was why he preferred to travel with Arabs or Africans, avoiding other Europeans. (He introduced Gavin Maxwell to the marsh Arabs. The trip was not a success).

"When I was in Arabia my great aim was to get on to level terms with these people, to live as they did, meet the challenges of the desert on equal terms. I wanted no concessions. I think to that

extent I won their respect, and the result was that three or four of them identified themselves with me and were prepared to take very considerable risks."

The respect you earned from the bedouin made up for failing to win it at school.

"Again, I wouldn't be thinking in those terms. But I think it probably did."

But why, I asked, does a man choose such extraordinary physical privations: the starvation, the thirst, the tedium? It's almost masochistic.

"No, it was a life that tested one to the full. It was this desire to meet a challenge, to be tested to the full."

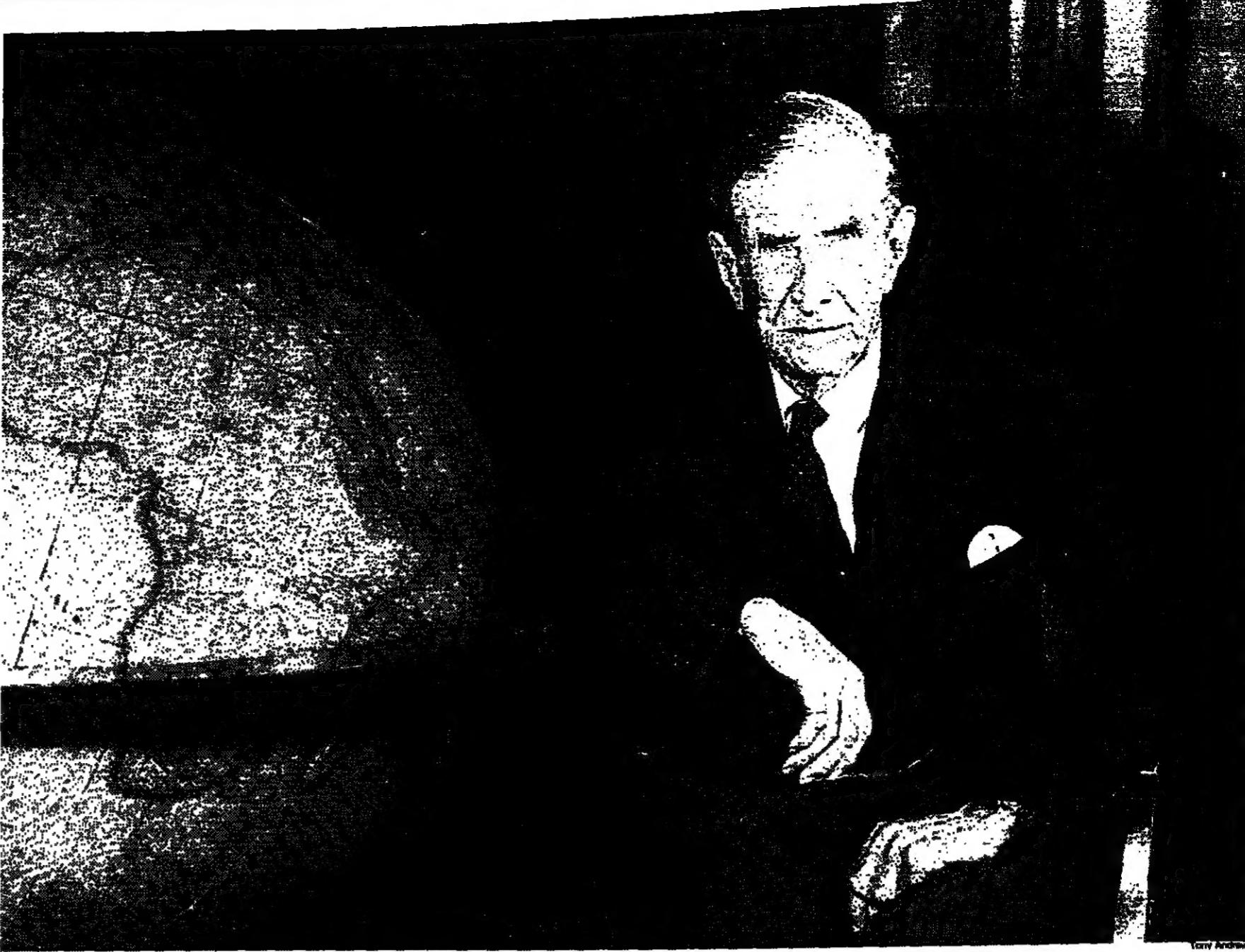
Thesiger had risked his life hunting lion but it was the hardship of five years in Arabia that forged him, he said, and the nobility of the desert nomads that fired him.

All Arabs want to excel, to be known as more generous, more hospitable, brave and so on. Because it was small society on the move everything was known. If you distinguished yourself it was 'God bless the face of so-and-so'. If you behaved badly it would be heard everywhere."

You felt obliged to undergo this test?

"It was what satisfied me. I don't feel obliged to do it. When I went to the marshes, the Arabs didn't match up to the bedouin in that sort of way. I enjoyed being with them, but the challenge was gone."

Perhaps, like the hermits of old, he went



**What drives an English gentleman to spend five harsh years wandering in the desert with the bedouin?**  
**Wilfred Thesiger, one of the last of the great explorers, considers his craving for adventure among the world's most isolated tribes**

into the desert to meet his God. But no. Thesiger does not believe in a Creator, only some fundamental physical law. He went to the desert for companionship and for "the dunes of silence."

"Without the bedouin it would have been a meaningless penance. If I had gone off to the North Pole I might have got associated with the Eskimos. If I had gone to the South Pole the penguins wouldn't have satisfied me." He laughed like one who rarely makes jokes.

Thesiger was a 10-year-old at prep school when his father died suddenly. His mother became obsessively devoted to her four boys. Was this a classic recipe for...? I broke off as the old man leaned forward to point to the framed photograph of a beautiful woman: "There she is, you see."

Again I elaborated the theory of the absent father and devoted mother and said: Does that make any sense to you?

"No, it all sounds complete nonsense. I mean, it wasn't anything to do with my father not being there that I had to go off

and do the things I'd wanted to do while he was still with me."

The elegant clubman opposite said he felt no affinity with England, a country he had not lived in for 50 years, since his Oxford days. And he is going blind. "I couldn't bear coming back to England, going into a sort of old man's home for the blind. I'd rather live out in Kenya and be led about by them on a stick." He smiled ruefully.

He shares a mud and timber house with his adoptive Samburu family, helps officiate in circumcision rituals and - a former boxing Blue - teaches boys to box.

You never wanted a family yourself?

"No. To have married and everything would have crippled me - there was a girl once I was attracted by when I was almost a boy. Then you have children they've got to be educated. I wanted complete independence."

Thesiger's sexual ambivalence is common gossip. A journalist colleague recalls meeting the explorer in the Yemen and being shown a box of dried foreskins. But I could remember nothing in print and had no idea how he would react to my next question. Thesiger took it blithely.

"I think in a curious way I had very little sexual sort of... in either direction."

Thinking of his heroes, T.E. Lawrence and Alexander of Macedon, I said many adventurers seemed to have been ambivalent.

"If you travelled in the desert as I did, how many times did we see women? You arrived in camp and the women looked after you. There was a very attractive girl on one of the wells. The others used to pull my leg about her. I was attracted by her, but you were moving about the whole time with men - and some of them were really only boys."

Hoping it sounded tactful, I asked: Do you prefer boys?

"I suppose in a sense, yes. But I am not thinking sexually. I have much more an emotional attachment because I know where I am with them. I was a boy myself. With girls I wouldn't begin to know what to talk about. I mean, I never have."

In the past people would leave England to escape the stigma of a homosexual inclination, I said. Was that your case?

"No, it certainly wasn't. In the sense that I was to some extent - I suppose I am to some extent - homosexual. It had nothing to do with it. My whole driving thing in all this was exploration."

"No, I lived in a celibate society. I've never had much interest. I find it extraordinary when people are prepared, like the Prince of Wales with Mrs Simpson or whatever her name was, to give up everything for another person like that woman."

Thesiger had a lunch date at the Travellers Club. When I suggested it was time to wind up he demurred. "Ask as many questions as you want. It's rather interesting, your probing me like this." So I asked if he had satisfied his need for the wilderness.

"Need's too strong. Craving. It was an urge, a craving."

You never questioned where this craving comes from?

"I don't question things. I'm not that sort of person."

You've had time to think about it, sitting in the desert under the stars at night...

"My mind doesn't work that way. You're giving me credit for being much more intellectual. I'm not an intellectual."

So you wonder why I am trying to find out why you do these things?

"I think it's a bit odd." He laughed, then added: "Let me say something. I think this is one of the reasons for all this trouble like football hooliganism. It's that most young people - young men anyway, perhaps the girls to some extent... I know nothing about 'em - want to meet a challenge, want to see how they will face up to some sort of danger. Hardship and danger. I think it's a desire that's almost born into most people. Now, kicking a football about in Battersea Park doesn't satisfy you, therefore you join a gang."

"It did at one time reinforce tribalism into this country: the Moors (he meant 'Mods') and the Rockers. Two quite separate tribes, dressing differently, behaving differently and fighting when they met."

"There's dissatisfaction with a world which gives them no opportunity for this. So you hang about in the streets, you paint your hair green, sit there and wait to collect money of Americans taking photos of you. I thank God that I lived when I did and that I'm not 18 today."

I have called Wilfred Thesiger a glorious anachronism. But the last word should go to Lawi Lebovare, the young father in Thesiger's adoptive family. The explorer was chiding him one day for his love of cars, transistor radios and pop music. "Of course," laughed the young man, "the truth of the matter is that you are Old Stone Age."

## Travels with a twerp

Michael Thompson-Noel



Some of our dislikes are rational; others, obviously, are not. Why, I wondered this week, do I dislike twerp Mark McCormack with such resoluteness. What has he done to me? I haven't even met him. I went to his office once, but McCormack was away travelling. So I was dealt with by an aside so ridiculously good-looking, charming and articulate that I assumed he was an android from Planet Zog.

McCormack is rich and successful, but that doesn't irritate me. I am not an envious person. His company, International Management Group (IMG), represents a large number of sports and entertainment celebrities, and has so insinuated itself into the running of sports and cultural events everywhere - merchandising, licensing, TV programming - that its influence is all-pervasive. McCormack, I am certain, deserves his success.

The best I can do to justify my dislike of him is to say that I find him one of the most banal and insensile of all sports commentators (yes, he does that as well); and that he has just produced one of the worst, most smug, most gun-ho and self-serving, most risible and stick-in-the-craw volumes of twerpish twaddle that I have set eyes on in many a long month.

It is called *Hit The Ground Running: The Insider's Guide to Executive Travel*, and has just gone on sale at the beguilingly cheeky price of £15.99. I only hope a copy does not fall into the hands of Kenneth Clarke, Britain's chancellor of the exchequer.

If it does, I have little doubt that Clarke's brain will snap and that he will

**HAWKS & HANDSAWS**

Here is a bit of nonsense from Page 104. In addition to the valuable papers that must stay with them in transit, and the materials they need to read or work with, says McCormack, all smart business travellers should pack a survival kit in their carry-on luggage.

"This small bag of 'travel insurance' might include: a fresh shirt; prescription medicines; personal toiletries, including a toothbrush, deodorant, make-up, razor, comb, hairbrush, shampoo and compact hairdryer; tissues; aspirin; spare contact lenses or eye-glasses; a change of socks (or pantyhose); a change of underwear."

And here is another bit of nonsense: "I think the window seat [on aircraft] promotes clear thinking. Some business travellers think that if you've seen one cloud, you've seen 'em all. But, for me, looking

out over the clouds can create a mood of contemplation that channels creative ideas to the forefront."

Unfortunately, *Hit The Ground Running* seems to be selling copies. On Thursday evening I bumped into Miss Lee, my Thatcheter executive assistant. Miss Lee is a beauty, legs up to here. She was wearing one of the tightest microskirts I think I have ever seen, and was on her way to a meeting of the Blue Fuse Club in a wine bar near Chelsea barracks. In theory, the Blue Fuse Club devotes itself to Tory fundraising in practice, Miss Lee and her cronies drink cocktails and pick up young soldiers.

"Have to dash," said Miss Lee, breathlessly, "but everything's ready for your next trip, sweetie. I've packed you an on-board survival kit: fresh shirt, malaria pills, toothbrush, deodorant, make-up, razor, comb, hairbrush, shampoo and compact hairdryer; tissues; aspirin; spare contact lenses or eye-glasses; a change of socks (or pantyhose); a change of underwear."

"And I've arranged with the hotel that you will require a king-size bed with choice of pillows; swivelling reading lamps; bedside table with control console for lights, TV, radio and drapes; a real desk; an ottoman; coffee-maker; video message retrieval; teleconferencing capability; fax and computer modem capability; CNN; and in-room private safe."

"Each night I'll send you a 'headline fax' - highlights of the previous business day. You are up and running, tiger. Mark H. McCormack would be proud of you."

When you buy a bottle of Hine Cognac, you buy a piece of Hine

family history. 214 years of inherited expertise gives this

golden nectar a taste & aroma as individual as the

antique carafe that holds it. A distinctive French

decanter given to Bernard Hine's father, as a

wedding present, ultimately proved to be the

perfect foil for the cherished Antique

Cognac. Even today the Cognac &

the bottle remain unchanged,

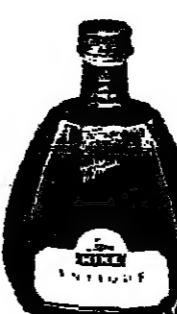
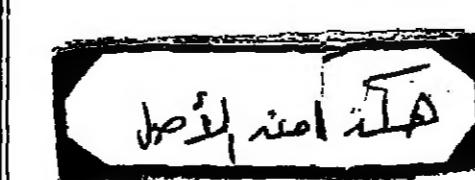
except that they are now

heirlooms in more

households

than just

Hine.



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# FINANCIAL TIMES

# 1,000

A GUIDE TO SECONDARY EDUCATION



**The Top 50 schools:** page 2  
**What the Survey shows:** pages 2-4  
**How to read the tables:** page 3  
**The Top State schools:** page 4  
**Best value for money schools:** page 4  
**The Top 1,000 schools, by county:** pages 5-15  
**Three of the best:** page 16  
**Top schools: are they just swot shops?:** page 17  
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**Winning a scholarship:** page 19  
**Schools for expatriates:** page 20

**AUTUMN 1993**

Cover shows pupils at Sevenoaks School, Kent Picture: Colin Beare